

AFRICAN UNION

الاتحاد الأفريقي

UMOJA WA AFRIKA



UNION AFRICAINE

UNIÃO AFRICANA

UNIÓN AFRICANA

## Mid-Term Evaluation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

MID-TERM EVALUATION REPORT

DECEMBER 2025

## Table of contents

List of Tables .....	5
List of Boxes .....	5
List of acronyms and abbreviations .....	6
Executive Summary .....	8
I. Introduction .....	11
II. Objective of the mid-term evaluation of SHaSA 2.....	11
III. Summary presentation of SHaSA 2 .....	12
III.1. SHaSA 2 vision and overall objective .....	12
III.1.1 Vision .....	12
III.1.2 Overall objective .....	12
III.2 SHaSA 2 Strategic framework. ....	12
III.3 SHaSA 2 actors.....	14
III.4 Implementation mechanism of SHaSA 2 .....	15
III.4.1 Governance Structure .....	15
III.4.2 Technical institutional arrangements .....	16
III.5 Monitoring, Evaluation, and Reporting.....	17
III.5.1 Monitoring, Evaluation.....	17
III.5.2 Reporting.....	18
III.6 Political will and leadership .....	18
III.7 SHaSA 2 Multi-Year Action Plan, Financing Plan, Resource Mobilization and Financing Strategies	19
III.7.1 Action Plan .....	19
III.7.2 Financing Plan .....	20
III.7.3 Resource Mobilization and Financing Strategies .....	20
IV. Mid-Term Evaluation Methodology .....	21
IV.1. Data collection method .....	21
IV.1.1. Desk review .....	21
IV.1.2. Organization of surveys .....	22
IV.1.3. Focus groups .....	22
IV.2. Sources of information for the mid-term evaluation.....	22
IV.2.1. Member States .....	22
IV.2.2. Pan African Organizations .....	22
IV.2.3. Regional Economic Communities .....	22
IV.2.4. Subregional organizations .....	22
IV.2.5. Statistical and Demographic Training Centers .....	22
IV.2.6. Partners .....	22
IV.2.7. Experts and civil society .....	22
IV.3. Mid-Term Evaluation Tools .....	23
IV.3.1. The Results-based Logical Framework Excel Tool .....	23

IV.3.2. Questionnaires .....	23
IV.4. Analysis and Mid-term Evaluation Report .....	23
IV.5. Work Plan .....	24
V. Findings of the mid-term evaluation .....	25
V.1. Implementation of the Decision on the implementation of the Strategy for the Harmonization of Statistics in Africa (SHaSA) [EX-CL/Dec.987(XXXII)] .....	25
V.2. Overall Results of the mid-term evaluation .....	25
V.3. Status of the implementation mechanism of SHaSA 2 by end June 2025 .....	26
V.3.1. The governance structure: SHaSA 2 coordination chain .....	26
V.3.2. Technical institutional arrangements .....	26
V. 4. Status of Monitoring, Evaluation, and Reporting by end June 2025 .....	30
V. 5. Implementation rates of SHaSA 2 by strategic theme and strategic objective .....	30
V.5.1. The Results-based Logical Framework Excel Tool .....	30
V.5.2. Implementation rates of SHaSA 2 by strategic theme and strategic objective .....	30
V.5.3. Results of the mid-term evaluation by actor .....	32
V.5.3.1. Achievements of AU Member States .....	32
V.5.3.2. Achievements of Pan African Organizations .....	35
V.5.3.3. Achievements of Regional Economic Communities .....	37
V.5.3.4. Achievements of Sub Regional organizations .....	38
V.5.3.5. Achievements of Statistical and Demographic Training Centers .....	39
V.5.6. Support from partners in the development of statistics .....	39
VI. Stakeholders' opinions on the implementation of SHaSA 2 .....	39
VII. Challenges .....	42
VIII. Lessons learnt from the implementation of SHaSA 2, and actions required for the remaining period of SHaSA 2 .....	43
IX. Political will .....	45
X. The way forward .....	45
XI. Conclusion and recommendations. ....	46
XI.1. Conclusion .....	46
XI.2. Recommendations .....	46
Annexes .....	48
Annex 1. Implementation rate of SHaSA 2 by strategic theme, strategic objective, initiative, outcome, and activity .....	49
Annex 2. Summary results of the survey to stakeholders on their opinions on the implementation of SHaSA 2 .....	69
Annex 3. List of countries which have signed, ratified/acceded to the African Charter on Statistics ....	71
Annex 4. List of persons who participated in the mid-term evaluation of SHaSA 2 .....	73
Annex 5. Terms of reference.....	79
Annex 6. Questionnaires.....	84
Annex 6.1. SHaSA 2 - Mid-Term Evaluation – Member States Questionnaire .....	85

Annex 6.2. SHaSA 2 – Evaluation à mi-parcours – Questionnaire Etats membres .....	98
Annex 6.3. SHaSA 2 – Mid-Term Evaluation – Pan African Organizations’ Questionnaire .....	113
Annex 6.4. SHaSA 2 - Mid-Term Evaluation Regional Economic Communities’ Questionnaire .....	126
Annex 6.5. SHaSA 2 – Evaluation à mi-parcours – Questionnaire des Communautés économiques régionales.....	137
Annex 6.6. SHaSA 2 - Mid-Term Evaluation – Statistical and Demographic Training Centers’ Questionnaire .....	149
Annex 6.7. SHaSA 2 – Evaluation à mi-parcours – Questionnaire des Centres de formations statistique et démographique .....	153
Annex 6.8. Questionnaire of the Survey to stakeholders on their opinions on the implementation of SHaSA 2 .....	157
Annexe 6. 9. Questionnaire de l’enquête auprès des parties prenantes sur leurs opinions sur la mise en œuvre de la SHaSA 2 .....	161
Annex 6.10. SHaSA 2 – Mid-Term Evaluation - Specialized Technical Groups’ Questionnaire .....	166
Annex 7. References.....	175
Annex 7.1. Strategy for the Harmonization of Statistics in Africa 2017-2026 SHaSA 2.....	175
Annex 7.2. Strategy for the Harmonization of Statistics in Africa 2017-2026 SHaSA 2 Multi-Year Action Plan, Financing Plan, Resource and Financing Strategies. ....	175
Annex 7.3. Consolidated Activity Reports amended and validated by the CoDGs .....	175
Annex 7.4. Reports of the CoDGs meetings .....	175
Annex 7.5. Reports of the EC meetings .....	175
Annex 7.6. Reports of the STGs meetings .....	175

## List of Tables

Table 1. Strategic Themes and Strategic objectives of SHaSA 2 .....	13
Table 2. Structure of SHaSA 2 .....	13
Table 3. Classification of RECs according to the level of statistical function .....	14
Table 4. List and composition of the Specialized Technical Groups.....	16
Table 5. List of meetings of governance structures: periodicity of SHaSA 2.....	17
Table 6. Reporting mechanism for the implementation of SHaSA 2.....	18
Table 7. SHaSA 2 estimated costs by theme: amount (million USD), and weight (%) .....	19
Table 8. Continental Statistical Programme 2022-2026 Components .....	21
Table 9. List of questionnaires.....	23
Table 10. Chronogram of the mid-term evaluation mission of SHaSA 2 .....	24
Table 11. Status of stakeholders' census .....	25
Table 12. Status of the designation of lead countries .....	26
Table 13. STGs and knowledge products.....	28
Table 14. Proposals for new STGs to be created .....	29
Table 15. Implementation rate by strategic theme and strategic objective .....	31
Table 16. AU MS implementation rate (IR) by strategic theme and strategic objective.....	32
Table 17. Status of Censuses, surveys, CRVS during the period 2017-2026.....	33
Table 18. PAOs implementation rate by strategic theme and strategic objective .....	35
Table 19. RECs implementation rate (%) by strategic theme and strategic objective .....	37
Table 20. Status of the survey on stakeholders' opinions.....	40
Table 21. Lessons learnt during the implementation of SHaSA 2 and proposed remedial actions during the last period of SHaSA 2.....	43

## List of Figures

Figure 1. SHaSA 2 Governance structure at continental level .....	15
Figure 2. Weights of Strategic Themes in SHaSA 2 estimated costs (%) .....	19
Figure 3. SHaSA 2 Action Plan 2017-2016: level in billion USD and % of total.....	20
Figure 4. Implementation rate by strategic theme .....	32
Figure 5. AU MS implementation rate by theme (%) .....	33
Figure 6. PAOs implementation rate by strategic theme .....	36
Figure 7. RECs implementation rate by strategic theme (%) .....	38

## List of Boxes

Box 1. Methodology of estimation of implementation rates .....	30
Box 2. Non-exclusive nature of the response modalities .....	39

## List of acronyms and abbreviations

AACB	: Association of African Central Banks
ACBF	: African Capacity Building Foundation
ACS	: African Charter on Statistics
AEC	: African Economic Community
AfDB	: African Development Bank
AFRISTAT	: Economic and Statistical Observatory for Sub-Saharan Africa
AFRITAC	: Regional Technical Assistance Centre for Africa
AfSA	: Association of African Statisticians
AfSS	: African Statistical System
AGNA	: African Group on National Accounts
AGROST	: African Group on Human Resources and Statistical Training
AIH	: Africa Information Highway (AfDB)
AIKP	: Africa Infrastructure Knowledge Program
AMU	: Arab Maghreb Union
APAI-CRVS	: Africa Program for Accelerated Improvement of Civil Registration and Vital Statistics
APRM	: African Peer Review Mechanism
ASCC	: African Statistical Coordination Committee
ASSD	: African Symposium on Statistical Development
AU	: African Union
AUC	: African Union Commission
CEMAC	: Central African Economic and Monetary Community
CEN-SAD	: Community of Sahel-Saharan States
CoDG	: Committee of Directors General of NSOs
COMESA	: Common Market for Eastern and Southern Africa
CPI	: Consumer Price Index
CRVS	: Civil Registration and Vital Statistics
EAC	: East African Community
EASTC	: Eastern Africa Statistical Training Center
EC	: Executive Committee
UNECA	: UN Economic Commission for Africa
ECCAS	: Economic Community of Central African States
ECOWAS	: Economic Community of West African States
ENSAE	: Ecole nationale de la statistique et de l'analyse économique
ENSEA	: Ecole nationale supérieure de statistique et d'économie appliquée
ESSAI	: Ecole supérieure de la statistique et de l'analyse de l'information
FAO	: United Nations Food and Agricultural Organization
GDDS	: General Data Dissemination System
GPS	: Governance, Peace and Security
ICP	: International Comparison Program
ICT	: Information and Communication Technology
IFORD	: Institute for Demographic Training and Research
IFPRI	: International Food Policy Research Institute
IGAD	: Inter-Governmental Authority for Development
ILO	: International Labour Organization
IMF	: International Monetary Fund
INSEA	: Institut national de statistique et d'économie appliquée
IOM	: International Organization for Migration
ISSEA	: Institut sous régional de statistique et d'économie appliquée

M&E	: Monitoring & Evaluation
NEPAD	: New Partnership for Africa's Development
NSDS	: National Strategy for the Development of Statistics
NSO	: National Statistical Office
NSS	: National Statistical System
PANSTAT	: Pan African Statistical Training Center
PARIS21	: Partnership in Statistics for Development in the 21st Century
PAS	: Pan-African Statistics Programme
PHC	: Population & Housing Census
RB-LF	: Results-Based Logical Framework
REC	: Regional Economic Community
RRSF	: Reference Regional Strategic Framework for Statistical Capacity Building in Africa
RSDS	: Regional Strategy for the Development of Statistics
SACU	: Southern African Customs Union
SADC	: Southern African Development Community
SCBP	: Statistical Capacity Building Program
SDGs	: Sustainable Development Goals
GPSS	: Governance, Peace and Security Statistics
SHaSA	: Strategy for the Harmonization of Statistics in Africa
SNA	: System of National Accounts
STATAFRIC	: African Union Institute for Statistics
StatCom-Africa	: Statistical Commission for Africa
SDTC	: Statistical and Demographic Training Center
STG	: Specialized Technical Group
UEMOA	: West African Economic and Monetary Union
UNESCO	: United Nations Educational, Scientific and Cultural Organization
UNFPA	: United Nations Population Fund
UNSC	: United Nations Statistical Commission
UNSD	: United Nations Statistics Division
WAEMU	: West African Economic and Monetary Union
WAMA	: West African Monetary Agency
WHO	: World Health Organization

## Executive Summary

**Implementation rate:** The mid-term evaluation of SHASA 2 revealed that the implementation of this ten-year strategy, adopted by the Summit of Heads of State and Government in January 2018, remains slow with an implementation rate of approximately 60%.

**Challenges:** The African statistical system continues to face many institutional, operational, technical, and financial challenges, the most important of which is the weak political will at the level of most actors and member states. The core list of important challenges also includes: (a) the finalization of the effective implementation of STATAFRIC by recruiting high management responsible and an adequate number of staff, (b) the effective start-up of PANSTAT, (c) the absence of ACBF and AACB in the implementation process, (d) low connectivity in most countries, (e) poor internal coordination of SHaSA 2 implementation at most AfSS actor level, (f) poor “vertical” coordination between AU Member States and RECs, (g) poor coordination between RECs and STATAFRIC, and persisting low and insufficient own funding at each AfSS actor level.

**Lessons learnt and proposed remedial actions:** Ten lessons emerged from this evaluation and corrective measures were proposed.

Lessons		Proposed remedial actions	
N°	Wording	N°	Wording
L1	If the Decision of the Heads of State and Government is not translated into action at all three levels of the AfSS, the implementation of SHaSA 2 will be severely compromised	A1	STATAFRIC will need to organize high-level advocacy missions to AU Member States and RECs. Under the leadership of AUC, these missions will include senior officials from the AfDB, UNECA, ACBF and AACB, as well as Resident Representatives of these institutions in various countries.
L2	Despite efforts made by STATAFRIC and AfDB to distribute and popularize SHaSA 2, knowledge, understanding, and awareness of this strategy by the AfSS’ actors remain low. Consequently, unless these key elements are substantially improved, it is unlikely that the AfSS will be able to master and own SHaSA 3 which will be prepared at the end of SHaSA 2 cycle.	A2	Like STATAFRIC, AfDB and UNECA should post SHaSA 2 and its Action Plan on their websites. The same applies to SHaSA 2 leaflets, and the Guidelines for mainstreaming SHaSA 2 into NSDS/RSDS. These documents should also be posted on the websites of AU Member States, RECs, Subregional Organizations, and SDTCs. Each actor should disseminate these documents internally and ensure they are popularized /presented during some of its activities.
L3	Even when NSDS and RSDS are being implemented, some officials respond that they are not involved in the implementation of SHaSA 2. This suggests that the links between these tools and SHaSA 2 have not been established.	A3	A chapter of the NSDS and RSDS should be dedicated to explaining the link between these tools and SHaSA 2. A correspondence table could help to illustrate this link. It would then be clear that implementing the RSDS/NSDS contributes to implementing SHaSA 2.
L4	In absence of (i) an internal organization of each institution empowering SHaSA 2 coordinator to produce periodical implementation reports, and (ii) the formalization of the transmission of these reports according to the established reporting mechanisms, the production of the consolidated SHaSA 2 implementation report will continue to rely on STATAFRIC but without	A4	Based on STGs’ action plans, SHaSA coordinators must be effectively empowered to prepare periodic reports for their institutions in conjunction with all departments. These reports should be submitted according to the established procedure; for example, national reports should be sent to the RECs.

Lessons		Proposed remedial actions	
N°	Wording	N°	Wording
	substantial input from national and regional sources.		
L5	The implementation of SHaSA 2 suffered greatly from the poor or even absence of performance of coordinators	A5	SHaSA 2 coordinators will be reminded of their mission and mandates by STATAFRIC during the EC meetings. The next CODG meeting will remind Member States, PAOs, RECs, Subregional organizations, and SDTCs that their coordinators fulfill their mission explained in SHaSA 2, namely that "The Coordinators are responsible for the implementation of the directives and regulations in their respective countries, regions, and institutions. They are also tasked to ensure proper follow-up and to prepare regular reports on the implementation of SHaSA 2." <sup>1</sup>
L6	In most cases, funding for statistical activities seems to be relegated to a residual item in the annual budget. External financial support takes precedence over funding, which unfortunately leads to problems of discernment in statistical production since this funding is generally linked to certain operations of interest to the donors.	A6	In addition to external financing, each actor of the AfSS must improve domestic financing. The establishment of national funds for the development of statistics must be prioritized. Furthermore, it is important that the NSDS/RSDS be included in National/Regional Development Plans with clearly devoted financing. The Decision of Head of States and Government to allocate 0.15 % of national budget to statistical activities should be reinforced
L7	Despite their commitment and intrinsic performance, the low level of coordination between the PAOs and the lack of intervention from the ACBF and the AACB have a negative impact on the implementation of SHaSA 2	A7	STATAFRIC, in its capacity as General Coordinator of SHaSA 2, must keep on inviting and involving the 5 PAOs in the end-of-year 2025 meetings, namely the EC, the ASCC and the CODG, during which the absence of ACBF and AACB in the implementation of SHaSA 2 must be discussed. A high-level advocacy mission including STATAFRIC, AfDB, UNECA and the Chair of CoDG, should be carried out to the High Authorities of ACBF and AACB.
L8	The participation of private sector, civil society, and other independent experts in STGs activities has been very limited.	A8	STATAFRIC must invite private sector, civil society, and other independent experts to STGs' activities and meetings
L9	In the absence of a Directory of experts by statistical and demographic domain, it is not easy to involve independent experts in the implementation of SHaSA 2	A9	STATAFRIC must finalize the Directory of African Experts by statistical and demographic domain as soon as possible
L10	The absence of an updated Directory of SHaSA 2 coordinators does not facilitate horizontal/internal coordination at institutions level nor vertical coordination in line with the governance structure of SHaSA 2	A10	STATAFRIC to continue updating and distributing SHaSA 2 Coordinators Directory including at the next EC meeting. STATAFRIC must establish vertical coordination mechanisms between AU Member States and RECs on the one hand, and with RECs on the other.

<sup>1</sup> SHaSA 2, parag 6.1, page 94

**The way forward:** STATAFRIC will have to widely disseminate the Mid-Term Evaluation Report within AfSS and its partners. A common continental action programme for the final year of SHaSA 2 should be developed to serve as pilot for developing a broader programme over the lifetime of SHASA 3. SHASA 3 must be prepared in 2026.

**Recommendations:**

- R.1. AU Member States, Subregional organizations, RECs, and PAOs complete the tables on statistical activities costs and funding from 2017 to 2025, as the AUC will need to explain to the Heads of State and Government the level of implementation of this key point of their decision.
- R.2. STATAFRIC, AfDB, ACBF, and AACB update, if necessary, the Resource Mobilization Strategy developed by STATAFRIC and undertake mobilization activities towards member states and partners.
- R.3. AUC should accelerate the recruitment of STATAFRIC permanent staff.
- R.4. AUC should accelerate the operationalization of PANSTAT and the recruitment of its permanent staff.
- R.5. All STGs' action plans should be geared towards the development of knowledge products.
- R.6. STGs should be maintained as drivers for the implementation of SHaSA 2 and later SHaSA 3, but new, more homogeneous STGs should be created.
- R.7. Under the leadership of STATAFRIC, a joint work programme based on the principle of subsidiarity and focused on coordinating PAOs' activities at continental, regional, and national levels be developed and implemented.
- R.8. STATAFRIC should consider operational partnerships with AFRITAC and AFRISTAT in areas where these organizations have developed knowledge products and have comparative advantages.
- R.9. STATAFRIC should develop a strategy for the dissemination of data.
- R.10. STATAFRIC should develop a continental communication plan which will serve as a basis for the development of national and regional communication plans.
- R.11. After the operationalization of the remaining STGs, the development of SHaSA 3 including related key documents as its action plan, financing plan, leaflets, and guidelines on mainstreaming SHaSA 3 in NSDS/RSDS 3.0, starts during the second quarter of 2026 in a participatory and inclusive process.
- R.12. STATAFRIC should develop a platform for monitoring, evaluating, and reporting on SHaSA 3. This will involve developing questionnaires that stakeholders will complete online, and the information will be used to generate various reports at the national, regional, and continental levels, according to the frequencies established in the reporting mechanism. In addition to the questionnaires, standard report formats will be developed.
- R.13. STATAFRIC should organize the external final evaluation of SHaSA 2 in 2026, in a participatory and inclusive manner.

## **I. Introduction**

1.1. As part of the SHaSA 2 monitoring, evaluation, and reporting mechanisms, the SHaSA 2 implementation bodies are responsible for preparing several annual, biannual, mid-term and final reports.

1.2. It is in this context that, in line with the SHaSA 2 requirements, I was recruited by STATAFRIC to carry out the overall external mid-term evaluation of SHaSA 2, working technically under the coordination of the Project Manager, and the overall supervision of the Ag. Executive Director of STATAFRIC.

1.3. Planned from August to early November 2025, this mid-term evaluation covered the implementation period 2017 to mid-2025. It should be recalled that since this mid-term evaluation was carried out practically during the last quarter before the last year of SHaSA 2, this exercise is an hybrid one which will also serve to provide useful inputs to the final evaluation of SHaSA 2, and the preparation of SHaSA 3.

1.4. As part of this work, which STATAFRIC organized as participatory and inclusive, all actors of the African Statistical System (AfSS) were consulted, as well as some key Development Partners who have funded the activities of SHaSA 2 since its launch in 2017.

1.5. Certainly, I take full responsibility for the results and proposals of this work, but it seems equally important to thank all those stakeholders in the AfSS and partners who participated in the work through their responses to the questionnaires, which, beyond being valuable inputs, shed light on our thinking.

1.6. My sincere thanks also go particularly to the management and staff of STATAFRIC who were able to organize this mid-term evaluation of SHaSA 2 and spared no effort to push for the success of the work. It was a great challenge for STATAFRIC. I must admit that they did their part despite some difficulties related to low connectivity in some AU Member States.

1.7. In addition to this introduction (i), executive summary and annexes, this document is structured into ten other chapters, namely: (ii) objective of the mid-term evaluation of SHaSA 2, (iii) Summary presentation of SHaSA 2, (iv) mid-term evaluation methodology, (v) findings of the mid-term evaluation, (v) implementation rates of SHaSA 2 by strategic theme, strategic objective, initiative, and outcome, (vi) Stakeholders' opinions on the implementation of SHaSA 2, (vii) Challenges, (viii) Lessons learnt from the implementation of SHaSA 2, and actions required for the remaining period of SHaSA 2, (ix) Political will, (x) The way forward, and (xi) Conclusion and recommendations.

## **II. Objective of the mid-term evaluation of SHaSA 2**

2.1. The mid-term evaluation aims at providing the African Statistical Stakeholders with information related to the progress and achievements of the different strategic objectives through outcomes obtained so far as a result of the activities carried out during the period under review.

2.2. By undertaking this activity retained in the monitoring and evaluation mechanism<sup>2</sup> of SHaSA 2, STATAFRIC wants to assess the relevance, coherence, effectiveness, efficiency, sustainability, impact, and outcomes before SHaSA 2 target year.

2.1. The results of the mid-term evaluation will be used for corrective measures, as input for the overall external final evaluation of SHaSA 2, and above all, for the preparation of SHaSA 3.

---

<sup>2</sup> SHaSA 2 page 102

### **III. Summary presentation of SHaSA 2**

3.1. Following the implementation of SHaSA 1 (2010-2016) adopted by the African Union Summit in 2010 in Kampala, SHaSA 2 was adopted by the AU Summit in January 2018 at Addis Ababa. It is the Continental Strategy for the Development of Statistics in Africa which covers the period 2017-2026.

3.2. This strategy was endorsed and cosigned by the Heads of the four (4) Pan African Organizations namely the Chairperson of the African Union Commission, the President of the African Development Bank, the Executive Secretary of the United Nations Economic Commission for Africa, and the Executive Secretary of the African Capacity Building Foundation.

#### **III.1. SHaSA 2 vision and overall objective**

##### **III.1.1 Vision**

3.3. The vision of the African Statistical System (AfSS) is as follows: "An efficient statistical system that generates reliable, harmonized and timely statistical information covering all dimensions of political, economic, social and environmental development and integration and cultural development of Africa".

3.4. The vision of the AfSS accompanies the implementation of Agenda 2063 to achieve the AU's vision of building an "integrated, prosperous and peaceful Africa led by its people and representing a dynamic force on the international scene "(AU, "The Africa We Want", 2009).

##### **III.1.2 Overall objective**

3.5. SHaSA 2's overarching objective is to provide reliable and harmonized quality statistical data, produced on a regular and timely basis, covering all aspects of Africa's political, economic, social and cultural development and integration.

3.6. Operationally, SHaSA 2 aims to enable the African Statistical System to generate quality and harmonized statistics that are available in a timely manner and accessible to users in order to assist in the designing, planning, implementation, monitoring and evaluation of integration policies for inclusive development. More specifically, the initiative aims to:

- Identify the most effective way to promote inclusive development and African integration, based on the commitments made at the highest level by African leaders; and
- Identify those policies and implementation programs at the national, regional and continental levels that need statistical support.

#### **III.2 SHaSA 2 Strategic framework.**

3.7. The Strategic Framework of SHaSA 2 is summarized in the Results-Based Logical Framework (RB-LF) in annex 4. As shown in tables 1 and 2 below, SHaSA 2 is composed of four (4) strategic themes and two (2) operational pillars which will be assimilated to strategic themes for the purposes of this mid-term evaluation exercise. These are Coordination (5); and Monitoring, Evaluation, and Reporting (6).

3.8. The six themes are broken down into seventeen (17) strategic objectives, the achievement of which is conditioned by the achievement of fifty (50) initiatives and as many outcomes. At the lowest level, SHaSA 2 includes two hundred (200) activities whose execution is likely to enable the achievement of the 50 results/initiatives.

Table 1. Strategic Themes and Strategic objectives of SHaSA 2

Code	Strategic Theme	Strategic Objectives
<b>1</b>	<b>Strategic Theme 1</b>	<b>Produce quality statistics for Africa</b>
1.1	Strategic Objective 1.1	Expand the statistical information base.
1.2	Strategic Objective 1.2	Transform existing statistics for comparability
1.3	Strategic Objective 1.3	Harmonize the standards and methods of statistical production
<b>2.</b>	<b>Strategic theme 2</b>	<b>Coordinate the production of quality statistics for Africa</b>
2.1	Strategic Objective 2.1	Establish effective coordination and collaboration mechanisms
2.2	Strategic Objective 2.2	Define statistical priorities to implement the integration and development agendas
<b>3.</b>	<b>Strategic theme 3</b>	<b>Develop sustainable institutional capacities of the African Statistical System</b>
3.1	Strategic Objective 3.1	Reform and enhance National Statistical Systems
3.2	Strategic Objective 3.2	Reform and enhance regional and continental statistical systems
3.3	Strategic Objective 3.3	Develop sustainable statistical capacities
3.4	Strategic Objective 3.4	Establish an effective technological environment
<b>4.</b>	<b>Strategic theme 4</b>	<b>Promote a culture of quality policy and decision-making</b>
4.1	Strategic Objective 4.1	Drive evidence-based decisions through the increased use of statistics
4.2	Strategic Objective 4.2	Improve the communication of statistical information
5.	Coordination of SHaSA	Carry out all coordination activities for the implementation of SHaSA 2 at national, regional and continental levels
6.	Monitoring, Evaluation, and Reporting	Carry out monitoring and evaluation activities on the implementation of SHaSA 2, and prepare the required reports at national, regional and continental levels

Table 2. Structure of SHaSA 2

Strategic Themes	Strategic Objective		Number Initiatives	Number Outcomes	Number Activities
	Num	Code			
Strategic Theme 1: Produce quality statistics for Africa	3	1.1	10	10	31
		1.2	2	2	6
		1.3	3	3	8
<b>Subtotal 1</b>	<b>3</b>		<b>15</b>	<b>15</b>	<b>45</b>
Strategic Theme 2: Coordinate the production of quality statistics for Africa	2	2.1	7	7	29
		2.2	2	2	6
<b>Subtotal 2</b>	<b>2</b>		<b>9</b>	<b>9</b>	<b>35</b>
Strategic Theme 3: Developing the sustainable institutional capacities of the African Statistical System	4	3.1	7	7	31
		3.2	2	2	10
		3.3	5	5	24
		3.4	1	1	4
<b>Subtotal 3</b>	<b>4</b>		<b>15</b>	<b>15</b>	<b>69</b>
	2	4.1	3	3	12

Strategic Themes	Strategic Objective		Number Initiatives	Number Outcomes	Number Activities
	Num	Code			
Strategic Theme 4: Promoting a culture of quality policy and decision-making		4.2	2	2	8
<b>Subtotal 4</b>	<b>2</b>		<b>5</b>	<b>5</b>	<b>20</b>
5. Coordination of SHaSA 2	3	5.1	1	1	6
		5.2	1	1	5
		5.3	1	1	5
<b>Subtotal 5</b>	<b>3</b>		<b>3</b>	<b>3</b>	<b>16</b>
6. Monitoring, Evaluation, and Reporting	3	6.1	1	1	6
		6.2	1	1	5
		6.3	1	1	5
<b>Subtotal 6</b>	<b>3</b>		<b>3</b>	<b>3</b>	<b>15</b>
<b>Total SHaSA 2</b>	<b>17</b>		<b>50</b>	<b>50</b>	<b>200</b>

### III.3 SHaSA 2 actors

3.9. The actors of SHaSA 2 are the same as those of African Statistical System at the national, sub-regional, regional, continental and international levels.

3.10. **National level actors** include AUC member States' National Statistical Offices, statistical units in other sectoral ministries, public companies, central banks, National Statistical Councils, Statistical Boards, National Statistical Committee, National Statistical and Demographic Training Centers.

3.11. **Regional level actors** are Regional Economic Communities (RECs) including CEN-SAD, COMESA, EAC, ECCAS, ECOWAS, IGAD, SADC, and AMU. In 2016, these RECs were classified in two (2) groups according to the level of the statistical function, as follows:

Table 3. Classification of RECs according to the level of statistical function

Function	ECOWAS	SADC	EAC	COMESA	CENSAD	ECCAS	IGAD	AMU
Explicit statistical service	1	1	1	1	0	1	0	1
Functional statistical service	1	1	1	1	0	1	0	1
Production of statistics	1	1	1	1	0	1	0	0
Regional body for the coordination of statistics (RBCS)	1	1	1	1	0	0	0	1
Functional RBCS	1	1	1	1	0	0	0	0
Level	Relatively advanced				Embryonic or absent			

3.12. **Subregional level actors** include CEMAC, UEMOA, SACU, WAMA, AFRISTAT, AFRITAC (West 1 in Abidjan, West 2 in Accra, Centre in Libreville, East in Dar-es-Salam, South in Port Louis).

3.13. **Continental actors** are the four Pan-African Organizations namely the African Union Commission (AUC), the African Development Bank (AfDB), the United Nations Economic Commission for Africa (UNECA), and the African Capacity Building Foundation (ACBF) which play important roles in statistical development. In addition, there are the Association of African Central Banks (AACB) and the African Statistical Association (AfSA).

3.14. AUC has two operational arms in the statistical field: the AU Institute for Statistics (STATAFRIC) and the Pan-African Statistical Training Center (PANSTAT). AfDB has a dedicated Department of Statistics. UNECA has the African Center for Statistics (ACS). AACB recognizes the central role that statistics play in the implementation of the African Monetary Cooperation Programme (AMCP).

3.15. International level actors are partners including among others EU, Sweden, PARIS21, Specialized Agencies of the United Nations as well as other bilateral and multilateral international organizations. They include the United Nations Statistics Division (UNSD), the International Monetary Fund (IMF), the World Bank (WB), the United Nations Educational, Scientific and Cultural Organization (UNESCO), the World Health Organization (WHO), the International Labor Office (ILO), the United Nations Food and Agricultural Organization (FAO), UNEP, UNFPA, UNICEF.

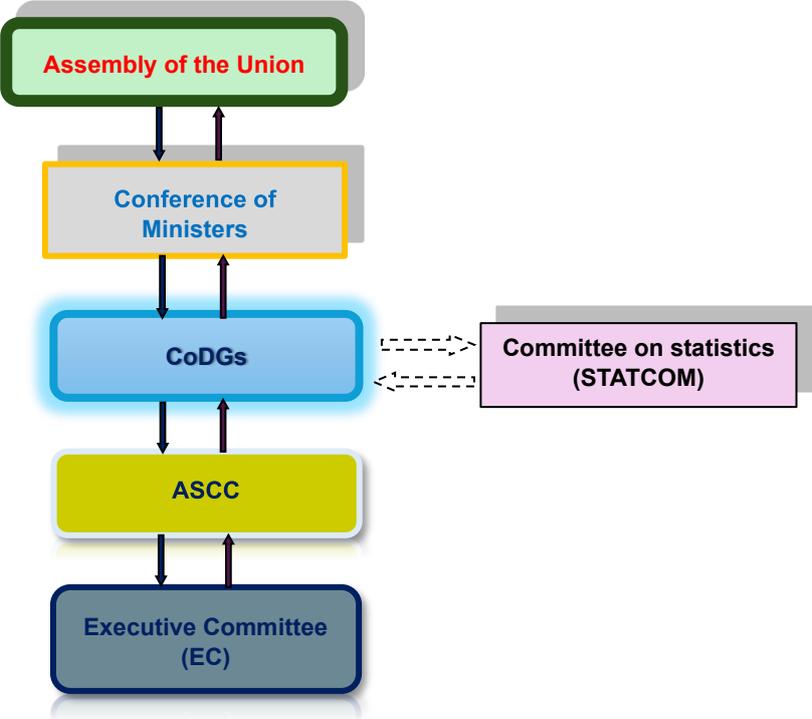
**III.4 Implementation mechanism of SHaSA 2<sup>3</sup>**

3.16. The SHaSA 2 implementation mechanism includes a dual governance and technical institutional arrangements mechanism which aims to ensure (i) the full involvement of all stakeholders, and (ii) the development of activities to enable the African continent to have coherent and harmonized statistics at the national, regional and continental levels.

**III.4.1 Governance Structure**

3.17. As shown in the figure below, the governance structure comprises the following bodies: (i) The Assembly of Heads of State and Government of the Union (The Summit), (ii) the Conference of Ministers, (iii) the Committee of Directors-General (CoDGs), (iv) the Committee on Statistics (STATCOM-Africa), (v) the African Statistical Coordination Committee (ASCC), (vi) the Executive Committee (EC) which is composed of SHaSA 2 national, regional, and continental coordinators.

Figure 1. SHaSA 2 Governance structure at continental level



<sup>3</sup> Detailed explanations on the governance structure and technical institutional arrangements are given in SHaSA 2, chapter 6.

### III.4.2 Technical institutional arrangements

3.18. The implementation of SHaSA 2 was designed within a coherent institutional framework with missions and roles clearly distributed among its different bodies. Eighteen Specialized Technical Groups (STGs) were established to work on different themes with the aim of providing knowledge products necessary for statistical harmonization in Africa. Composed of twenty (20) members, each STG was to be led by a volunteer African country called Champion or Lead Country, with its secretariat provided by a one of the five (5) Pan African Organizations. Within this system, two new actors were created with specific roles and mandates. These are the African Union Institute for Statistics (STATAFRIC) and the Pan-African Statistical Training Center (PANSTAT).

Table 4. List and composition of the Specialized Technical Groups

No	Specialized Technical Groups	Lead Country or Champions (to be determined)	Secretariat	Composition (Other members)
01	STG-GPS (Governance, Peace and Security)		AUC/AfDB	ECA, ACBF, RECs, NEPAD, APRM, Member States
02	STG-ES. External Sector (External Trade and Balance of Payments)		AUC/AACB	ECA, AfDB, ACBF, RECs, AFRITAC, Member States
03	STG-MF (Money and Finance)		AACB/	AUC, ECA, AfDB, ACBF, RECs, AFRITAC, Member States
04	STG-NA&P (AGNA) (National Accounts and Price Statistics)		ECA/AfDB/ AUC	RECs, AFRISTAT, AFRITAC, Member States
05	STG-II&T. (Infrastructure, Industries & Tourism)		AfDB/NEPAD	AUC, ECA, ACBF, RECs, Member States
06	STG-PFPS&I. (Public Finance, Private Sector and Investment)		AfDB	AUC, ECA, ACBF, RECs, AFRISTAT, AFRITAC, Member States
07	STG-STE. (Science, Technology & Education)		AUC/ACBF /NEPAD	AfDB, ECA, RECs, Member States
08	STG-So. Demography, Migration, Health, Human Development, Social Protection & Gender		ECA/AUC	AfDB, ACBF, RECs, AFRISTAT, Member States
09	STG-Env. (Agriculture, Environment, Natural Resources, & Climate Change)		AfDB/AUC	ECA, ACBF, AFRISTAT, RECs, NEPAD, FAO, UNEP, Member States
10	STG-CB (AGROST). Statistical Training and Capacity Building.		ECA/ACBF/AUC	AfDB, RECs, AFRISTAT, STCs, ACBF, AFRITAC, Member States
11	STG-Labor and Informal Sector Statistics		AUC/AfDB	ECA, RECs, ILO, Member States
12	STG-Classification		ECA/ AFRISTAT	AUC, AfDB, RECs, Member States

No	Specialized Technical Groups	Lead Country or Champions (to be determined)	Secretariat	Composition (Other members)
13	STG-Statistics on Civil Registration		ECA/AUC	AfDB, AFRISTAT, RECs, UNICEF, UNFPA, WHO, Member States
14	STG-Sustainable Development		AUC/AfDB/ECA	AFRISTAT, NEPAD, RECs, UNDP, Member States
15	STG-ICT for Statistical Production		AfDB/AUC	ECA, AFRISTAT, RECs, Member States, STCs
16	STG-Mobilization of Political Will		AUC/AfDB	ECA, AFRISTAT, RECs, Member States
17	STG-Emerging Statistical Issues		AfDB/ECA/ACBF	AUC, AFRISTAT, RECs, UNDP, STCs, Member States
18	STG-National Strategies for the Development of Statistics		AUC/AfDB/ECA	ACBF, AFRISTAT, RECs, PARIS21, STCs, Member States

3.19. The meetings of the SHaSA 2 structures were planned to allow excellent coordination within and between these structures

Table 5. List of meetings of governance structures: periodicity of SHaSA 2

Group	Description
Specialized Technical Groups (STGs)	Meeting of the 18 STGs twice a year (a total of 20 to 25 people)
Executive Committee (Coordinators of SHaSA 2)	Annual Meeting of SHaSA 2 Coordinators.
Bureau of CoDG, Heads of Statistics Units at Pan-African Organizations, RECs, Regional Statistics Organizations and Statistical Training Centers (STCs)	Meeting of ASCC twice a year
Directors-General of NSOs and Heads of Statistical Organizations	Meeting of the annual session of the Committee of Directors General (CoDG) and Statcom (every two years)
Ministers of Finance, Planning, Integration and Economic Development	Joint Annual meeting of the African Union Specialized Technical Committee on Finance, Monetary Affairs, Economic Planning and Integration, and ECA Conference of African Ministers of Finance, Planning and economic Development
Heads of State and Government of the African Union	Summit of Heads of State and Government of the African Union

### III.5 Monitoring, Evaluation, and Reporting

#### III.5.1 Monitoring, Evaluation

3.20. As part of the implementation of SHaSA 2, monitoring and evaluation activities were planned. This exercise aims to provide (i) the various actors of the AfSS with information on the progress and achievements of the objectives, as well as the use of resources allocated to SHaSA 2, and (ii) a systematic and objective measurement of the results achieved in the implementation

of the strategy in order to determine relevance, effectiveness, and impact in achieving the objectives.

3.21. An overall external evaluation of SHaSA 2 was planned every two years. At the end of the Action Plan, the final evaluation will be undertaken to assess the effects of SHaSA 2 on the AfSS as well as its impact.

### III.5.2 Reporting

3.22. As General Coordinator for the implementation of SHaSA 2, STATAFRIC is responsible for ensuring the proper functioning of the SHaSA 2 reporting mechanism. This is of paramount importance since it is a question of ensuring transparency and the sharing of information between all stakeholders of SHaSA 2.

3.23. It is in this sense that the reporting mechanism indicated in the table below was developed by specifying for each report, its periodicity, the unit in charge and the recipient.

Table 6. Reporting mechanism for the implementation of SHaSA 2

Type of report	Periodicity	Unit in charge	Recipient
Periodic Review	Annual, biannual, mid-yearly	STATAFRIC	CoDGs
National Statistical Activity Reports (NSDS)	Biannual	NSOs	REC
Reports of regional activities (RSDS, training, NSDS of the countries of the region)	Biannual	RECs, regional organizations, schools and universities	STATAFRIC
STGs Activity Report	Biannual	Leading country	STATAFRIC
Report of activities of pan-African institutions	Biannual	AUC, AfDB, ECA, ACBF, Statistical Training Centre, AACB,	STATAFRIC
Consolidated Activity Report (CAR)	Annual	STATAFRIC	EC & ASCC
CAR amended and validated by the CoDGs	Annual	CoDGs	Conference of Ministers
Annual Report on Statistics	Annual	Conference of Ministers	Summit
Resolutions of Ministers	Annual	Conference of Ministers	Summit

### III.6 Political will and leadership

3.24. The adoption of SHaSA 2 by the Summit of Heads of State and Government is a very important step for statistical activities in Africa.

3.25. It is, in fact, a starting point for all AfSS' stakeholders at national, regional and continental levels to reaffirm their leadership and strengthen advocacy to place statistics at the heart of the debate on good governance and decision-making in all areas.

3.26. The challenge of changing statistical stakeholders' behavior and strengthening leadership remains. These efforts are necessary to ensure sustainable funding for statistical activities.

### III.7 SHaSA 2 Multi-Year Action Plan, Financing Plan, Resource Mobilization and Financing Strategies

3.27. As integral parts of SHaSA 2, the Multi-Year Action Plan, the Financing Plan, the resource mobilization and financing strategies were prepared for the period 2017-2026.

#### III.7.1 Action Plan

3.28. The Multi-Year Action Plan included all priority activities identified in the SHaSA 2 logical framework matrix. It was costed by year, by strategic theme and by level (national, regional and continental).

3.29. The total estimated cost of the Multi-Year Action Plan over the decade 2017-2026 is USD 11.09 billion, of which USD 10.34 billion for national level (93%), USD 0.19 billion for regional level (2%), and USD 0.56 billion for continental level (5%).

Table 7. SHaSA 2 estimated costs by theme: amount (million USD), and weight (%)

N° Strategic Theme		National	Regional	Continental	Total	%
N°	Wording					
1	Produce quality statistics for Africa	6580.9	0.0	54.6	<b>6635.5</b>	<b>59.835</b>
2	Coordinate the production of quality statistics for Africa	1470.3	3.1	62.9	<b>1536.3</b>	<b>13.853</b>
3	Developing the sustainable institutional capacities of the African statistical system	2056.3	177.5	354.0	<b>2587.7</b>	<b>23.334</b>
4	Promoting a culture of quality policy and decision-making	231.3	1.7	58.2	<b>291.1</b>	<b>2.625</b>
5	Coordination of SHaSA 2	1.8	3.6	10.1	<b>15.5</b>	<b>0.140</b>
6	Monitoring and Evaluation	1.3	4.3	18.0	<b>23.6</b>	<b>0.213</b>
<b>Total</b>		<b>10341.9</b>	<b>190.1</b>	<b>557.7</b>	<b>11089.7</b>	<b>100.000</b>

Figure 2. Weights of Strategic Themes in SHaSA 2 estimated costs (%)

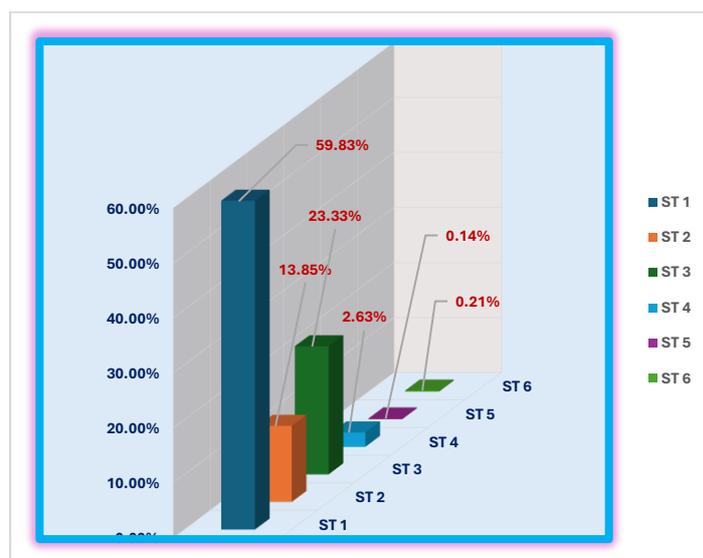
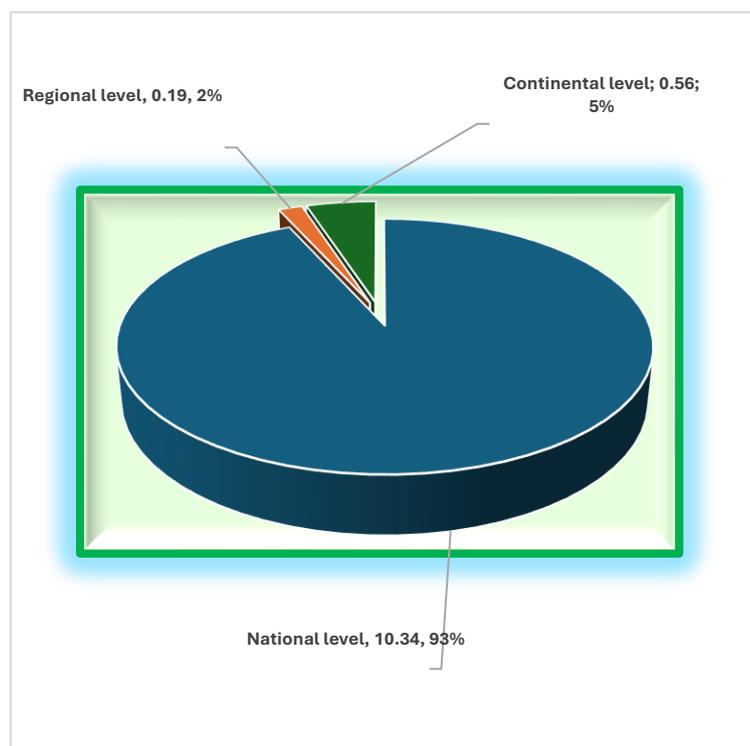


Figure 3. SHaSA 2 Action Plan 2017-2016: level in billion USD and % of total



Source: SHaSA 2 Action Plan

### III.7.2 Financing Plan

3.30. The gap of the financing plan was estimated at USD 6 billion based on the assumptions that the internal financing capacity of the African Statistical System (ASS) will raise from 30% in 2016 to 50% in 2020, and 80% in 2026.

3.31. In other terms, it was assumed that out the USD11.09 billion, the AfSS will finance 30% of the costs in 2017, 50% in 2020 and 80% in 2026. In addition, the following assumptions were made:

- African countries allocate at least 0.15% of their budget to the financing of statistics;
- African countries adopt and implement national statistical development funds;
- RECs and other members of the AfSS develop “tradable” statistical products;
- AfSS acquires African statistical fund;
- The AfSS continues to benefit support from partners; and
- The AfSS effectively integrates the private sector and civil society as key players in statistical activities.

### III.7.3 Resource Mobilization and Financing Strategies

3.32. Regarding the mobilization and financing strategies, it was clearly indicated that (i) efforts are required at national, regional and continental levels.

3.33. AU Member countries should align their NSDSs to SHaSA 2, and implement the decision to allocate 0.15% of national budgets to statistical activities.

3.34. At regional level, RECs should have sufficient resources - including own funding - to develop/update and implement their RSDS.

3.35. At continental level, it was decided to develop an African program for the implementation of SHaSA 2 which will serve as a platform with high visibility allowing each partner to better target its areas of support to the African statistics.

3.36. In line with this decision, STATAFRIC developed, in a participatory and inclusive process, with African statistical actors and the support of Development Partners, the Continental Statistical Programme 2022-2026 / Programme Document (Prodoc), August 2021. The overall objective of the CSP 2022-2026 is to contribute to the development of an integrated Africa as designed by the AU Agenda 2063, by operationalizing the implementation of SHaSA 2 at continental, regional and national levels. Its specific objectives are (i) to provide users with reliable and harmonized quality statistical data, produced on a regular and timely basis, covering all aspects of Africa's political, economic, social, and cultural development and integration; and (ii) to support STATAFRIC establish and improve its capacities in the development and management of continental statistical programs.

3.37. The CSP 2022-2026 has five (5) components of which 4 operational components aligned with the 4 strategic themes of SHaSA 2 and the 5<sup>th</sup> called Programme management:

Table 8. Continental Statistical Programme 2022-2026 Components

CSP 2022-2026 Components	
1	Production of quality statistics
2	Coordination of the production of quality statistics in Africa
3	Development of sustainable institutional capacities of the African Statistical System
4	Promotion of a culture of quality policy and decision making
5	Programme management

3.38. In addition, STATAFRIC developed a detailed Resource mobilization strategy which is composed of three strategic lines, namely (i) broadening the partnership, (ii) ensuring good communication with partners and (iii) putting in place a governance framework that ensures the sustainability of funding.

**IV. Mid-Term Evaluation Methodology**

4.1. The mid-term evaluation exercise was a **participatory and inclusive exercise**. To this end, all African Statistical System (ASS)' stakeholders (African Union Member States, Pan African Organizations (PAOs), Regional Economic Communities (RECs), Subregional Organizations, Statistical and Demographical Training Centers (SDTCs), etc.) and most funding Partners were contacted. In addition, renowned experts were contacted to give their (i) assessment of the implementation of SHaSA 2 and (ii) proposals on the possible directions of the next SHaSA.

**IV.1. Data collection method**

4.2. **In addition to the desk review, specific surveys, and focus group discussions** were organized to collect data from a sample of countries and other stakeholders. A light survey on stakeholders' opinions on the implementation of SHaSA 2 and their involvement in the development and implementation of SHaSA 3 was also organized.

**IV.1.1. Desk review**

4.3. STATAFRIC provided the consultant with key documents including Questionnaires used for the annual evaluation of the implementation of SHaSA 2, Consolidated Activity Reports amended and validated by the CoDGs, Reports of the CoDG meetings, Reports of the EC meetings, and Reports of the STGs meetings for the period 2017-2025.

4.4. Other documents like the evaluation of the implementation of AU Member States' NSDSs and AU RECs' RSDSs were also used for the mid-term evaluation.

4.5. The results of the desk review was complemented by the results of the analysis of the different surveys and focus groups' contributions.

#### **IV.1.2. Organization of surveys**

4.6. It was necessary to send questionnaires<sup>4</sup> to all countries and Regional Economic Communities and Pan African Organizations, and if possible, visit or have separate meetings with some of them.

#### **IV.1.3. Focus groups**

4.7. Focus group discussions and key informant interviews were organized in remote or face-to-face meetings.

### **IV.2. Sources of information for the mid-term evaluation**

4.8. The mid-term evaluation activities covered the African statistical system' stakeholders and some of their partners.

4.9. Part of information was drawn from the desk review. The information sources chosen for this evaluation are the following:

#### **IV.2.1. Member States**

4.10. 55 AU Member States (NSOs, National Councils of Statistics, National Associations of Statisticians and Demographers, National Statistical Training Centers, Central Banks, etc).

#### **IV.2.2. Pan African Organizations**

4.11. African Union Commission (AUC), African Development Bank (AfDB), African Capacity Building Foundation (ACBF), Association of African Central Bank (AACB), and United Nations Economic Commission for Africa (UNECA).

#### **IV.2.3. Regional Economic Communities**

4.12. CEN-SAD, COMESA, EAC, ECCAS, ECOWAS, IGAD, SADC, and AMU.

#### **IV.2.4. Subregional organizations**

4.13. CEMAC, UEMOA, SACU, WAMA, AFRISTAT, AFRITAC (West 1 in Abidjan, West 2 in Accra, Centre in Libreville, East in Dar-es-Salam, South in Port Louis).

#### **IV.2.5. Statistical and Demographic Training Centers**

4.14. CDS Cairo, EASTC Dar-es-Salam, ENSEA Dakar, ENSEA Abidjan, ESSAI Tunis, IFORD Yaoundé, ISAE Makerere, ENSSEA Alger, INSEA Rabat, ISSEA Yaoundé, some universities (Addis Ababa, Cheick Anta Diop of Dakar, Yaoundé II-Soa, International University of Rabat, Botswana).

#### **IV.2.6. Partners**

4.15. World Bank, EU, Sweden, IMF, PARIS21, UNESCO, UNDP, WHO, FAO, ILO, UNEP, UNFPA, UNICEF, etc.

#### **IV.2.7. Experts and civil society**

Key Experts and member of civil society interested and/or using statistics were also contacted during the opinion survey<sup>5</sup>

---

<sup>4</sup> See annex

<sup>5</sup> List established with STATAFRIC.

4.16. The analysis of the data for questionnaires sent to MSs and RECs was based on the ones which responded within the specified period. Efforts have been made to ensure a 100% response rate to all questionnaires. Information collected through desk review were used to complement the data collected through questionnaires.

### IV.3. Mid-Term Evaluation Tools

#### IV.3.1. The Results-based Logical Framework Excel Tool

4.17. This Excel tool were used to determine the level of implementation of the different activities, initiatives, outcomes, strategic objectives and strategic themes of SHaSA 2.

4.18. Implementation rates (IR) was calculated in a cascading bottom-top way as explained below:

- To determine the implementation rate of an activity, actual achievements compared to the target and based on objectively verifiable indicators were used.
- The implementation rate of an initiative was calculated as the arithmetic mean of the IRs of activities under that initiative.
- The IR of the outcome is equal to IR of the related initiative.
- The implementation rate of a given strategic objective is the arithmetic mean of IRs of the different outcomes under that strategic objective.
- Similarly, the implementation rate of a strategic theme is the arithmetic mean of the implementation rates under that strategic theme.
- The overall implementation rate is calculated as the weighted average of the implementation rates of the six (6) strategic themes, where the weighting coefficients are the weights of each theme in the total cost of the action plan.

#### IV.3.2. Questionnaires

4.19. Seven questionnaires in both English and French were designed. They were used to collect information from the ASS' stakeholders and partners.

Table 9. List of questionnaires

N°	Questionnaire	English	French
1.	Member States (MS)	X	X
2.	Pan African Organizations (PAOs)	X	
3.	Regional Economic Communities (RECs); and Subregional organizations	X	X
4.	Statistical and Demographic Training Centers (SDTCs)	X	X
5.	Questionnaire on Special Technical Groups (STGs)	X	
6.	Questionnaire of the Survey of Stakeholders' opinions on the implementation of SHaSA 2	X	X
7.	Results-Based Logical Framework Assessment Tool	X	

### IV.4. Analysis and Mid-term Evaluation Report

4.20. Information collected through questionnaires, desk reviews, and interviews during field missions were analyzed to highlight the results obtained as compared to the expected ones, the lessons learned, the recommendations to improve the implementation of SHaSA 2 during the remaining period, and those to be taken into account for the development of the future SHaSA.

4.21. This analysis was used to prepare presentations on key findings, lessons learnt and actions proposed for the rest of the implementation period.

4.22. As a prelude to the preparation of the final evaluation of SHaSA 2, and the development of SHaSA 3, the following tables of SHaSA 2 were updated:

- Table 7. Strengths and weaknesses of the African Statistical System (SHaSA 2, page 48).
- Table 8. Opportunities and Threats to National Statistical System (SHaSA 2, page 49).
- Table 11: Lessons learnt in the implementation of SHaSA 1 and proposed remedial actions during the implementation of SHaSA 2 (SHaSA 2, pages 65-66).

4.23. A special emphasis was put on the current and future challenges of the African statistical system at continental, regional, and national levels.

#### IV.5. Work Plan

4.24. The work plan is summarized in the chronogram below. It shows key activities which were carried out, from the launch of the mission to the delivery of the final output. This implementation schedule proposes the start and end periods for each activity.

4.25. It was envisaged to carry out some field missions as part of this mid-term evaluation of SHaSA 2. Two missions were planned, the first to present the first draft of the mid-term evaluation report to STATAFRIC and the second to present the updated mid-term evaluation report after taking into account the comments of the wider stakeholders.

4.26. A special emphasis was placed on the current and future challenges of the African statistical system at the continental, regional, and national levels.

4.27. Due to time constraints, these field missions were replaced by several online working sessions between the consultant and STATAFRIC.

4.28. STATAFRIC will present the MTEvR to the forthcoming an EC meeting in November 2025 to discuss and review the draft MTEvR.

Table 10. Chronogram of the mid-term evaluation mission of SHaSA 2

Activities		August 2025										September 2025										October 2025										November 2025									
N°	Description	1	2	3	4	5	6	7	8	9	10	1	2	3	4	5	6	7	8	9	10	1	2	3	4	5	6	7	8	1	2	3	4	5	6	7	8				
1.	Signing of the contract																																								
2.	Kick-off meeting																																								
3.	Preparation of the Inception Report (IR)																																								
4.	Presentation, discussion, finalization of the IR																																								
5.	Debrief meeting about survey outline																																								
6.	Desk review																																								
7.	Surveys																																								
7.1	Preparation, presentation and review of questionnaires (English and French)																																								
7.2	Sending of questionnaires to AU MS, RECs, PAOs, and other stakeholders																																								
7.3	Data collection																																								
7.4	Data processing and analysis of results																																								
7.5	Write up and presentation of key findings																																								
8.	Draft Mid-Term Evaluation Report (MTEvR)																																								
9.	Finalization of the MTEvR based on STATAFRIC's feedback and comments																																								
10.	Presentation and review of the final MTEvR																																								

## V. Findings of the mid-term evaluation

5.1. As explained in the methodology, the mid-term evaluation of the implementation of SHaSA 2 is largely based on data collection from stakeholders. The table below gives the response rates for this data collection during the mid-term evaluation exercise.

5.2. Following the launch of this data collection on September 1, 2025, STATAFRIC and the consultant carried out several follow-ups with stakeholders, which resulted in the response rates below. At this stage, only two subregional organizations and two SDTCs (ENSEA Dakar and ESSAI Tunis) have responded. Regarding PAOs, ACBF and AACB did not respond.

Table 11. Status of stakeholders' census

N°	Organizations	Questionnaires		Response rate
		Sent	Received	
01	AU Member States	55	46	83.6%
02	Subregional Organizations	6	2	33.3%
03	Regional Economic Communities	8	6	75.0%
04	Pan African Organizations	6*	4*	66.7%
05	Statistical & Demographic Training Centers	11	2	18.2%
	<b>Total</b>	<b>86</b>	<b>60</b>	<b>69.8%</b>

\* Including the STG questionnaire to/from STATAFRIC

5.3. The analysis carried out remains relevant to the extent that (i) a significant number of AU Member States covering the five regions responded and (ii) AUC/STATAFRIC, AfDB/Statistics Department, and UNECA/ACS also responded.

### V.1. Implementation of the Decision on the implementation of the Strategy for the Harmonization of Statistics in Africa (SHaSA) [EX-CL/Dec.987(XXXII)]

5.4. **Decision Point 4.** AfDB has not developed the Resource Mobilization Strategy. AfDB supports countries and RECS with its Statistical Capacity Building Programme which is articulated in several phases, the last of which covers the period 2021-2023. UNECA mobilized resources from several partners and donors to support statistical development on the continent, including from European Union, Bill and Melinda Gate Foundation.

5.5. The Resource Mobilization Strategy was prepared by AUC/STATAFRIC in 2021 with the active participation of the entire African statistical system and the support of partners in statistics development. The mobilization of sustainable financial resources for the effective implementation of SHaSA 2 is not coordinated among PAOs at the continental level.

5.6. **Decision Point 5.** Although in most cases the funding table in the questionnaire was not completed, almost all respondents pointed out the funding problem. Funding for statistical activities remains a critical issue and the greatest challenge for the implementation of SHaSA 2. Very few countries have been able to reach the threshold of an allocation of “0.15% of their national budget to finance statistics”. This situation reflects a low level of political will among the AU Member States concerned.

5.7. As requested by the Summit, AUC is coordinating the implementation of SHaSA 2 with UNECA and AfDB. However, AUC does not send reports to the Assembly on a regular basis.

### V.2. Overall Results of the mid-term evaluation

5.8. After nine years of implementing the African ten-year strategy for statistical harmonization, approximately **63%** of the expected results have been achieved.

5.9. Many factors explain this mitigate result. As will be detailed later, there is, first, the weak political commitment, with its corollary of inadequate internal resource allocation, which prevents any effective and optimal deployment of the statistical system.

5.10. The high dependence of the African Statistical System on external funding is another limiting factor. The SHaSA has been implemented inconsistently by various actors, generally with a very low level of internal and vertical coordination.

### V.3. Status of the implementation mechanism of SHaSA 2 by end June 2025

5.11. The SHaSA 2 implementation mechanism described in Chapter 6 did not always function as planned during the period under review. Indeed, among the explanations, at the continental level, the late establishment of STATAFRIC and PANSTAT did not allow for proper management of this crucial operation from the launch of SHaSA 2.

5.12. At this stage, the governance structure and institutional arrangements put in place must be questioned.

#### V.3.1. The governance structure: SHaSA 2 coordination chain

5.13. At the conceptual level, the governance structure was well designed but the late establishment of implementing structures such as the Executive Committee and Lead countries did not facilitate the smooth implementation of SHaSA 2.

5.14. At the request of the African Union Institute for Statistics (STATAFRIC), AU Member States, RECs, and PAOs nominated their coordinators for SHaSA 2. This led to the development of SHaSA 2 Coordinators Directory in July 2021.

5.15. By designating the SHaSA 2 coordinator, each institution should open the door to direct communication between STATAFRIC and the coordinator. Unfortunately, this arrangement did not always work to the point where some coordinators were not aware – if not kept out- of the EC’s activities, including institutional meetings. This has not promoted internal coordination in certain countries/institutions nor that between the national, regional and continental levels.

5.16. STATAFRIC made the same request for the nomination of Lead countries or Champions. However, since for some STGs, several countries applied, arbitration was necessary to finalize the Lead Countries Directory. A draft directory was made in July 2021 for further finalization by STATAFRIC, taking into account the geographical distribution of AU Member States.

#### V.3.2. Technical institutional arrangements

5.17. The role of **lead country** was not fully operationalized. Bureaus were elected for thirteen of the eighteen STGs. They are composed of five countries of which the chair, the 1st vice-chair, the 2nd vice-chair, the 3rd vice-chair, and the rapporteur. The chair of the bureau is the lead country. It will work directly with the PAO which provides secretariat services for STG.

Table 12. Status of the designation of lead countries

No	Specialized Technical Groups	Lead Country as October 2025	Secretariat	Composition (Other members)
01	STG-GPS (Governance, Peace and Security)	Côte d'Ivoire	AUC/AfDB	ECA, ACBF, RECs, NEPAD, APRM, Member States
02	STG-ES. External Sector (External Trade and Balance of Payments)	Mozambique	AUC/AACB	ECA, AfDB, ACBF, RECs, AFRITAC, Member States

No	Specialized Technical Groups	Lead Country as October 2025	Secretariat	Composition (Other members)
03	STG-MF (Money and Finance)		AACB/	AUC, ECA, AfDB, ACBF, RECs, AFRITAC, Member States
04	STG-NA&P (AGNA) (National Accounts and Price Statistics)	Côte d'Ivoire	ECA/AfDB/ AUC	RECs, AFRISTAT, AFRITAC, Member States
05	STG-II&T. (Infrastructure, Industries & Tourism)		AfDB/NEPAD	AUC, ECA, ACBF, RECs, Member States
06	STG-PF&I. (Public Finance, Private Sector and Investment)	Algeria	AfDB	AUC, ECA, ACBF, RECs, AFRISTAT, AFRITAC, Member States
07	STG-STE. (Science, Technology & Education)		AUC/ACBF /NEPAD	AfDB, ECA, RECs, Member States
08	STG-So. Demography, Migration, Health, Human Development, Social Protection & Gender	Côte d'Ivoire	ECA/AUC	AfDB, ACBF, RECs, AFRISTAT, Member States
09	STG-Env. (Agriculture, Environment, Natural Resources, & Climate Change)	Tunisia	AfDB/AUC	ECA, ACBF, AFRISTAT, RECs, NEPAD, FAO, UNEP, Member States
10	STG-CB (AGROST). Statistical Training and Capacity Building.	Tanzania	ECA/ACBF/AUC	AfDB, RECs, AFRISTAT, STCs, ACBF, AFRITAC, Member States
11	STG-Labor and Informal Sector Statistics	Namibia	AUC/AfDB	ECA, RECs, ILO, Member States
12	STG-Classification	Gabon	ECA/ AFRISTAT	AUC, AfDB, RECs, Member States
13	STG-Statistics on Civil Registration	Equatorial Guinea	ECA/AUC	AfDB, AFRISTAT, RECs, UNICEF, UNFPA, WHO, Member States
14	STG-Sustainable Development		AUC/AfDB/ECA	AFRISTAT, NEPAD, RECs, UNDP, Member States
15	STG-ICT for Statistical Production		AfDB/AUC	ECA, AFRISTAT, RECs, Member States, STCs
16	STG-Mobilization of Political Will	Kenya	AUC/AfDB	ECA, AFRISTAT, RECs, Member States
17	STG-Emerging Statistical Issues	Somalia	AfDB/ECA/ACBF	AUC, AFRISTAT, RECs, UNDP, STCs, Member States
18	STG-National Strategies for the Development of Statistics	Cameroon	AUC/AfDB/ECA	ACBF, AFRISTAT, RECs, PARIS21, STCs, Member States

5.18. To date, the five STGs without an elected bureau are STGs N<sup>os</sup> 3, 5, 7, 14, and 15. This shows that it's difficult to operationalize this position in the SHaSA 2 implementation chain. The chain should be reorganized by redefining the tasks of PAOs, voluntary RECs and subregional organizations such as AFRISTAT, voluntary countries. It would therefore be preferable to designate Lead institutions for each STG.

5.19. **Specialized Technical Groups (STGs)** were designed as drivers for the implementation of SHaSA 2 in their various fields. The launch of activities by most STGs suffered from funding problems. Only those sponsored by the AUC through the World Bank funded project and UNECA undertook appreciable activities before 2021. In addition, the Technical Group 08 STG-So / Migration financed by Statistics Sweden was functional. The contribution of the EU-funded PAS II Program was appreciable for the financing of the work of several STGs. This external funding proved to be a necessary complement to the internal resources of AUC and those mobilized by AUC from the World Bank up to October 2025.

5.20. The membership of the various STGs did not formally comply with the guidelines established<sup>6</sup>. The absence of civil society, the private sector, and designated experts in certain statistical domains is noteworthy.

5.21. It has not always been possible to organize two (2) meetings per year for most STGs. Although financial reasons may justify this situation, its impact on the performance of STGs is also significant.

5.22. Operationally, grouping several themes within certain STGs proved unproductive because it was difficult to organize meetings on different topics simultaneously. This is the case of STGs 04, 05, 06, 08, 09, and 10. It is therefore important to review and update the list of STGs for efficiency purposes.

5.23. Based on the results obtained so far, the work of the STGs has not yet delivered the essence of what is expected of them, namely intangible products that can be used as public goods by all AfSS' actors.

5.24. These products are knowledge products whose use should help accelerate the harmonization of statistics in Africa. Of course, the STGs meet, but for most of them, perhaps due to the late finalization of the terms of reference (TORs), even though the central framework of the TORs is included in SHaSA 2 and only needed to be adapted to each specific theme, these meetings are slow to produce the expected knowledge goods.

5.25. However, it is important to highlight the performance of the following STGs and their knowledge products:

Table 13. STGs and knowledge products

Specialized Technical Group		Knowledge products
N°	Wording	
01	STG-GPS (Governance, Peace and Security)	GPS survey tool GPS statistics methodology
05	STG-ES. External Sector (External Trade and Balance of Payments)	Continental guidelines for Informal Cross Border Trade (ICBT) statistics compilation
08	STG-So. Demography, Migration, Health, Human Development, Social Protection & Gender	Guidelines on Migration and Forced Displacement Statistics of the African Union (draft)
11	STG-Labor and Informal Sector Statistics	Minimal list of employment and informal economy indicators
13	STG-Statistics on civil registration	CRVS: Guidelines on how to undertake CRVS comprehensive assessments for strategic planning (UNECA), CRVS Digitization Guidebook (CRVS-DGB) (AfDB)

<sup>6</sup> SHaSA 2, parag 6.2.1 page 94

5.26. For greater efficiency, it is proposed that the following groups be split to create other, more homogeneous specialized technical groups.

Table 14. Proposals for new STGs to be created

Current Specialized Technical Groups		New Specialized Technical Groups to be created
N°	Wording	
04	STG-NA&P (AGNA) (National Accounts and Price Statistics)	STG-NA&P (AGNA) (National Accounts) STG-Price Statistics
05	STG-II&T. (Infrastructure, Industries & Tourism)	STG-Infrastructure STG-Industries STG-Tourism
06	STG-PFPS&I. (Public Finance, Private Sector and Investment)	STG-Public Finance STG-Private Sector STG-Investment
08	STG-So. Demography, Migration, Health, Human Development, Social Protection & Gender	STG-Demography, Human Development STG-Gender STG-Health, Social Protection STG-Migration
09	STG-Env. (Agriculture, Environment, Natural Resources, & Climate Change)	STG-Agriculture STG- Environment & Climate Change STG- Natural Resources
10	STG-CB (AGROST). Statistical Training and Capacity Building.	STG- Statistical Training STG-Statistical Capacity Building.

5.27. The establishment of STATAFRIC is an important step in the implementation of SHaSA 2, but this body, which is responsible for coordinating SHaSA 2, does not yet have enough permanent staff needed to effectively operationalize it. It is therefore necessary to recruit managers and other permanent staff members to enable the optimal deployment of STATAFRIC.

5.28. The situation of Pan-African Statistical Training Center (**PANSTAT**) also requires equal attention. Following the signing of the Headquarters Agreements with the Government of Côte d'Ivoire, this Center, whose vision is to be a "center of reference for training in the framework of statistical capacity building in Africa," should become operational. Its mandate, mission and roles include (i) the coordination and harmonization of statistical training in Africa, (ii) accreditation of schools and training centers, (iii) capacity building, statistical training and research, (iv) supervision of certification of diplomas and degrees in statistical schools and universities, (v) validity and recognition of diplomas and degrees, and (vi) mobility of students and teachers, and removal of language barriers in Africa.

5.29. In general, apart from the STG meetings, some of which could not be held twice a year as planned, the meetings of the other governance structures were regularly organized by STATAFRIC according to their scheduled frequency.

5.30. The Scientific Committee<sup>7</sup> proposed in SHaSA 2, whose mission is to evaluate the annual work programme of PANSTAT, has not yet been established. It will need to be created as soon as PANSTAT becomes operational.

5.31. Undoubtedly, **National Associations of Statisticians and Demographers** were active during the 2027-2025 period, but their influence did not impact the implementation of SHaSA 2.

<sup>7</sup> This committee will be composed of academics, researchers and statistics users.

Similarly, the **African Association of Statisticians'** activity remained limited. It is therefore necessary to revitalize and reinvigorate these two types of associations so that, together with STATAFRIC and PANSTAT, they can fulfill the role assigned to them by SHaSA 2. This role includes (i) overseeing professional ethics, (ii) certification of the profession of African Statistician in Africa, and (iii) accreditation of centers and schools.

**V. 4. Status of Monitoring, Evaluation, and Reporting by end June 2025**

5.32. Monitoring, evaluation, and reporting activities are envisaged in SHaSA 2 under the assumption that SHaSA 2 is implemented at the regional level by RSDS and at the national level by NSDS.

5.33. Most Member States implementing NSDS reported carrying out those activities. The same is true for RECs implementing RSDSs or similar statistical programmes.

5.34. The key point to note is the lack of coordination and the absence of focus of this work towards the implementation of SHASa 2. Furthermore, the reporting chain between countries and RECs was completely dysfunctional. The same observation applies to reporting between RECs, sub-regional organizations, SDTCs, and STATAFRIC.

**V. 5. Implementation rates of SHaSA 2 by strategic theme and strategic objective**

**V.5.1. The Results-based Logical Framework Excel Tool**

5.35. This Excel tool was used to determine the level of implementation of activities, initiatives, outcomes, strategic objectives and strategic themes of SHaSA 2. As explained in Box 1, to obtain the overall implementation rate, the weights of each theme in the total cost of the action plan is used as weighting coefficients.

Box 1. Methodology of estimation of implementation rates
<p>Implementation rates (IR) were calculated in a cascading bottom-top way as explained below:</p> <ul style="list-style-type: none"> <li>➤ Initial execution rates were calculated by level (MS, RECs and PAOs). They are then reported at the activity level in the Excel Tool. Adjustments are made before validating the completion rate of an activity.</li> <li>➤ To determine the implementation rate of an activity, actual achievements compared to the target and based on objectively verifiable indicators will be used.</li> <li>➤ The implementation rate of an initiative will be calculated as the arithmetic mean of the IRs of activities under that initiative.</li> <li>➤ The IR of the outcome is equal to IR of the related initiative.</li> <li>➤ The implementation rate of a given strategic objective is the arithmetic mean of IRs of the different outcomes under that strategic objective.</li> <li>➤ Similarly, the implementation rate of a strategic theme is the arithmetic mean of the implementation rates under that strategic theme.</li> <li>➤ The overall implementation rate is calculated as the weighted average of the implementation rates of the six (6) strategic themes, where the weighting coefficients are the weights of each theme in the total cost of the action plan.</li> </ul>

5.36. Since all questionnaires are developed based on the results-based logical framework, it was possible to perform the same exercise for each AfSS actor (see chap V).

**V.5.2. Implementation rates of SHaSA 2 by strategic theme and strategic objective**

5.37. The execution rates shown in the table and figure below demonstrate that efforts deployed by the AfSS remain slow to produce significant results. The overall rate is 62.41%. The rates of the strategic themes operationally linked to statistical production are 66.06% for the production of quality statistics and 66.18% for the coordination of the production of those quality statistics.

5.38. The development of statistical institutional capabilities remains quite moderate resulting from a very slow process (51.13%). It is weak on reforms at the national level (41.74%) and very weak on sustainable statistical capacity (39.10%).

5.39. The results obtained regarding Promoting a culture of quality policy and decision-making are the lowest (43.31%) after nine years of the implementation of SHaSA 2.

5.40. The high results of the SHaSA 2 coordination (75.55%) are influenced by the activities organized by the PAOs, in which almost all stakeholders participate. This coordination is weak at both the internal operational and vertical levels.

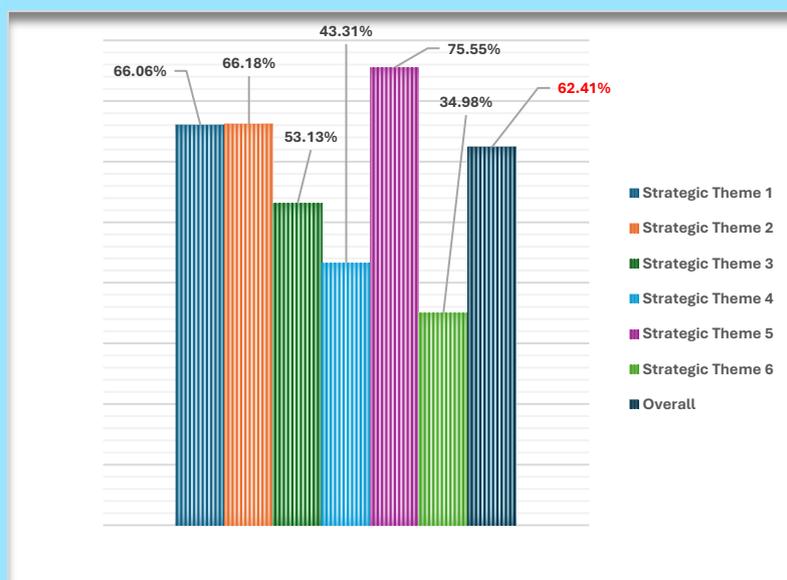
5.41. Monitoring, evaluation, and reporting are still very weak. This is noted at every level of implementation of SHaSA 2.

5.42. Without seeking to find any excuse for this mixed result, it must be acknowledged that the emergence of the Covid-19 pandemic nearly brought statistical activities at the national, regional, and continental levels to a standstill for almost two of the nine years under review.

Table 15. Implementation rate by strategic theme and strategic objective

<b>Strategic Themes / Strategic Objectives</b>	<b>I-R (%)</b>
<b>Strategic Theme 1: Produce quality statistics for Africa</b>	<b>66.06</b>
Strategic Objective 1.1: Extend the basis of statistical information	67.74
Strategic Objective 1.2: Transform existing statistics for comparability	71.69
Strategic Objective 1.3: Harmonize the standards and methods of statistical production	58.74
<b>Strategic Theme 2: Coordinate the production of quality statistics for Africa</b>	<b>66.18</b>
Strategic Objective 2.1: Establish effective coordination and collaboration mechanisms	56.82
Strategic Objective 2.2: Define statistical priorities for the implementation of integration and development agendas	75.54
<b>Strategic Theme 3: Developing the sustainable institutional capacities of the African Statistical System</b>	<b>53.13</b>
Strategic Objective 3.1: Reform and strengthen National Statistical Systems	41.74
Strategic Objective 3.2: Reform and strengthen regional and continental statistical systems	60.42
Strategic Objective 3.3: Develop sustainable statistical capacity	39.10
Strategic Objective 3.4: Establish an effective technological environment	71.25
<b>Strategic Theme 4: Promoting a culture of quality policy and decision-making</b>	<b>43.31</b>
Strategic Objective 4.1: Make evidence-based decisions through increased use of statistics	41.87
Strategic Objective 4.2: Improve the communication of statistical information.	44.75
<b>5. Coordination of SHaSA 2</b>	<b>75.55</b>
<b>6. Monitoring, Evaluation, and Reporting</b>	<b>34.98</b>
<b>Overall</b>	<b>62.41</b>

Figure 4. Implementation Implementation rate by strategic theme



### V.5.3. Results of the mid-term evaluation by actor

#### V.5.3.1. Achievements of AU Member States

5.43. The overall implementation rate for Member States is 48,6%. As illustrated in the table below, only operational themes 1 and 2 exceeded 50%.

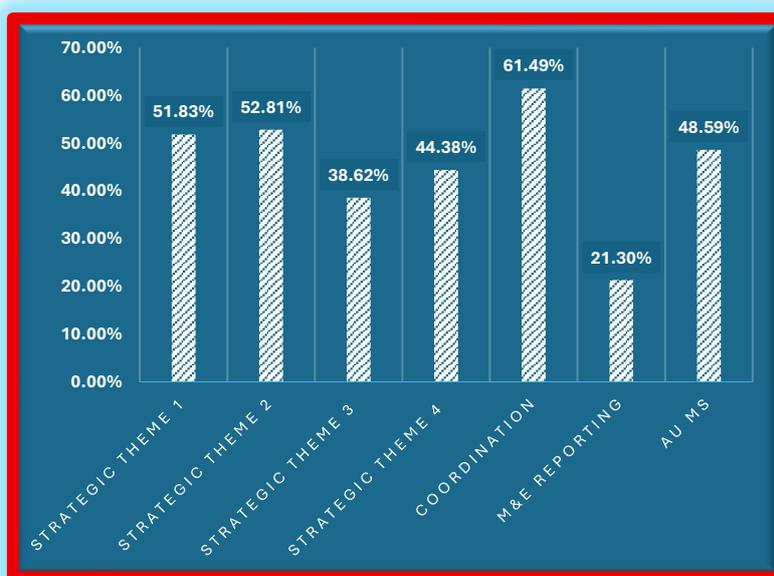
5.44. The performance of coordination at the national level (61.49%) is heavily influenced by AU MS participation in SHaSA 2 activities and meetings organized by the PAOs, particularly STATAFRIC.

Table 16. AU MS implementation rate (IR) by strategic theme and strategic objective

Code	Strategic Theme	Strategic Objectives	IR (%)
<b>1</b>	<b>Strategic Theme 1</b>	<b>Produce quality statistics for Africa</b>	<b>51.83%</b>
1.1	Strategic Objective 1.1	Expand the statistical information base.	66.58%
1.2	Strategic Objective 1.2	Transform existing statistics for comparability	44.57%
1.3	Strategic Objective 1.3	Harmonize the standards and methods of statistical production	44.35%
<b>2</b>	<b>Strategic theme 2</b>	<b>Coordinate the production of quality statistics for Africa</b>	<b>52.81%</b>
2.1	Strategic Objective 2.1	Establish effective coordination and collaboration mechanisms	51.28%
2.2	Strategic Objective 2.2	Define statistical priorities to implement the integration and development agendas	54.35%
<b>3</b>	<b>Strategic theme 3</b>	<b>Develop sustainable institutional capacities of the African Statistical System</b>	<b>38.62%</b>
3.1	Strategic Objective 3.1	Reform and enhance National Statistical Systems	43.87%
3.3	Strategic Objective 3.3	Develop sustainable statistical capacities	33.39%
3.4	Strategic Objective 3.4	Establish an effective technological environment	38.59%
<b>4</b>	<b>Strategic theme 4</b>	<b>Promote a culture of quality policy and decision-making</b>	<b>44.38%</b>

Code	Strategic Theme	Strategic Objectives	IR (%)
4.1	Strategic Objective 4.1	Drive evidence-based decisions through the increased use of statistics	40.94%
4.2	Strategic Objective 4.2	Improve the communication of statistical information	47.83%
5	Coordination of SHaSA	Carry out all coordination activities for the implementation of SHaSA 2 at national level	61.49%
6	Monitoring, Evaluation, and Reporting	Carry out all M&E and Reporting activities for the implementation of SHaSA 2 at national level	21.30%
	<b>All AU Member States</b>		<b>48.59%</b>

Figure 5. AU MS implementation rate by theme (%)



5.45. Since the launch of SHaSA 2, AU Member States have conducted large-scale statistical operations. As this cycle of the Continental Statistical Plan 2017-2026 is about to close, it is important to highlight most of these operations in order to showcase the accumulated knowledge that can be used throughout Africa.

5.46. The table below summarizes, for some countries, the situation of demographic and socio-economic censuses and surveys, and of CRVS during the period 2017-2025.

5.47. Countries are encouraged to complete it in order to obtain a catalogue that can help each other to better target South-South cooperation in the areas concerned.

Table 17. Status of Censuses, surveys, CRVS during the period 2017-2026

N°	Countries	Pop. Housing Census	Pop.Housing Survey	Agricultural. Census	Agricultural Surveys	Economic Census	Economic surveys	Informal sector survey	CRVS in place
1	Algeria	2022		2024					
2	Angola	2024	2023/2024	2019/2020	2023/2024 2024/2025	2018, 2019	2020-2025	2023	2016
3	Botswana	2022		2025	2019	2016 2020/2021	2024		2024
4	Burkina Faso								
5	Burundi	2024	2019-2020	2024			2017 to 2024	2020	
6	Cabo Verde								
7	Cameroon	Dec. 2025- Jan.2026	2023	2017-2018		2023		2023	2018-2023

N°	Countries	Pop. Housing Census	Pop.Housing Survey	Agricultural. Census	Agricultural Surveys	Economic Census	Economic surveys	Informal sector survey	CRVS in place
8	Central African Republic				2021				
9	Chad	2026 (prepa)							
10	Comoros	2017	2024-2025	2025				2021	
11	Congo	2023	2025						
12	Congo, Dem. Rep.		2018, 2024			2019	2024		
13	Côte d'Ivoire	2021	2017-2019, 2019-2021, 2023, 2025	2024	2017, 2018, 2019		2017, 2018, 2019, 2020	2018	2020-2025
14	Djibouti	2024					2024-2025		
15	Egypt	2017				2022-2023			2024-2025
16	Equatorial Guinea		2022-2023			2021			
17	Eswatini	2025-2027	2022	2022		2019		2024	
18	Ethiopia	2025	2024-2025					2021	2021-2026
19	Gabon		2017-2021						
20	Gambia	2024	2017-2025	2017-2025		2024	2025	2025	
21	Ghana	2021	2022-2024	2017			2022-2024		
22	Guinea	2025	2018, 2024-2025	2021			2019	2019	
23	Kenya	2019	2018, 2020, 2021, 2022, 2023/24, 2025/26	2019, 2025/26		2017, 2018	2017, 2018, 2020, 2023, 2024, 2025	2020	2025
24	Lesotho			2021					
25	Liberia	2022	2017-2025	2024	2025	2017		2016-2017	
26	Libya		2024			2023			
27	Malawi	2018	2019-2020; 2024	2020					2019-2024
28	Mali	2022	2024		2024, 2025	2021-2022		2017	2013
29	Mauritius	2022	2023, 2024	2024		2023, 2025	2017-2025	2023	
30	Morocco	2024	2025	2016		2023		2023	
31	Mozambique	2017	2019-2020, 2022, 2025	2025	2017-2024		2024, 2025	2021	
32	Namibia	2023	2015-2016, 2025-2026						
33	Niger					2022-2023			2019-2025
34	Nigeria								
35	Rwanda	2022	2022		2017-2025		2017-2025	2017-2025	2017-2025
36	Sao Tome and-Principe								
37	Senegal	2023	2023			2016		2024	2022-2025
38	Seychelles	2022		2024					2020-2025
39	Sierra Leone								
40	Somalia		2019, 2022				2024	2024	2024
41	South Africa	2022						2023	2016-2025
42	Sudan		2022, 2023, 2025				2018, 2021		
43	Togo	2023	2021-2022	2025		2025	2025	2021	2025
44	Tunisia	2024	2020, 2025	2025-2026			2017-2025		2023-2025

N°	Countries	Pop. Housing Census	Pop.Housing Survey	Agricultural. Census	Agricultural Surveys	Economic Census	Economic surveys	Informal sector survey	CRVS in place
45	Uganda	2024	2019-2020; 2023-2024	2021, 2024	2018, 2019, 2020, 2021-2022	2019-2020	2018,2019, 2020, 2024, 2025	2018-2023	2020-2021, 2024-2025
46	Zimbabwe	2022	2022-2025		2017-2025	2024		2022	2024-2025

### V.5.3.2. Achievements of Pan African Organizations

5.48. PAOs were able to intervene in the various areas of SHaSA 2. Their support to the AU Member States and Regional Economic Communities was crucial but often lacked effective and efficient coordination at their level and even in the field.

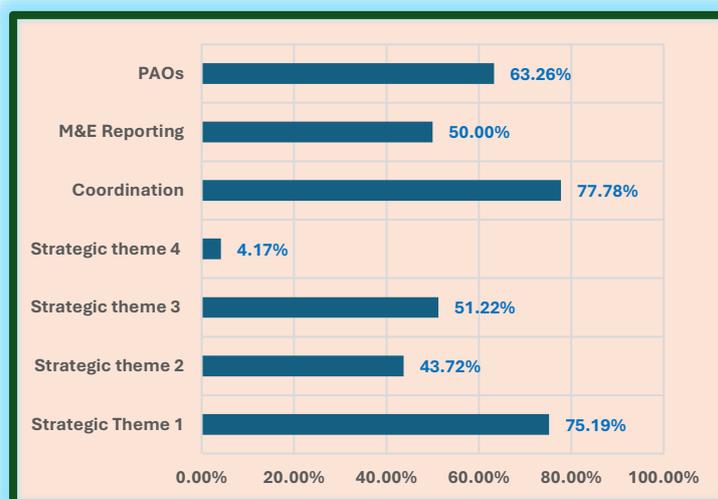
5.49. The overall implementation rate of the PAOs (63.26%) hides the underperformance recorded at the level of Theme 2 (43.72%) and especially the near-total inaction in promoting a culture of quality policy and decision-making (4.72%).

5.50. M&E and reporting activities are another area of concern, as they did not function as planned in the SHaSA 2 mechanism at the lower levels.

Table 18. PAOs implementation rate by strategic theme and strategic objective

Code	Strategic Theme	Strategic Objectives	IR (%)
<b>1</b>	<b>Strategic Theme 1</b>	<b>Produce quality statistics for Africa</b>	<b>75.19</b>
1.1	Strategic Objective 1.1	Expand the statistical information base.	100.00
1.2	Strategic Objective 1.2	Transform existing statistics for comparability	72.22
1.3	Strategic Objective 1.3	Harmonize the standards and methods of statistical production	53.33
<b>2</b>	<b>Strategic theme 2</b>	<b>Coordinate the production of quality statistics for Africa</b>	<b>43.72</b>
2.1	Strategic Objective 2.1	Establish effective coordination and collaboration mechanisms	49.21
2.2	Strategic Objective 2.2	Define statistical priorities to implement the integration and development agendas	38.24
<b>3</b>	<b>Strategic theme 3</b>	<b>Develop sustainable institutional capacities of the African Statistical System</b>	<b>51.22</b>
3.1	Strategic Objective 3.1	Reform and enhance National Statistical Systems	41.16
3.2	Strategic Objective 3.2	Reform and enhance regional and continental statistical systems	83.33
3.3	Strategic Objective 3.3	Develop sustainable statistical capacities	29.17
<b>4</b>	<b>Strategic theme 4</b>	<b>Promote a culture of quality policy and decision-making</b>	<b>4.17</b>
4.1	Strategic Objective 4.1	Drive evidence-based decisions through the increased use of statistics	0.00
4.2	Strategic Objective 4.2	Improve the communication of statistical information	8.33
<b>5</b>	<b>Coordination of SHaSA</b>	<b>Carry out all coordination activities for the implementation of SHaSA 2 at the continental level</b>	<b>77.78</b>
<b>6</b>	<b>Monitoring, Evaluation, and Reporting</b>	<b>Carry out all M&amp;E and reporting activities for the implementation of SHaSA 2 at the continental level</b>	<b>50.00</b>
	<b>PAOs</b>		<b>63.26</b>

Figure 6. PAOs implementation rate by strategic theme



5.51. Some key activities undertaken by PAOs during the lifespan of SHaSA 2, in various areas, are worth mentioning.

5.52. **STATAFRIC** has led the operationalization of STG 13 on Civil Registration and Vital Statistics (CRVS) and an Action Plan for 2025–2026 has been developed. The plan is currently being monitored and implemented by the Bureau composed of Equatorial Guinea (Chair), Uganda (1st Vice-Chair), Egypt (2nd Vice-Chair), Senegal (3rd Vice-Chair), and Malawi (Rapporteur). In April 2024, under the Pan African Statistics Programme (PAS II), STATAFRIC developed guidelines for the production of Informal Cross-Border Trade (ICBT) statistics. With the support of Statistics Sweden, the guidelines on forced displacement have already been developed and submitted for review to STG 8./Migration sub-group. STATAFRIC coordinates the work of the 18 STGs, including the development of their terms of reference, action plans, and the organization and financing of meetings. The same applies for the Executive Committee, ASCC and CoDGs meetings. STATAFRIC has signed Protocols of OECD and the National Statistical Office of China. Between 2017 and 2025, with the support of the PAS II program, STATAFRIC carried out eleven peer reviews of national statistical systems in several African countries against fifteen under PAS I.

5.53. **UNECA** Supported countries in conducting comprehensive assessments of CRVS systems and development of strategic improvement plans including “Guidelines on how to undertake CRVS comprehensive assessments for strategic planning”. As the secretariat of the Africa Programme for Accelerated Improvement of Civil Registration and Vital Statistics (APAI-CRVS), UNECA has led the Regional CRVS Core Group in partnership with African Union Commission AUC. Over the SHaSA 2 implementation period, a range of initiatives have been undertaken to reinforce support to the APAI-CRVS programme. Among others are the following selected activities: (i) the development of an African continental input-output table to expand the capabilities to produce indicators for trade in value added and global value chains for African countries, (ii) the on-going development of the manuals with the STGs for which UNECA serves as secretariat, (iii) the promotion of the use of the United Nations National Quality Assurance Framework (NQAF) and the support to member states in assessment for implementation of their NQAF, (iv) supporting south-to-south cooperation among member states across various statistical activities, (v) the development of a comprehensive framework to modernize statistical systems in Member states, (vi) the mobilization of resources to provide tablets for modernization of data collection and data management of the Population and Housing Censuses during the 2020 Census round, (vii) the endorsement of the Takwimu young African statistician Programme at the

2022 Statistical Commission for Africa, (viii) leading and supporting countries to participate in the global update of the 2008 SNA and testing, and (ix) as the secretariate to 5 STGs, coordinates the work of the those STGs in liaison with STATAFRIC namely STGs 4, 8, 10, 12 and 13.

5.54. **AfDB** commissioned the study on the Evaluation of the Africa Programme on Accelerated Improvement of Civil Registration and Vital Statistics (APAI-CRVS), 2010-2022, and the assessment of the level of digitalization of CRVS systems in African countries. The Bank also financed the development of a CRVS Digitization Guidebook (CRVS-DGB). Regarding the consolidation data, AfDB participates in Africa Economic Outlook (AEO) process, Africa Infrastructure Knowledge Programme (AIKP) and Annual report. The Bank produces tables used for following publications: AEO, Macro Economic Outlook (MEO), Country Focus Reports (CFR), Annual Report, AIKP, Statistics Compendium, Gender publication, International Comparison Programme (ICP) reports. As part of the Africa Information Highway, the Bank has facilitated South-South collaboration, with more advanced countries providing remote and, at times, in-person technical support to others in strengthening their data dissemination practices. The Bank built strong partnership with the Bill and Melinda Gates Foundation to support the Africa Information Highway (AIH). The Bank is also the Regional Coordinator for the International Comparison Programme for Africa. The Bank provided various support to countries and RECs for the development/evaluation of the NSDS or RSDS aligned to SHaSA 2. As part of the AIH initiative, the Bank has supported all African countries in advancing their data dissemination practices. An Open Data Platform has been provided to countries, and the Bank continues to upgrade the system to ensure greater compliance with international data standards, such as SDMX, thereby helping countries make their data AI-ready.

### V.5.3.3. Achievements of Regional Economic Communities

5.55. The very low performance of RECs (less than 40%) is influenced by the group of RECs that do not have an operational statistical function, although for some the statistical unit has been created.

5.56. Here too, the high rate of coordination activities is impacted by the participation of almost all RECS in the various activities organized by STATAFRIC such as EC, ASCC and STGs meetings.

5.57. It should be noted, however, that on the operational side, some RECs have performed well with technical assistance to their member states. These activities covered a variety of domains such as trade in goods and services statistics, national accounts, gender statistics, governance, peace and security statistics, agricultural statistics, harmonized consumer price index (HCPI), industrial statistics, and infrastructure statistics, etc.

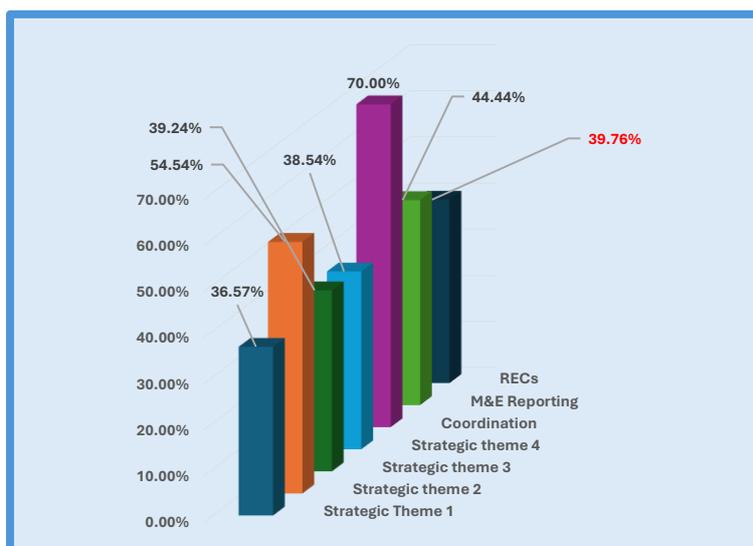
5.58. Furthermore, some RECs have developed knowledge products that are shared by their member countries in several areas such as methodologies and classifications.

Table 19. RECs implementation rate (%) by strategic theme and strategic objective

Code	Strategic Theme	Strategic Objectives	IR (%)
<b>1</b>	<b>Strategic Theme 1</b>	<b>Produce quality statistics for Africa</b>	<b>36.57</b>
1.1	Strategic Objective 1.1	Expand the statistical information base.	20.83
1.2	Strategic Objective 1.2	Transform existing statistics for comparability	47.22
1.3	Strategic Objective 1.3	Harmonize the standards and methods of statistical production	41.67
<b>2</b>	<b>Strategic theme 2</b>	<b>Coordinate the production of quality statistics for Africa</b>	<b>54.54</b>
2.1	Strategic Objective 2.1	Establish effective coordination and collaboration mechanisms	61.46
2.2	Strategic Objective 2.2	Define statistical priorities to implement the integration and development agendas	47.62

Code	Strategic Theme	Strategic Objectives	IR (%)
<b>3</b>	<b>Strategic theme 3</b>	<b>Develop sustainable institutional capacities of the African Statistical System</b>	<b>39.24</b>
3.1	Strategic Objective 3.1	Reform and enhance National Statistical Systems	44.44
3.2	Strategic Objective 3.2	Reform and enhance regional and continental statistical systems	37.50
3.3	Strategic Objective 3.3	Develop sustainable statistical capacities	41.67
3.4	Strategic Objective 3.4	established an effective technology environment	33.33
<b>4</b>	<b>Strategic theme 4</b>	<b>Promote a culture of quality policy and decision-making</b>	<b>38.54</b>
4.1	Strategic Objective 4.1	Drive evidence-based decisions through the increased use of statistics	41.67
4.2	Strategic Objective 4.2	Improve the communication of statistical information	35.42
<b>5</b>	<b>Coordination of SHaSA</b>	<b>Carry out all coordination activities for the implementation of SHaSA 2 at the regional level</b>	<b>70.00</b>
<b>6</b>	<b>Monitoring, Evaluation, and Reporting</b>	<b>Carry out all M&amp;E and reporting activities for the implementation of SHaSA 2 at the regional level</b>	<b>44.44</b>
	<b>RECs</b>		<b>39.76</b>

Figure 7. RECs implementation rate by strategic theme (%)



#### V.5.3.4. Achievements of Sub Regional organizations

5.59. Only AFRISTAT and CEMAC responded to the questionnaires. It should be noted that all CEMAC members countries are also members of AFRISTAT. These two institutions have statistical programmes aligned with SHaSA 2 which are currently being implemented.

5.60. AFRISTAT supports all its member states and participates in statistical harmonization and coordination in both CEMAC and UEMOA countries.

5.61. This institution has developed knowledge products that should be promoted beyond its core sphere. It will need to work more closely with STATAFRIC to serve as a practical arm for implementing certain activities whose methodologies have already been proven in its member states.

### V.5.3.5. Achievements of Statistical and Demographic Training Centers

5.62. As only two SDTCs, namely ENSEA Dakar and ESSAI Tunis responded to data collection exercise, it is not possible to make an analysis of the contribution of these AfSS' units in the implementation of SHaSA 2. At most, we know some of them participate in AGROST meetings organized by STATAFRIC and UNECA (as secretariat), and that they continue training in their preferred fields with a downtime during Covid-19.

### V.5.6. Support from partners in the development of statistics

5.63. Partners were in high demand - and responded favorably - during the period under review, showing their keen interest in the development of statistics in Africa.

5.64. Many partners have been supporting the AfSS including among others the following:

- The World Bank with the Support for Capacity Development of the African Union Commission, AU RECS and Member States,
- IMF through AFRITAC (West 1 in Abidjan, West 2 in Accra, Centre in Libreville, East in Dar-es-Salam, South in Port Louis),
- European Union (EU) with the Pan-African Statistics Programme (PAS) phase 1 and phase 2, implemented by Expertise France,
- PARIS21, particularly within the framework of missions to develop, assess - and trained on - NSDS and RSDS.
- Statistics Sweden with the SCB-AUC-RECs' project Developing capacity in migration statistics in Africa funded by Swedish International Development Cooperation Agency (SIDA),
- INSEE France, which provided a national account expert to STATAFRIC,
- International Organization for Migration's (IOM) Global Migration Data Analysis Center (GMDAC).

5.65. The constant support of these partners was made possible by permanent advocacy actions carried out by AUC/STATAFRIC and UNECA/ACS.

## VI. Stakeholders' opinions on the implementation of SHaSA 2

6.1. The light survey on the opinions of SHaSA 2 stakeholders<sup>8</sup> had an overall response rate of 66.7%, varying among different stakeholders as described in the table below. As this is an opinion survey, the response rate is very good and allows for relevant analysis. The conclusions drawn cannot be significantly altered

It revealed some conflicting light on these stakeholders' implementation of SHaSA 2 and participate in the development of limited to the global level, but it of stakeholder. For example, it to analyze only the opinions of

Box 2. Non-exclusive nature of the response modalities

**We would like to draw readers' attention to the fact that the response options are not always mutually exclusive. Therefore, it is important to understand the nuances in the responses, as a respondent**

even if the rate was improved. opinions, all of which shed perceptions of the their willingness to SHaSA 3. Our analysis is can also be refined by type might indeed be important AU Member States or RECs.

<sup>8</sup> The results of the survey are in annex 2

Table 20. Status of the survey on stakeholders' opinions

N°	Organizations	Questionnaires		Response rate
		Sent	Received	
01	AU Member States	55	43	78.2%
02	Subregional Organizations	6	3	50.0%
03	Regional Economic Communities	8	6	75.0%
04	Pan African Organizations	5	1	20.0%
05	Statistical & Demographic Training Centers	11	3	27.3%
06	Experts and civil society	10	7	70.0%
07	Partners	4	3	75.0%
	<b>Total</b>	<b>99</b>	<b>66</b>	<b>66.7%</b>

6.2. Regarding the dissemination of the Strategy and its action plan, it should be recalled that AfDB distributed the initial stock of 800 documents among the various members of the AfSS, with significant quotas to AUC and UNECA. Of course, these two PAOs had to make – and effectively made - further distribution. Subsequently, STATAFRIC posted the documents on the AUC website.

6.3. Concerning **SHaSA 2 distribution**, more than half (56.4%) of the respondents stated that they received SHaSA 2 from STATAFRIC, and 28.2% downloaded it from the internet. Only 11.5% acknowledged receiving it directly from AfDB.

6.4. Regarding **knowledge of SHaSA 2 document**, while 50.7% acknowledge having a good understanding, 37.7% believe they have a general understanding, and certainly less in-depth knowledge. The third category (11.6%) includes respondents who claim to be familiar with SHaSA 2, but do not fully understand the details. **This demonstrates the need to continue explaining SHaSA 2 in detail before the introduction of SHaSA 3.**

6.5. The results from section **II.3 on participation in the development of SHaSA 2** clearly demonstrate that the development process was participatory and inclusive. Indeed, only 23.4% reported not having participated in the process. Conversely, 14.1% were highly involved, 42.2% quite involved, and 20.3% little involved, resulting in an overall participation rate of 76.6%.

6.6. Regarding **point II.4 on involvement in the implementation of SHaSA 2**, the findings from II.3 seem to be repeated. Indeed, the last two options concerning low and no involvement account for about 18.% in total. Conversely, respondents chose strong involvement (23.1%), active involvement (40.0%), and moderate involvement (18.5%), representing a participation rate of 81.6%.

6.7. Regarding **point II.5 on the popularization of SHASA 2**, two extremes emerged: the first represents 9.7% who stated that SHaSA 2 is well popularized and well known, while the second represents (i) 9.7% who claim that SHaSA 2 is not known at all in their organization and (ii) 3.2% who did not express any opinion. In the middle, 37.1% stated that SHaSA has been introduced but few people are proficient in it, and 40.3% that it has been introduced but only a few people are aware of it. **The general consensus emerging here is that the popularization of SHaSA 2 among stakeholders needs to be strengthened and improved.**

6.8. Concerning **point II.6 on the impact of SHaSA on the development of statistics in Africa**, although respondents rated it as very satisfactory (19.4%) and satisfactory (58.1%), particular

attention should be paid to the choice of those who believe that this impact remains limited (19.4%) and that of the minority who think that the effects are not yet perceptible (3.2%). This is an opportune moment to recall that, through the AU Commission, the AfSS is accountable on this impact before the AU Summit.

6.9. Respondents' opinions on **STATAFRIC's performance in section II.7** are generally favorable. Despite constraints identified, 9.7% found STATAFRIC to have performed very well, 59.7% had a fairly favorable opinion. For 27.4% the performance was quite good but there were still limiting factors which negatively impacted overall performance, and 3.2% judged performance to be below expected results.

6.10. So, there is a kind of low performance signal sent by more than a third of the respondents to STATAFRIC as General Coordinator of SHaSA 2. This signal is in fact addressed to all PAOs.

6.11. **In section II.8 on difficulties in the implementation by STATAFRIC**, while 33.3% believe there are no problems with the implementation of SHaSA 2, 66.7% think the opposite.

6.12. Several problems have been reported to potentially hamper the implementation of SHaSA 2. Selected concerns raised by the respondents are listed below:

- a. Low or lack of political commitment and ownership which can result in insufficient prioritization of statistics at national and regional policy levels, with limited advocacy and visibility of statistical work;
- b. STATAFRIC is limited by its shortage of staff capacity in terms of number required to better implement SHaSA 2. Unfortunately, if this is not resolved, it will impact also the development and implementation of SHaSA 3;
- c. Inadequate funding and resources ;
- d. Weak coordination and management of STGs which result in few results in harmonization;
- e. Weak support from STATAFRIC to countries, for example STATAFRIC should organize advocacy efforts to promote the allocation of 0.15% of national budgets to statistical activities;
- f. Delays in establishing some STGs like those with emerging issues;
- g. Heavily reliance on external partners and donors;
- h. Lack of human resources to implement SHaSA 2 at national, regional, and continental levels;
- i. Shortage of skilled statisticians, high human resources turnover, weak training institutions, and uneven technical capacity across countries;
- j. Limited dissemination of statistical products;
- k. Low statistical literacy;
- l. Weak culture of evidence-based policymaking;
- m. Technological and infrastructure gaps: weak/outdated IT systems, weak data collection tools;
- n. Poor connectivity in some countries;
- o. Inadequate communication and information gap between countries and RECs;
- p. Poor Information sharing either horizontal or vertical;
- q. Delays in coordination and communication between STATAFRIC and national stakeholders which slow down effective implementation at country level;

r. Inappropriate coordination at countries', RECs' and continental levels.

6.13. Some countries also complain about being kept out sometimes of some activities including EC's meetings.

6.14. Regarding **point III.1 concerning STATAFRIC's performance in coordinating and harmonizing statistics in Africa**, opinions are divided, resulting in a mixed response. While 18.8% believe STATAFRIC plays an exemplary role and 43.5% that it fulfills its responsibilities well, these 62.3% positive opinions are counterbalanced by 37.7%, of whom 27.5% find the results still weak and 10.1% believe that coordination and harmonization in Africa are still very weak.

6.15. Regarding **Point III.2 concerning areas of assistance provided by STATATFRIC to the various stakeholders during the implementation of SHaSA 2**, the following were cited in descending order:

- a. Capacity building in statistics (42.1%),
- b. Support for the coordination, monitoring and evaluation of statistical activities (19.6%),
- c. Improvement of data collection, processing and dissemination processes (16.8%),
- d. Support for the production of statistical data (13.1%), and
- e. Technical support for the development of strategic and analytical documents (8.4%).

6.16. Concerning **point IV on the development of SHaSA 3**, respondents expressed a strong desire to participate in all aspects of the process. Their preferred choices covered the five modalities as follows:

- a. Thematic group work (25.7%),
- b. Contribution to defining data needs and identifying relevant indicators (21.9%),
- c. Coordination with other departments (20.3%),
- d. Supporting the implementation of statistical data collection, analysis, and dissemination activities (17.1%), and
- e. Provision of technical and logistical support at the various stages of the SHaSA 3 development and implementation process (15.0%).

## VII. Challenges

7.1. A few months before the end of the SHaSA 2 lifecycle, several challenges persist that are likely to weaken the AfSS, or at least drastically hinder the efforts undertaken to ensure the harmonization of statistics in Africa.

7.2. These challenges are institutional, operational, technical, and financial in nature. They also relate to Africa's capacity to participate effectively in transformations linked to the evolution of information, communication and technology (ICT), particularly artificial intelligence.

7.3. Above all challenges lies the issue of political will, the weakness or absence of which results in low levels of funding for statistical activities and a very low priority given to statistics by most AU Member States, Regional Economic Communities, and Sub-regional organizations. This situation poorly reflects, or constitutes an inadequate response to, the statement in SHaSA 2 that "The National Statistical System leadership must capitalize on political will and ensure that statistics are prioritized at the highest levels and remain an issue of national sovereignty."<sup>9</sup>

---

<sup>9</sup> SHaSA 2, 8.4 parag 4, page 110

7.4. The core list of important challenges facing the AfSS also includes:

- a. The finalization of the effective implementation of STATAFRIC by recruiting high management responsible and an adequate number of staff;
- b. The effective start-up of PANSTAT;
- c. The absence of ACBF and AACB in the implementation process;
- d. Low connectivity in most countries;
- e. Poor “vertical” coordination between AU Member States and RECs;
- f. Persisting low and insufficient own funding at each AfSS actor level.

7.5. The technological deficit faced by most African countries at the time of the irreversible deployment of artificial intelligence is another important challenge. This concern should be addressed by PANSTAT, which could organize the necessary training.

7.6. It is also worth noting limited statistical capacity of some regional economic communities and sub-regional organizations to establish an effective and sustainable statistical system, capable of performing the required statistical functions at the internal and regional levels, particularly due to scarce resources including very limited staffing.

## VIII. Lessons learnt from the implementation of SHaSA 2, and actions required for the remaining period of SHaSA 2

8.1. The list of lessons learnt and proposed remedial actions below complement those proposed in Table 11<sup>10</sup> of SHaSA 2.

8.2. Both lists will be useful for the development of SHaSA 3.

Table 21. Lessons learnt during the implementation of SHaSA 2 and proposed remedial actions during the last period of SHaSA 2

Lessons		Proposed remedial actions	
N°	Wording	N°	Wording
L1	If the Decision of the Heads of State and Government is not translated into action at all three levels of the AfSS, the implementation of SHaSA 2 will be severely compromised	A1	STATAFRIC will need to organize high-level advocacy missions to AU Member States and RECs. Under the leadership of AUC, these missions will include senior officials from the AfDB, UNECA, ACBF and AACB, as well as Resident Representatives of these institutions in various countries.
L2	Despite efforts made by STATAFRIC and AfDB to distribute and popularize SHaSA 2, knowledge, understanding, and awareness of this strategy by the AfSS’ actors remain low. Consequently, unless these key elements are substantially improved, it is unlikely that the AfSS will be able to master and own SHaSA 3 which will be prepared at the end of SHaSA 2 cycle.	A2	Like STATAFRIC, AfDB and UNECA should post SHaSA 2 and its Action Plan on their websites. The same applies to SHaSA 2 leaflets, and the Guidelines for mainstreaming SHaSA 2 into NSDS/RSDS. These documents should also be posted on the websites of AU Member States, RECs, Subregional Organizations, and SDTCs. Each actor should disseminate these documents internally and ensure they are popularized /presented during some of its activities.

<sup>10</sup> SHaSA 2 Table 11, page 65

Lessons		Proposed remedial actions	
N°	Wording	N°	Wording
L3	Even when NSDS and RSDS are being implemented, some officials respond that they are not involved in the implementation of SHaSA 2. This suggests that the links between these tools and SHaSA 2 have not been established.	A3	A chapter of the NSDS and RSDS should be dedicated to explaining the link between these tools and SHaSA 2. A correspondence table could help to illustrate this link. It would then be clear that implementing the RSDS/NSDS contributes to implementing SHaSA 2.
L4	In absence of (i) an internal organization of each institution empowering SHaSA 2 coordinator to produce periodical implementation reports, and (ii) the formalization of the transmission of these reports according to the established reporting mechanisms, the production of the consolidated SHaSA 2 implementation report will continue to rely on STATAFRIC but without substantial input from national and regional sources.	A4	Based on STGs' action plans, SHaSA coordinators must be effectively empowered to prepare periodic reports for their institutions in conjunction with all departments. These reports should be submitted according to the established procedure; for example, national reports should be sent to the RECs.
L5	The implementation of SHaSA 2 suffered greatly from the poor or even absence of performance of coordinators	A5	SHaSA 2 coordinators will be reminded of their mission and mandates by STATAFRIC during the EC meetings. The next CODG meeting will remind Member States, PAOs, RECs, Subregional organizations, and SDTCs that their coordinators fulfill their mission explained in SHaSA 2, namely that "The Coordinators are responsible for the implementation of the directives and regulations in their respective countries, regions, and institutions. They are also tasked to ensure proper follow-up and to prepare regular reports on the implementation of SHaSA 2." <sup>11</sup>
L6	In most cases, funding for statistical activities seems to be relegated to a residual item in the annual budget. External financial support takes precedence over funding, which unfortunately leads to problems of discernment in statistical production since this funding is generally linked to certain operations of interest to the donors.	A6	In addition to external financing, each actor of the AfSS must improve domestic financing. The establishment of national funds for the development of statistics must be prioritized. Furthermore, it is important that the NSDS/RSDS be included in National/Regional Development Plans with clearly devoted financing. The Decision of Head of States and Government to allocate 0.15 % of national budget to statistical activities should be reinforced
L7	Despite their commitment and intrinsic performance, the low level of coordination between the PAOs and the lack of intervention from the ACBF and the AACB have a negative impact on the implementation of SHaSA 2	A7	STATAFRIC, in its capacity as General Coordinator of SHASA 2, must keep on inviting and involving the 5 PAOs in the end-of-year 2025 meetings, namely the EC, the ASCC and the CODG, during which the absence of ACBF and AACB in the implementation of SHaSA 2 must be discussed. A high-level advocacy mission including STATAFRIC, AfDB, UNECA and the Chair of

<sup>11</sup> SHaSA 2, parag 6.1, page 94

Lessons		Proposed remedial actions	
N°	Wording	N°	Wording
			CoDG, should be carried out to the High Authorities of ACBF and AACB.
L8	The participation of private sector, civil society, and other independent experts in STGs activities has been very limited.	A8	STATAFRIC must invite private sector, civil society, and other independent experts to STGs' activities and meetings
L9	In the absence of a Directory of experts by statistical and demographic domain, it is not easy to involve independent experts in the implementation of SHaSA 2	A9	STATAFRIC must finalize the Directory of African Experts by statistical and demographic domain as soon as possible
L10	The absence of an updated Directory of SHaSA 2 coordinators does not facilitate horizontal/internal coordination at institutions level nor vertical coordination in line with the governance structure of SHaSA 2	A10	STATAFRIC to continue updating and distributing SHaSA 2 Coordinators Directory including at the next EC meeting. STATAFRIC must establish vertical coordination mechanisms between AU Member States and RECs on the one hand, and with RECs on the other.

## IX. Political will

9.1. The mid-term evaluation has revealed that political will expressed at the continental level in the AU Decision is still slow to materialize at national and regional levels. The key question is whether Africa wants to reverse the trend of its statistical system's dependence on external funding or maintains the current status quo, which would mean abandoning the strategic cornerstone of good governance.

9.2. This situation prevents the development of endogenous systems for economic production and analysis, as external funding is generally tied to donors' needs.

9.3. Only significant progress in political will strengthen and enhance leadership required at national and regional levels to promote allocation of sustainable resources to statistical activities and the use of quality statistics for decision-making at all levels.

## X. The way forward

10.1. As the AfSS approaches the SHaSA 2 target year, it is extremely important that everything be done to ensure that the various stakeholders fully understand the essence and implementation mechanisms of SHaSA 2.

10.2. Due to staff turnover within the AfSS bodies during the 2027-2026 decade, STATAFRIC should organize a workshop on SHaSA 2 with an emphasis on mainstreaming SHaSA 2 into the NSDS/RSDS 3.0.

10.3. Considering that the mid-term evaluation report will have identified key issues, lessons and proposals which will serve as inputs for the development of SHaSA 3, it is proposed that the Mid-Term Evaluation Report be widely distributed within AfSS and to its partners.

10.4. During the next ASCC, focus should be on establishing coordination mechanisms among the five PAOs. Discussions could be initiated on developing a common continental action programme for the final year of SHaSA 2. This programme will serve as pilot for developing a broader programme over the lifetime of SHaSA 3.

10.5. While each actor can organize internal coordination regarding the implementation of SHaSA 2, for vertical coordination, STATAFRIC will need to establish an operational framework that could be linked to the activities of the Executive Committee. For example, coordination

meetings could be organized by each REC and its Member States on a quarterly basis. Similarly, prior to formal EC meetings, STATAFRIC could organize meetings between PAOs and RECs.

10.6. Obviously, this organization will have an additional cost, but by combining in-person and video conferencing formats, these costs are worthwhile in light of the expected added value.

10.7. The year 2026 must be dedicated to the preparation and finalization of SHaSA 3, which should be submitted to the AU Summit in early 2027 at the latest. In this perspective, if the first quarter is devoted to activities to popularize and promote ownership of SHaSA 2 as explained above, the launch of the preparatory work for SHaSA 3 could take place at the beginning of the second quarter of 2026.

10.8. Under the leadership of STATAFRIC, which is the General Coordinator for the implementation of SHaSA 2, and with the collaboration of AfDB, UNECA, ACBF, and AACB, the preparation of SHaSA 3 must be carried out by a team of at least four senior professionals with expertise in SHaSA 2 and strategic planning in the field of statistics.

10.9. Since the development of NSDS/RSDS is now governed by PARIS21 NSDS Guidelines 3.0, it is necessary that, alongside the development of SHaSA 3, work be carried out on mainstreaming SHaSA 3 into the NSDS/RSDS 3.0. which should be sector and gender sensitive.

10.10. The development of SHaSA 3 and the new Guidelines on mainstreaming SHaSA 3 into NSDS/RSDS 3.0 may extend over two quarters and must be periodically submitted to the EC for review. It will be important to ensure that the final product receives full support from – and be owned by – all AfSS' stakeholders.

## **XI. Conclusion and recommendations.**

### **XI.1. Conclusion**

11.1. The mid-term evaluation of SHaSA 2 allowed for an assessment of the performance of all national, regional, and continental stakeholders of the AfSS. This exercise revealed almost all of lessons learned, thus making it possible to consider corrective actions to be implemented during the remaining year of SHaSA 2.

11.2. The outcome of the evaluation demonstrates the need for Africa to have a coherent strategic planning framework in the field of statistics. The effects of the implementation of SHaSA 2 observed so far indicate a growing positive impact on the African statistical system.

11.3. Although still at an average level, the evaluation results confirm the relevance of SHaSA 2 for Africa. Furthermore, these results attest to its coherence, efficiency, and effectiveness.

11.4. Following the evaluation, it seems important to direct recommendations towards African stakeholders, knowing that partners will only provide support once they are convinced that Africa is making statistics one of its top priorities.

### **XI.2. Recommendations**

11.5. In light of the above, it is recommended that:

R.1. AU Member States, Subregional organizations, RECs, and PAOs complete the tables on statistical activities costs and funding from 2017 to 2025, as the AUC will need to explain to the Heads of State and Government the level of implementation of this key point of their decision.

R.2. STATAFRIC, AfDB, ACBF, and AACB update, if necessary, the Resource Mobilization Strategy developed by STATAFRIC and undertake mobilization activities towards member states and partners.

- R.3. AUC should accelerate the recruitment of STATAFRIC permanent staff.
- R.4. AUC should accelerate the operationalization of PANSTAT and the recruitment of its permanent staff.
- R.5. All STGs' action plans should be geared towards the development of knowledge products.
- R.6. STGs should be maintained as drivers for the implementation of SHaSA 2 and later SHaSA 3, but new, more homogeneous STGs should be created.
- R.7. Under the leadership of STATAFRIC, a joint work programme based on the principle of subsidiarity and focused on coordinating PAOs' activities at continental, regional, and national levels be developed and implemented.
- R.8. STATAFRIC should consider operational partnerships with AFRITAC and AFRISTAT in areas where these organizations have developed knowledge products and have comparative advantages.
- R.9. STATAFRIC should develop a strategy for the dissemination of data.
- R.10. STATAFRIC should develop a continental communication plan which will serve as a basis for the development of national and regional communication plans.
- R.11. After the operationalization of the remaining STGs, the development of SHaSA 3 including related key documents as its action plan, financing plan, leaflets, and guidelines on mainstreaming SHaSA 3 in NSDS/RSDS 3.0, starts during the second quarter of 2026 in a participatory and inclusive process.
- R.12. STATAFRIC should develop a platform for monitoring, evaluation, and reporting on SHaSA 3. This will involve developing questionnaires that stakeholders will complete online, and information collected will be used to generate various reports at national, regional, and continental levels, according to the frequencies established in the reporting mechanism. In addition to the questionnaires, standard report formats will be developed.
- R.13. STATAFRIC should organize the external final evaluation of SHaSA 2 in 2026, in a participatory and inclusive manner.

## **Annexes**

Annex 1. Implementation rate of SHaSA 2 by strategic theme, strategic objective, initiative, outcome, and activity

Strategic Themes / Strategic Objectives /Initiative /Outcome /Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
Strategic Theme 1: Produce quality statistics for Africa					66.06			
Strategic Objective 1.1: Extend the basis of statistical information					67.74			
1.1.1. Organization of regular Population and Housing Censuses (PHC)					78.26			
Statistical information on population					78.26			
Activities	1.1.1.1	Pre-enumeration	With the exception of seven countries, all African countries conducted their 2010 round of Population and Housing Censuses within the period 2005-2014. Sierra Leone conducted its PHC in 2015 due to Ebola outbreak in 2014 and Equatorial Guinea conducted the PHC in 2015. Cameroon and Chad had censuses planned but not conducted. DRC, Eritrea, Somalia, South Sudan and Western Sahara had no census planned for the 2010 PHC cycle.	30 countries conduct population and housing censuses in the 2020 round and publish results within the period 2015-2020. 55 countries conduct and publish their census results by 2024	93.48	Number of countries conducting their 2020 round of PHC and publishing the results within the period 2015- 2020	Population and Housing Census reports for the 2020 census cycle	Risks: Resources unavailable at the right time and in sufficient quantities; Weak technical capacity and political will; Very low priority accorded to PHC in the country; Mitigations: Allocate funds; Organize mobilization campaigns for the PHC; South-South cooperation; Pulling of resource; Utilization of ICT.
	1.1.1.2	Enumeration			76.09			
	1.1.1.3	Post-enumeration			65.22			
1.1.2. Organization of regular household surveys					94.27			
Statistical information on population, Update the census results					94.27			
Activities	1.1.2.1	Survey preparation	About 92% of African countries conducted at least two national household surveys between 2005 and 2014	40 countries organize and publish results of household surveys within the period 2017-2026. 55 countries conduct and publish their household surveys by 2024	95.65	Number of countries that have organized household surveys during the period 2017-2026 by type	Country-level household survey reports on demographic, economic, health, social, gender and	Risks: Resources unavailable at the right time and in sufficient quantities; Weak technical capacity and political will; Very low
	1.1.2.2	Data collection			95.85			
	1.1.2.3	Data processing, analysis, and dissemination			91.30			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
							environmental indicators	priority accorded to PHC in the country. <b>Mitigations:</b> Allocate funds for statistics; Organize mobilization campaigns for the PHC; South-South cooperation; Pulling of resources; Utilization of ICT
1.1.3a. Organization of regular agricultural censuses					54.35			
Agricultural and rural statistics					54.35			
Activities	1.1.3a.1	Pre-enumeration	As of May 2016, 24 African countries had conducted an agricultural census during the 2010 round of census of agriculture which spans the period 2006-2015 and 26 had plans to carry out one before the end of the 2020 round spanning the period 2016-2025.	35 countries participate in the 2020 round of agricultural censuses within the period 2016-2025 and publish the results	69.57	Number of countries participating in the 2020 round of agricultural censuses and publishing the results	Country reports on Census of Agriculture	<b>Risks:</b> - Resources unavailable at the right time; - Lack of technical capacity and political will. <b>Mitigations:</b> Allocate funds for statistics; Strengthen advocacy for statistical enquiries; South-south cooperation; Pulling of resources; Utilization of ICT.
	1.1.3a.2	Enumeration			58.70			
	1.1.3a.3	Post-enumeration			34.78			
1.1.3b. Conduct regular annual Agriculture Survey					59.42			
Agricultural and rural statistics					59.42			
Activities	1.1.3b.1	Survey preparation		45 countries organize annual agricultural surveys and publish the results	60.87	Number of countries conducting annual agricultural surveys	Country reports on annual agricultural surveys	<b>Risks:</b> Resources unavailable at the right time; Lack of technical capacity and political will -- <b>Mitigations:</b> -Allocate funds for statistics; Strengthen advocacy for statistical enquiries; South-South cooperation; Pulling of resources; Utilization of ICT
	1.1.3b.2	Data collection			58.70			
	1.1.3b.3	Data processing, analysis, and dissemination			58.70			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
1.1.4a. Organization of regular Economic Censuses					68.12			
Economic statistics					68.12			
Activities	1.1.4a.1	Pre-enumeration		40 countries conduct economic censuses (e.g., censuses of business enterprises) during the period 2017-2026 and publish the results. 55 countries conduct economic censuses and publish the results by 2026	78.26	Number of countries conducting economic censuses and publishing the results by 2020. Number of countries conducting economic censuses during the period 2017-2026 by type	Country reports on Economic Censuses	<b>Risks:</b> Resources unavailable at the right time and insufficient quantities; Weak technical capacity and political will -- <b>Mitigations:</b> -Allocate funds for statistics; Strengthen advocacy for statistical enquiries; South-South cooperation; Pulling of resources; Utilization of ICT
	1.1.4a.2	Enumeration			71.74			
	1.1.4a.3	Post-enumeration			54.35			
1.1.4b. Organization of regular Economic Surveys					80.44			
Economic statistics					80.44			
Activities	1.1.4b.1	Survey preparation		55 countries conduct economic surveys and publish the results by 2020; 55 countries conduct economic surveys and publish the results by 2026	78.26	Number of countries conducting economic surveys during the period 2017-2026 by type	Country reports on Economic Surveys	<b>Risks:</b> Resources unavailable at the right time and insufficient quantities; Weak technical capacity and political will -- <b>Mitigations:</b> -Allocate funds for statistics; Strengthen advocacy for statistical enquiries; South-South cooperation; Pulling of resources; Utilization of ICT
	1.1.4b.2	Data collection			86.96			
	1.1.4b.3	Data processing, analysis, and dissemination			76.09			
1.1.5. Informal Sector Surveys					62.32			
Information on the informal sector					62.32			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
Activities	1.1.5.1	Survey preparation	Very few countries conduct regular surveys on the informal sector; Statistics produced on the informal sector are estimated from labor force surveys and other household surveys	20 countries organize informal sector surveys and publish the results by 2020; 45 countries conduct informal sector surveys and publish the results by 2026	67.39	Number of countries conducting informal sector surveys and publishing the results by 2020; Number of countries conducting informal sector surveys during the period 2017-2026	Country reports on Informal Sector Surveys	<b>Risks:</b> Lack of technical capacity; non mobilization of sufficient funds <b>Mitigations:</b> Allocate funds for statistics; Strengthen technical capacities of countries
	1.1.5.2	Data collection			60.87			
	1.1.5.3	Data processing, analysis, and dissemination			58.70			
1.1.6. Organization of regular data collection on Governance, Peace and Security (surveys and administrative sources)					42.01			
Statistics on Governance, Peace and Security					42.01			
Activities	1.1.6.1	Survey/administrative preparation	Several countries compile information on Governance, Peace and Security but these are not regular and are usually included as modules in existing survey programs	25 countries conduct annual surveys and / or utilize administrative sources on Governance, Peace and Security and publish the results by end of 2018; 35 countries by end of 2020; and 55 countries by 2026	43.44	Number of countries compiling information on Governance, Peace and Security from surveys and /or administrative sources by 2018; by 2020; and by 2026	Country reports on governance, peace and security	<b>Risks:</b> Weak technical capacity and political will; Resources not available on time <b>Mitigations:</b> Allocate funds for statistics; Strengthen technical capacities of countries
	1.1.6.2	Data collection			41.30			
	1.1.6.3	Data processing, analysis, and dissemination			41.30			
1.1.7. Development and organization of the collection of socio-economic information from administrative sources					81.16			
Quality and coverage of data sources improved and cost of data collection reduced; Business register					81.16			
Activities	1.1.7.1	Preparation of administrative data collection and processing tools		55 countries publish socio-economic information from administrative sources by 2018	82.61	Number of countries collecting socio-economic data from administrative sources	Country reporting	<b>Risks:</b> Weak technical capacity for organizing and extracting administrative data for analysis and dissemination <b>Mitigations:</b> Strengthen technical capacities of countries
	1.1.7.2	Data collection			80.43			
	1.1.7.3	Data processing, analysis, and dissemination			80.43			
1.1.8. Improvement of Civil Registration and Vital Statistics (CRVS) systems					57.07			
CRVS in place; Vital statistics produced					57.07			
Activities	1.1.8.1	Status assessment		30 countries have effective CRVS systems in place by 2020, and 55 countries in 2026. 30 countries	76.09	Number of countries which have an effective CRVS System in place by 2020,	Country reporting	<b>Risks:</b> Weak technical capacity for organizing, extracting and analyzing
	1.1.8.2	Development of Strategic Plan			58.70			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
	1.1.8.3	Implementation of the Plan		compile and publish data from the CRVS system by 2020, and 55 countries in 2026	52.17	and in 2026. Number of countries compiling and publishing CRVS statistics by 2020, and in 2026		data from the CRVS system. <b>Mitigations:</b> Strengthen technical capacities of countries
	1.1.8.4	Monitoring and Evaluation			41.30			
<b>Strategic Objective 1.2: Transform existing statistics for comparability</b>					<b>71.69</b>			
1.2.1. Adoption of reprocessing and adjustment methodologies					80.78			
Technical manuals on reprocessing and adjustment methodologies are available by statistical domains					80.78			
Activities	1.2.1.1	Assessment of existing manuals on different statistical domains	Africa Statistical Yearbook and other publications	Manual of reprocessing and adjustment methodologies for the continent	100.00	Number of manuals with harmonized methodologies for the continent	Published manuals on reprocessing and adjustment methodologies	<b>Risks:</b> Difficulties in adapting technology and international methodologies to the African context <b>Mitigations:</b> Adaptation of technology and methodologies to the realities of the continent
	1.2.1.2	Development of operational guidelines and manuals on reprocessing and adjustment methodologies			100.00			
	1.2.1.3	Development of manuals on reprocessing and adjustment methodologies			42.34			
1.2.2. Production and validation of comparable data.					62.59			
Comparable data are published and available					62.59			
Activities	1.2.2.1	Consolidation of data	ICP methods	Comparable statistical data available in all the harmonized domains by 2020	74.33	Number of statistical domains with comparable data	Country reports	<b>Risks:</b> Weak technical capacity for organizing, extracting and analyzing data from the CRVS system. <b>Mitigations:</b> Development of common and harmonized methodologies and tools; -Strengthening capacities of countries; South-South cooperation
	1.2.2.2	Processing, analysis and publication of data using the manuals			74.33			
	1.2.2.3	Publication of harmonized data			39.13			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
<b>Strategic Objective 1.3: Harmonize the standards and methods of statistical production</b>					<b>58.74</b>			
1.3.1. Operationalization of Specialized Technical Groups (STGs)					70.00			
Work programs of STGs developed					70.00			
Activities	1.3.1.1	Assessment of the performance of STGs	10 STGs out of 15 are operationalized	At least one annual meeting held by each group within the period 2017-2026	70.00	Number of STGs organizing annual meetings	Annual reports of STGs	<b>Risks:</b> Non-adherence of countries to the work program of the STGs; inadequate resources. <b>Mitigation:</b> Implementation of measures for the functioning of the STGs
	1.3.1.2	Development of work programs for STGs			70.00			
	1.3.1.3	Implementation of the work programs			70.00			
1.3.2. Implementation of Standards and Methods Adopted by the STGs					59.49			
Manuals on common standards and methods are available and used					59.49			
Activities	1.3.2.1	Training and dissemination of adopted manuals on standards and methods	Agricultural Action Plan, ICP, 2008 SNA; Trade manuals	55 countries apply new manuals on standards and methods by 2020	78.38	Number of countries with harmonized statistics in all statistical domains	Country reports on new manuals used	<b>Risks:</b> Lack of African methods to reflect political, economic and cultural values as well as prevailing practice on the continent. <b>Mitigations:</b> Revision, definition of standards and methodologies taking into account political, economic and cultural values, and practices in the continent.
	1.3.2.2	Production of statistics using new manuals as reference			47.83			
	1.3.2.3	Publication of harmonized statistics			52.26			
1.3.3. Development of a quality assurance framework [quality kit] and consistency of national data between sectors					46.74			
Validated quality and certified data are available					46.74			
Activities	1.3.3.1	Development of quality assurance framework	Existing of a draft African quality assurance framework; Few countries have quality assurance frameworks	55 countries have a quality assurance framework in place by 2020	54.35	Number of countries with a functioning quality assurance framework	Country reports on quality assurance frameworks used for data production	<b>Risks:</b> Lack of technical capacity; weak leadership of NSOs. <b>Mitigations:</b> Strengthening of technical capacities of
	1.3.3.2	Application of quality assurance framework to data production			39.13			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
								NSS; -Strengthening the leadership capacity of NSOs and within NSSs
<b>Strategic Theme 2: Coordinate the production of quality statistics for Africa</b>					<b>66.18</b>			
<b>Strategic Objective 2.1: Establish effective coordination and collaboration mechanisms</b>					<b>56.82</b>			
2.1.1. Development of a Protocol defining the roles and responsibilities of ASS actors in the implementation of SHaSA II					0.00			
Strategy or Protocol developed and implemented					0.00			
Activities	2.1.1.1	Preparation of the processes involved in the development of the Protocol		All the actors within the ASS apply the Protocol and play their roles effectively before end of 2017	0.00	Number of actors applying the Protocol or the strategy	Reports of Countries, RECs, continental and training Institutions on SHaSA implementation	<b>Risks:</b> Non-adherence to Protocol. <b>Mitigation:</b> Sensitization of actors within the ASS
	2.1.1.2	Development of strategy or Protocol			0.00			
	2.1.1.3	Validation and adoption of Protocol			0.00			
	2.1.1.4	Signing of Protocol			0.00			
2.1.2. Strengthening the activities of the African Statistical Coordination Committee (ASCC)					60			
Annual common programs of of ASCC activities are available; Calendar of meetings and events are agreed					60			
Activities	2.1.2.1	Revision of terms of reference of Committee	Last ASCC meeting held in 2010; Last work program prepared in 2013	Implementation of the common annual statistical program by 2017	70	Availability of ASCC Work Program; Number of meetings and events of the ASCC	Report of Statistical Institute (as Secretariat)	<b>Risk:</b> Inefficiency of ASCC is linked to its inability to function. <b>Mitigation:</b> Sensitization of ASS actors
	2.1.2.2	Preparation of work program			70			
	2.1.2.3	Implementation of work program			50			
	2.1.2.4	Monitoring and evaluation			50			
2.1.3. Strengthening coordination at the regional level					66.67			
RSDS aligned with SHaSA 2 are available; Regional coordination meetings on RSDS held					66.67			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
Activities	2.1.3.1	Revision of SRDS in line with SHaSA 2	5 RECs out of 8 have RSDS but they are not aligned with SHaSA 2	6 RECs have developed their RSDS by 2018; 8 RECs have developed their RSDS by the end of 2020	83.33	Number of RECs implementing RSDS that are aligned with SHaSA 2; Number of RECs that held at least two regional meetings per year	Regional Strategies for the Development of Statistics; Meeting Reports of RECs	<b>Risks:</b> Inadequate resources at the regional level; non-adherence of member states to RSDS; <b>Mitigation:</b> Provision of funds in the budget of RECs; Development of RSDS in a participatory manner for the implementation of RSDS;
	2.1.3.2	Implementation of RSDS			50.00			
	2.1.3.3	Monitoring and evaluation			66.67			
2.1.4. Development and implementation of NSDSs linked to SHaSA 2					67.32			
NSDS aligned with SHaSA 2 are available. Reports on the implementation of NSDS are available					67.32			
Activities	2.1.4.1	Preparation for the revision of the NSDS in line with SHaSA 2	51 countries are implementing their NSDS; which are not aligned with SHaSA 3	40 countries have designed their NSDS in line with SHaSA II by 2020, 55 countries by 2024. 40 countries have implemented their NSDS in line with SHaSA 2 by 2020, and 55 by 2024.	60.87	Number of countries that have developed their NSDS in line with SHaSA 2. Number of countries implementing NSDS that are aligned with SHaSA 2	NSDS Country reports	<b>Risks:</b> Inadequate resources at the country level; non-adherence of national actors to NSDS and SHaSA 2. <b>Mitigation:</b> Provision of funds in the budget of member states for the implementation of NSDS; Development of NSDS in a participatory and inclusive manner.
	2.1.4.2	Revision of NSDS in line with SHaSA 2			82.61			
	2.1.4.3	Validation and adoption of the revised NSDS			67.39			
	2.1.4.4	Implementation of NSDS			64.86			
	2.1.4.5	Monitoring and evaluation			60.87			
2.1.5. Appointment of SHaSA 2 National, Regional and Continental Coordinators					100			
Institutional framework of SHaSA 2 is operationalized					100			
Activities	2.1.5.1	Request Ministers in charge of statistics in countries, regional and continental institutions to appoint SHaSA 2 Coordinators	No Coordinators were appointment for SHaSA 1	55 countries, 8 RECs, 3 Pan African institutions, AFRISTAT, 8 Statistical Training Centers and other related bodies appoint Coordinators by 2017	100	Number of Coordinators appointed and actively working	Country reports	<b>Risks:</b> Non-adherence of actors within the ASS; Weak leadership at the various levels; <b>Mitigation:</b> Strengthening capacity of the leadership, advocacy for statistics
	2.1.5.2	Appointment of Coordinators			100			
	2.1.5.3	Submission of letter of appointment to AUC			100			
2.1.6. Strengthening South-South Cooperation					45.72			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
Statistical capacity in the different statistical domains under South-South cooperation is improved					45.72			
Activities	2.1.6.1	Statistical capacity assessment of countries and RECs	Few countries are engaged in South-South cooperation	All 55 countries engage in South-South cooperation by end of 2017	66.67	Number of countries involved in South-South cooperation by statistical domain	Country reports	<b>Risks:</b> Weak resources in some countries; Low level of expertise within certain statistical domains <b>Mitigation:</b> Funds for south-south cooperation
	2.1.6.2	Organization of study tours for countries and RECs with identified needs			40.99			
	2.1.6.3	Development and signing of MoU/Protocol for cooperation with a work plan			46.62			
	2.1.6.4	Implementation of the work programme			50			
	2.1.6.5	Monitoring and evaluation			24.32			
2.1.7. Building strong partnerships with foundations, civil society, partners, users, etc., in the continent and outside the continent.					58.02			
Actors and development partners are involved in African statistical development					58.02			
Activities	2.1.7.1	Statistical capacity assessment of countries and RECs	Few countries have built partnership with foundations, civil society, partners, users, etc., in the continent and outside the continent.	55 countries have partnership agreements with other actors of ASS by the end of 2018	100.00	Number of partnerships signed	Countries reporting	<b>Risks:</b> Low level of involvement of some actors. <b>Mitigation:</b> Establishment of partnership agreements with all actors within the ASS comprising associations, civil society organizations, development partners, users, etc
	2.1.7.2	Organization of exchanges between potential partners and countries/RECs			40.54			
	2.1.7.3	Development and signing of MoU/Protocol for cooperation with a work program			40.54			
	2.1.7.4	Implementation of the work program			63.52			
	2.1.7.5	Monitoring and evaluation			45.50			
<b>Strategic Objective 2.2: Define statistical priorities for the implementation of integration and development agendas</b>					<b>75.54</b>			
2.2.1. Identification of priority statistics within each statistical domain					51.09			
10-year action plans in place					51.09			
Activities	2.2.1.1	Identify priority statistics	Mapping of Agenda 2063 and SDGs indicators	All statistical domains covered within the Action Plan	60.87	Number of statistical domains covered	Action plans for priority statistics in	<b>Risks:</b> Non-validation of priority statistics

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities		Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation	
	2.2.1.2	Preparation of work program		52.17		each statistical domain	contained in SHaSA 2, <b>Mitigation:</b> Development of priority statistics through inclusive and participatory approach; Validation by CoDG	
	2.2.1.3	Implementation of work program		47.83				
	2.2.1.4	Monitoring and evaluation		43.48				
2.2.2. Selection and definition of statistical indicators				100				
Statistical indicators, definitions, formulae and computational techniques are available				100				
Activities	2.2.2.1	Definition of indicators and computational techniques	Mapping of Agenda 2063 and SDGs indicators	Indicators are updated annually	100.00	Number of statistical indicators produced and published	Reports on updated statistical indicators	<b>Risks:</b> Weak technical capacity of countries to monitor the indicators <b>Mitigation:</b> Strengthening of technical capacities of countries
	2.2.2.2	Validation of indicators and computation techniques			100.00			
	2.2.2.3	Publication and dissemination of indicators and computational techniques			100.00			
<b>Strategic Theme 3: Developing the sustainable institutional capacities of the African Statistical System</b>				<b>53.13</b>				
<b>Strategic Objective 3.1: Reform and strengthen National Statistical Systems</b>				<b>41.74</b>				
3.1.1. Implementation of the African Charter on Statistics (ACS)				52.61				
Instruments of ratification of the ACS are available; ACS is integrated in the legal instruments of countries and RECs (laws, NSDS, etc.)				52.61				
Activities	3.1.1.1	Continuation of advocacy for the ratification of the ACS by countries	As at February 2016, 32 countries had signed the ACS and 17 had ratified and deposited their instruments of ratification with AUC	55 countries ratify the ACS by 2020	60.87	Number of countries that have signed/ratified the ACS and incorporated it into their legal instruments	Ratification instruments of countries	<b>Risks:</b> Poor adherence to the principles of the ACS due to the non-ratification by some countries <b>Mitigation:</b> Advocacy for the ratification of the ACS
	3.1.1.2	Promotion and popularization of the ACS			50.00			
	3.1.1.3	Integration of the ACS into national and legal instruments			60.87			
	3.1.1.4	Implementation of the ACS			60.87			
	3.1.1.5	Monitoring and evaluation			30.43			
3.1.2. Updating the African Charter for Statistics (ACS) to include emerging issues (Big data, Data Revolution, open data, etc.)				0.00				

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities		Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation		
Updated ACS is adopted				0.00					
Activities	3.1.2.1	Setting up of a committee to revise the ACS	Not yet started	55 countries incorporate the ACS in their legal instruments by 2022	0.00	Number of countries that have incorporated the revised ACS into their legal instruments	Country reports	<b>Risks:</b> Failure by countries to take into account emerging issues <b>Mitigation: Advocacy for the implementation of the revised Charter</b>	
	3.1.2.2	Revision of the ACS							0.00
	3.1.2.3	Validation and adoption of revised ACS							0.00
	3.1.2.4	Dissemination and promotion of the ACS							0.00
3.1.3. Development of a Code of professional Ethics for the African Statistician and a system for the protection of the profession of the African Statistician				7.50					
A professional Code of Ethics for the African Statistician is available; A professional body of African Statisticians established; Statutes for African Statisticians developed and disseminated				7.50					
Activities	3.1.3.1	Preparation of the processes involved in the development of the professional Code of Ethics and statutes	Not yet started	55 countries are applying the professional Code of Ethics of the African Statistician by 2020; Statutes for African statisticians are adopted by end of 2020	30.00	Number of African countries that are aware of the Code of ethics; Number of countries that are applying the professional Code of Ethics; Number of countries applying the statutes	Countries reporting	<b>Risks:</b> Non-adherence to the continental initiative on the a Code of Ethics and statutes <b>Mitigation:</b> Advocacy for the Code of ethics and statutes	
	3.1.3.2	Development of the Code of Ethics and statutes							0.00
	3.1.3.3	Validation and adoption of the Code of Ethics and statutes							0.00
	3.1.3.4	Dissemination and promotion of the Code of Ethics and statutes							0.00
3.1.4. Establishment of sustainable financing for statistical activities and pooling of resources				28.00					
African Statistical Fund is established; National Statistical Funds established				28.00					
Activities	3.1.4.1	Advocacy for the establishment of the African Statistical Fund	Setting up a study for the creation of a continental statistical fund; Countries with statistical fund: Countries that finance 100% of their statistical activities	African Statistical Fund established by 2018; 25 National Statistics Funds established and operating by 2020; 8 Regional Statistics Fund established by 2020	100.00	African Statistical Fund established and operating; Number of National Statistical Funds created; Number of Regional Statistical Funds established	Continental reports; Regional reports; National reports.	<b>Risks:</b> Weak political will and leadership <b>Mitigation:</b> Advocacy for financing statistics	
	3.1.4.2	Creation of the African Statistical Fund							10.00
	3.1.4.3	Mobilization of resources for the African Statistical Fund							10.00
	3.1.4.4	Management of the African Statistical Fund							10.00

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
	3.1.4.5	Monitoring and evaluation of the management of the African Statistical Fund			10.00			
3.1.5. Organization of peer reviews					75.00			
Peer reviews on the African Statistical System (NSS, RECs, continental institutions, etc.)					75.00			
Activities	3.1.5.1	Development of guidelines for peer reviews	10 countries have been peer reviewed	25 countries peer reviewed by 2018; 35 countries peer reviewed by 2020; 55 countries peer reviewed by 2026	100.00	Number of statistical institutions peer reviewed (at levels of NSS, regional, and continental)	Peer review reports/country reports	<b>Risks:</b> Resources not available on time <b>Mitigation:</b> Advocacy for secure funding for the peer reviews
	3.1.5.2	Development of annual calendars of peer reviews			100.00			
	3.1.5.3	Preparation and organization of peer review missions			50.00			
	3.1.5.4	Preparation and dissemination of peer review reports			50.00			
3.1.6. Creation and/or empowerment of NSOs with management autonomy and professional independence					62.16			
Autonomous NSOs established					62.16			
Activities	3.1.6.1	Advocacy for the implementation of the Charter	Autonomous and independent NSO	30 NSOs autonomous and professionally independent by 2018; 55 NSOs autonomous and professionally independent by 2024	62.16	Number of NSOs that are autonomous and professionally independent	Country reports	<b>Risks:</b> Inadequate financial resources; lack of political will <b>Mitigation:</b> Advocacy for statistics; Ensuring professional independence
	3.1.6.2	Enhancement of the leadership skills of the management of NSSs (councils, boards, NSO management, etc)			64.86			
	3.1.6.3	Provision of adequate resources for the management of NSSs			45.95			
	3.1.6.4	Promotion of good governance in the management of statistical resources (financial, human, material, etc.)			56.76			
	3.1.6.5	Implementation of the Statutes for African Statisticians			81.08			
3.1.7. Establishment of governance structures to promote statistical production					66.89			
Governance structures are set up and functioning (statistical councils, boards, committees, associations, etc.)					66.89			
Activities	3.1.7.1	Establishment of governance structures	Existence of AfSA; National Association of Statisticians;	55 countries create functional governance structures by 2020	81.08	Number of countries with functioning statistical	Country reports	<b>Risks:</b> Weak political will; lack of leadership for

Strategic Themes / Strategic Objectives /Initiative /Outcome /Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
	3.1.7.2	Development of work program	All countries have national statistical committees/ councils / boards		62.16	councils / boards / committees / associations		the governance structures <b>Mitigation:</b> Advocacy for statistics
	3.1.7.3	Implementation of work program			64.86			
	3.1.7.4	Monitoring and evaluation			59.46			
<b>Strategic Objective 3.2: Reform and strengthen regional and continental statistical systems</b>					<b>60.42</b>			
3.2.1. Creation of statistical functions in RECs that do not yet have them (e.g. CEN-SAD and IGAD)					37.50			
Statistical entities of RECs are in place and functioning					37.50			
Activities	3.2.1.1	Status assessment of RECs	CENSAD and IGAD have no statistical entities	2 statistical institutions established by end of 2020	50.00	Number of functioning statistical institutes	Continental reports	<b>Risks:</b> Weak political will <b>Mitigation:</b> Advocacy for statistics within RECs
	3.2.1.2	Development of work program			50.00			
	3.2.1.3	Implementation of work program			33.33			
	3.2.1.4	Monitoring and evaluation			16.67			
3.2.2. Operationalization of the Statistical Institute of the African Union					83.33			
AU Institute for Statistics is functioning					83.33			
Activities	3.2.2.1	Signing of the Host Country agreement between AU and Tunisia	Draft Host agreement ; Existence of technical documents of the Institute	Annual activities of the Action Plan implemented from 2017 to 2026	100.00	Work program of Statistical Institute available; Reports of activities available; Action Plan for 2017-2026 available	Work program; Activity reports;Action Plan	<b>Risks:</b> Allocation of inadequate resources to the Institute.. <b>Mitigation:</b> Allocation of adequate resources
	3.2.2.2	Development and adoption of operational documents of the Institute (statutes including the organogram, staffing, etc)			100.00			
	3.2.2.3	Recruitment of staff			100.00			
	3.2.2.4	Development of the 10-year work program			100.00			
	3.2.2.5	Implementation of the work program			50.00			
	3.2.2.6	Monitoring and evaluation			50.00			
<b>Strategic Objective 3.3: Develop sustainable statistical capacity</b>					<b>39.10</b>			
3.3.1. Creation of training centers in NSOs or strengthening of existing centers					40.43			

Strategic Themes / Strategic Objectives /Initiative /Outcome /Activities		Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
Statistical training centers are created; Capacities of existing statistical training centers are strengthened				40.43			
Activities	3.3.1.1	Assessment of training needs of NSSs	Many countries have training centers	10 training centers created or strengthened by 2020; 20 training centers created or strengthened by 2026	Number of centers created; Number of centers strengthened	Country reports	<b>Risks:</b> Low priority given to continuous training; Inadequate resources allocated to continuous training <b>Mitigation:</b> Granting of high priority to continuous training; Allocation of adequate resources
	3.3.1.2	Development of training programs and modules					
	3.3.1.3	Creation or strengthening of existing training centers					
	3.3.1.4	Implementation of the work program					
	3.3.1.5	Monitoring and evaluation					
3.3.2. Strengthening the capacity of schools and centers for statistical and demographic training				55.00			
Statistical and demographic training centers become Centers of Excellence for statistical training				55.00			
Activities	3.3.2.1	Assessment of capacity building needs of NSSs	8 statistical schools	Capacity of 2 schools and training centers strengthened by 2020; Capacity of 5 schools and training centers strengthened by 2026	Number of schools and training centers that have benefited from capacity strengthening	Reports of Training institutions	<b>Risks:</b> Inadequate resources allocated for capacity strengthening <b>Mitigation:</b> Allocation of adequate resources to statistical and demographic training centers
	3.3.2.2	Development of capacity building programs and modules					
	3.3.2.3	Implementation of capacity building programs					
	3.3.2.4	Monitoring and evaluation					
3.3.3. Participation in international statistical training programs				41.33			
Statisticians are trained in international statistical programs				41.33			
Activities	3.3.3.1	Assessment of international training needs	Uncoordinated participation in the international training programs	200 trained statisticians per year	Number of African statisticians participating in international statistical training programs	Reports of training programs	<b>Risks:</b> Insufficient coordination ; Insufficient resources <b>Mitigation:</b> Coordination by the Pan-African Statistical Training Center; Strengthening of resources dedicated to programs
	3.3.3.2	Development of 10-year international training program					
	3.3.3.3	Implementation of the training program					
	3.3.3.4	Monitoring and evaluation					
3.3.4. Capacity building for Young African Statisticians (coaching)				33.74			
Young African Statisticians are better initiated to professional practice and are well coached				33.74			

Strategic Themes / Strategic Objectives /Initiative /Outcome /Activities		Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation	
Activities	3.3.4.1	Establishment of a database of Young African Statisticians	Existence of Young African Statisticians program	40 Young African Statisticians trained annually; 20 Young African Statisticians get their papers accepted for poster and paper presentations each year; Annual meetings of Young African Statisticians organized in 30 countries by 2020	50.00	Number of Young African Statisticians trained in various fields; Number of Young African Statisticians participating in conferences; Number of countries with annual meetings of Young African Statisticians	Country reports from Young African Statistician associations	<b>Risks:</b> Poor coordination; Inadequate resources; <b>Mitigation:</b> Coordination by the Statistical Institute of AU; Increase in resources dedicated to programs of Young African Statisticians
	3.3.4.2	Assessment of training or coaching needs of Young African Statisticians		30.43				
	3.3.4.3	Development of a training /coaching plan		66.67				
	3.3.4.4	Implementation of training plan		21.62				
	3.3.4.5	Monitoring and evaluation		0.00				
3.3.5. Operation of the Pan-African Statistical Training Center				25.00				
Specialized postgraduate training programs, continuing training programs and training programs for non-statisticians are put in place				25.00				
Activities	3.3.5.1	Signing of the Host Country agreement between AU and Côte d'Ivoire	Draft Host agreement; Technical documents	3 PhD programs put in place by 2020 and 5 by 2026; 100 statisticians trained per year in various statistical domains; 20 non-statisticians trained per year	100.00	Number of statisticians trained; Number of PhD programs established; Number of non-statisticians trained	Reports of Pan-African Statistical Training Center	<b>Risks:</b> Delay in the preparation of programs; Inadequate resources. <b>Mitigation:</b> Take account of possible delays in the development of programs; Allocation of adequate resources to the Center
	3.3.5.2	Development and adoption of operational documents of the Pan-African Statistical Training Center (statutes including the organogram, staffing, etc)			50.00			
	3.3.5.3	Recruitment of staff			0.00			
	3.3.5.4	Development of the 10-year work program			0.00			
	3.3.5.5	Implementation of the work program			0.00			
	3.3.5.6	Monitoring and evaluation			0.00			
<b>Strategic Objective 3.4: Establish an effective technological environment</b>				<b>71.25</b>				
3.4.1. Development of an integrated information system with links at national, regional and continental levels				71.25				
Actors of ASS have credible and integrated subsystems				71.25				
Activities	3.4.1.1	Assessment of the existing program	Africa Information High way (AIH) initiative; Many other initiatives	55 member countries form networks /establish links by 2018; 55 countries have accessible integrated systems that are linked	75.00	Number of actors that have accessible integrated systems; Number of domains covered	Reports of countries, RECs, continental institutions	<b>Risks:</b> Lack of ownership of the AIH; Lack of maintenance of the system <b>Mitigation:</b> Training of ASS actors on the various <b>modules of the AIH</b> Allocation of
	3.4.1.2	Development of the work program for the integration of the information system at all levels			75.00			
	3.4.1.3	Implementation of work program			60.00			
	3.4.1.4	Monitoring and evaluation			75.00			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
								sufficient means for maintenance
<b>Strategic Theme 4: Promoting a culture of quality policy and decision-making</b>					<b>43.31</b>			
<b>Strategic Objective 4.1: Make evidence-based decisions through increased use of statistics</b>					<b>41.87</b>			
4.1.1. Dialogue between ASS, decision-makers and legislators so that their speeches are based on statistics					35.38			
Statistics are used in speeches, interventions and decision-making					35.38			
Activities	4.1.1.1	Assessment of the utilization of statistics by different actors	Few countries have regular dialogue with decision-makers and legislators	Meetings held with decision-makers and parliamentarians at the national, regional and continental levels by end of 2018	52.17	Number of meetings organized with decision-makers and parliamentarians at the national, regional, and continental level by 2018; Number of actors that use statistics in decision-making; Utilization of statistics in parliamentary debates	Country reports	<b>Risks:</b> Social and economic planning without reference to statistics <b>Mitigation:</b> Strengthening advocacy for the utilization of statistics
	4.1.1.2	Development of work program for promoting dialogue among decision-makers and legislators on the use of statistics			32.61			
	4.1.1.3	Implementation of work programme			32.43			
	4.1.1.4	Monitoring and evaluation			24.32			
4.1.2. Advocacy for the use of statistics					35.87			
Advocacy strategy; Annual reports on dialogue with govts , civil society and private sector are available					35.87			
Activities	4.1.2.1	Assessment of the utilization of statistics by different actors	Few countries have Advocacy Strategies	55 countries finalize and implement their Advocacy Strategies by the end of 2018	52.17	Number of countries with an Advocacy Strategies	Advocacy Strategies of countries	<b>Risks:</b> Lack of political will to make statistics central to development plans <b>Mitigation:</b> Strengthening of advocacy for statistics
	4.1.2.2	Development of work program for promoting dialogue among governments, parliament, civil society, and the private sector			32.61			
	4.1.2.3	Implementation of work program			32.61			
	4.1.2.4	Monitoring and evaluation			26.09			
4.1.3. Integration of statistics into national and regional development plans					54.35			
NSDS and RSDS are integrated as strategic themes in National and Regional Development Plans					54.35			

Strategic Themes / Strategic Objectives /Initiative /Outcome /Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
Activities	4.1.3.1	Status of the integration of statistics into national and regional development plans	Few countries have integrated statistics in their national development plans; Some RECs have integrated statistics in their regional development plans	20 countries with the NSDS as the strategic axis of their development plan in 2018; 54 countries with the NSDS as the strategic axis of their development plan in 2026; 8 RECs with the RSDS as the strategic axis of their development plan in 2020	67.39	Number of countries that have integrated the NSDS as the strategic focus of their development plans; Number of RECs that have integrated the RSDS as the strategic focus of their development strategies	Country reports; RECs' reports	<b>Risks:</b> Lack of political will to make statistics a cardinal axis of development strategy <b>Mitigation:</b> Strengthening advocacy for statistics
	4.1.3.2	Development of work program on the integration of statistics into national and regional development plans			50.00			
	4.1.3.3	Implementation of work program			50.00			
	4.1.3.4	Monitoring and evaluation			50.00			
<b>Strategic Objective 4.2: Improve the communication of statistical information.</b>					<b>44.75</b>			
4.2.1. Development of a Strategy for the Dissemination of Data					52.71			
Dissemination plan, strategies and guidelines on dissemination of statistical information are available					52.71			
Activities	4.2.1.1	Assessment of existing Dissemination Strategy	Few countries have a data dissemination strategy	20 countries have dissemination strategies by 2018; 55 countries have dissemination strategies by 2026	56.76	Number of countries that have a dissemination strategy	Dissemination strategies of countries	<b>Risks:</b> Apathy of actors in matters relating to the dissemination of data <b>Mitigation:</b> Strengthening the use of modern means of disseminating data
	4.2.1.2	Development of strategies and guidelines on dissemination of statistical information			67.57			
	4.2.1.3	Implementation off the Data dissemination Strategy			56.76			
	4.2.1.4	Monitoring and evaluation			29.73			
4.2.2. Development of a national, regional, and continental communications plan					36.79			
Approved plans and communication plans for SHaSA 2, NSDS, and RSDS are in place					36.79			
Activities	4.2.2.1	Assessment of existing communication strategies	National communication plans, Regional communication plans, SHaSA 2 communication plan	10% annual increase in the number of visitors to the website by 2020; Bi-annual user satisfaction survey conducted among users by end of 2018	39.13	Number of countries/RECs/continental institutions that have communication plans in place; Number of countries whose websites are utilized; Perception of users of the websites; Perception of staff	Communication plans of countries/ RECs/ continental institutions; Website addresses of countries; SHaSA 2 communication plan	<b>Risks:</b> Weakness of ASS actors in matters relating to communication <b>Mitigation:</b> Strengthening actors of ASS in the utilization of modern communication techniques
	4.2.2.2	Development of plans, strategies and guidelines on communication of statistical information			45.00			
	4.2.2.3	implementation of the communication strategy			39.13			
	4.2.2.4	Monitoring and evaluation			23.91			
<b>5. Coordination of SHaSA 2</b>					<b>75.55</b>			
<b>5.1 National level</b>					<b>64.85</b>			

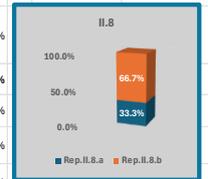
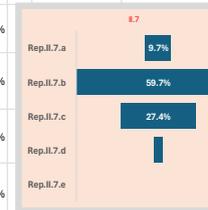
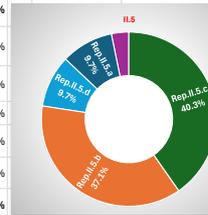
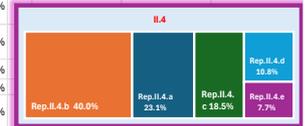
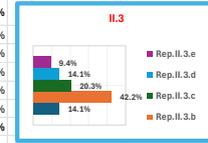
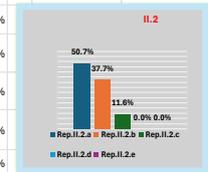
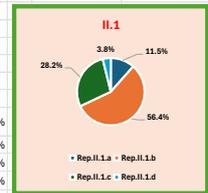
Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
5.1.1. The implementation of SHaSA 2 is well coordinated at the national level					64.85			
Activities	5.1.1.1	Development of one or more National Strategy (ies) for the Development of Statistics (NSDSs) integrating SHaSA 2			80.43			
	5.1.1.2	Implementation of NSDSs			78.26			
	5.1.1.3	Nomination of SHaSA 2 National Coordinator			73.91			
	5.1.1.4	Regular participation in the SHaSA 2 Executive Committee (EC) meetings			67.39			
	5.1.1.5	Regular participation in the SHaSA 2 Specialized Technical Groups (STGs) meetings			60.87			
	5.1.1.6	Nomination as Lead Country or Champion			28.26			
<b>5.2 Regional level</b>					<b>71.80</b>			
5.2.1. The implementation of SHaSA 2 is well coordinated at the regional level					71.80			
Activities	5.2.1.1	Development of Regional Strategy for the Development of Statistics (RSDS)/ Regional Programme integrating SHaSA 2			88.33			
	5.2.1.2	Implementation of RSDS / Regional Programme			67.67			
	5.2.1.3	Nomination of the SHaSA 2 Regional Coordinator			67.67			
	5.2.1.4	Regular participation in the SHaSA 2 Executive Committee meetings			67.67			
	5.2.1.5	Regular participation in the SHaSA 2 Specialized Technical Groups meetings			67.67			
<b>5.3 Continental level</b>					<b>90.00</b>			
5.3.1. The implementation of SHaSA 2 is well coordinated at the continental level					90.00			
Activities	5.3.1.1	Development of a Continental Strategy or Programme			100.00			
	5.3.1.2	Implementation of a Continental Strategy or Programme			50.00			
	5.3.1.3	Nomination of the SHaSA 2 Continental Coordinator			100.00			

Strategic Themes / Strategic Objectives / Initiative / Outcome / Activities			Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
	5.3.1.4	Regular participation in the SHaSA 2 Executive Committee meetings			100.00			
	5.3.1.5	Regular participation in the SHaSA 2 Specialized Technical Groups meetings			100.00			
<b>6. Monitoring, Evaluation, and Reporting</b>					<b>34.98</b>			
<b>6.1 National level</b>					<b>29.35</b>			
6.1.1. Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the national level					29.35			
Activities	6.1.1.1	Regular preparation of of biannual National Statistical Activity Reports (BNSARs)			36.96			
	6.1.1.2	Regular submission of BNSARs to REC			21.74			
<b>6.2 Regional level</b>					<b>44.33</b>			
6.2.1. Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the regional level					44.33			
Activities	6.2.1.1	Regular Preparation of Biannual Regional Activity Reports (BRARs)			50.00			
	6.2.1.2	Coordination of biannual National Statistical Activity Reports			50.00			
	6.2.1.3	Regular submission of BRARs to STATAFRIC			33.00			
<b>6.3 Continental level</b>					<b>31.25</b>			
6.3.1. Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the continental level					31.25			
Activities	6.3.1.1	Regular Preparation of Biannual Activity Reports (BARs)			0.00			
	6.3.1.2	Regular submission of BARs to STATAFRIC			0.00			
	6.3.1.3	Preparation of the annual Consolidated Activity Report (CAR) [STATAFRIC]			0.00			
	6.3.1.4	Submission of the annual CAR to EC and ASCC [STATAFRIC]			66.67			

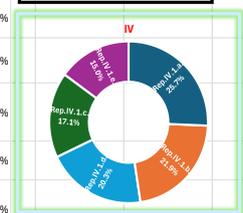
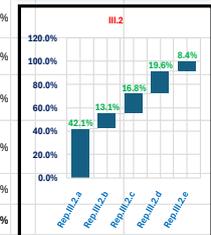
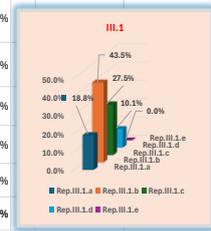
Strategic Themes / Strategic Objectives /Initiative /Outcome /Activities		Reference situation (in 2016)	Targets	I-R (%)	Objectively verifiable indicator (OVI)	Sources of verification	Risks/ Mitigation
6.3.1	6.3.1.5	Submission of the annual CAR to CoDG [STATAFRIC]		66.67			
	6.3.1.6	Amendment, Validation, and Submission of the annual CAR to the Conference of Ministers [CoDG]		66.67			
	6.3.1.7	Preparation of the Annual Report on Statistics [Conference of Ministers]		50.00			
	6.3.1.8	Preparation and Submission of Resolutions of Ministers to the Summit [Conference of Ministers]		0.00			
<b>SHaSA 2 (Weighted mean)*</b>				<b>62.41</b>			

## Annex 2. Summary results of the survey to stakeholders on their opinions on the implementation of SHaSA 2

Mid-Term Evaluation of SHaSA 2 2016-2027			Modalities chosen by												
Section /N°	Questions	Answers	Rep.	Count	AU Member States	Subregional Organizations	Regional Economic Communities	Pan African Organizations	Statistical & Demographic Training Centers	Experts & Civil Society	Partners	Rep.	Count		
I. Identification	Person contacted	:													
	Name of the organization	:													
	Function	:													
	Telephone	:													
	Email	:													
	II. General knowledge of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)	II.1. How did you receive the SHaSA 2 document?	By the African Development Bank	Rep. II.1.a	9	7					1	1	Rep. II.1.a	11.5%	
			By STATAFRIC / AU Statistics Division	Rep. II.1.b	44	31	1	5		2	3	2	Rep. II.1.b	56.4%	
			Downloaded by internet	Rep. II.1.c	22	12	1	3	1	1	2	2	Rep. II.1.c	28.2%	
			Other (please specify)	Rep. II.1.d	3	1	1					1	1	Rep. II.1.d	3.8%
			<b>Total II.1</b>	<b>78</b>	<b>51</b>	<b>3</b>	<b>8</b>	<b>1</b>	<b>3</b>	<b>7</b>	<b>5</b>	<b>Total II.1</b>	<b>100.0%</b>		
II.2. Can you describe your understanding of SHaSA 2?		I have a good knowledge of the content and objectives of SHaSA 2	Rep. II.2.a	35	19	2	5	1		5	3	Rep. II.2.a	50.7%		
		I have a general understanding of the outline of SHaSA 2	Rep. II.2.b	26	19		2		2	3		Rep. II.2.b	37.7%		
		I know about SHaSA 2 but I know little about its details.	Rep. II.2.c	8	6	1			1			Rep. II.2.c	11.6%		
		I've heard about SHaSA 2 but I don't know what it contains.	Rep. II.2.d	0								Rep. II.2.d	0.0%		
		I have no knowledge of SHaSA 2	Rep. II.2.e	0								Rep. II.2.e	0.0%		
<b>Total II.2</b>	<b>69</b>	<b>44</b>	<b>3</b>	<b>7</b>	<b>1</b>	<b>3</b>	<b>8</b>	<b>3</b>	<b>Total II.2</b>	<b>100.0%</b>					
II.3. To what extent were you (or your department) involved in the development of SHaSA 2?	Very heavily involved	Rep. II.3.a	9	5			1		3		Rep. II.3.a	14.1%			
	Quite involved	Rep. II.3.b	27	19	1	3		1	2	1	Rep. II.3.b	42.2%			
	Little involved	Rep. II.3.c	13	10	1				1	1	Rep. II.3.c	20.3%			
	Not at all involved	Rep. II.3.d	9	3	1	1		2	1	1	Rep. II.3.d	14.1%			
	I don't know / No opinion	Rep. II.3.e	6	5	1						Rep. II.3.e	9.4%			
<b>Total II.3</b>	<b>64</b>	<b>42</b>	<b>2</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>7</b>	<b>3</b>	<b>Total II.3</b>	<b>100.0%</b>					
II.4. To what extent are you involved in the implementation of SHaSA 2?	Very actively – I am directly involved in several implementation activities.	Rep. II.4.a	15	10	2	1			2		Rep. II.4.a	23.1%			
	Actively – I regularly contribute to certain activities or projects.	Rep. II.4.b	26	14		4	1	2	2	3	Rep. II.4.b	40.0%			
	Moderately – I participate occasionally	Rep. II.4.c	12	11		1					Rep. II.4.c	18.5%			
	Weakly – My involvement is limited or	Rep. II.4.d	7	5	1				1		Rep. II.4.d	10.8%			
	Not at all – I am not involved in the implementation of SHaSA 2.	Rep. II.4.e	5	2				3			Rep. II.4.e	7.7%			
<b>Total II.4</b>	<b>65</b>	<b>42</b>	<b>3</b>	<b>6</b>	<b>1</b>	<b>2</b>	<b>8</b>	<b>3</b>	<b>Total II.4</b>	<b>100.0%</b>					
II.5. Is SHaSA 2 popularized within your organization?	Yes, it is widely popularized and well known to all.	Rep. II.5.a	6	2				1	2	1	Rep. II.5.a	9.7%			
	Yes, it has been introduced, but not all staff have mastered it yet.	Rep. II.5.b	23	13	2	5	1	1	1	1	Rep. II.5.b	37.1%			
	Partially, only some staff are aware of it.	Rep. II.5.c	25	19	1	1		1	1	2	Rep. II.5.c	40.3%			
	No, it has not yet been popularized in our department.	Rep. II.5.d	6	6							Rep. II.5.d	9.7%			
	I don't know / no opinion.	Rep. II.5.e	2						2		Rep. II.5.e	3.2%			
<b>Total II.5</b>	<b>62</b>	<b>40</b>	<b>3</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>6</b>	<b>3</b>	<b>Total II.5</b>	<b>100.0%</b>					
II.6. What is your overall impression of the impact of SHaSA 2 on statistical development in Africa?	Very positive – SHaSA 2 has significantly strengthened the African statistical system?	Rep. II.6.a	12	9		1		1	1		Rep. II.6.a	19.4%			
	Mostly positive – Significant progress has been made, despite some challenges.	Rep. II.6.b	36	20	2	5		1	5	3	Rep. II.6.b	58.1%			
	Neutral – The impact remains limited or difficult to assess at this time.	Rep. II.6.c	12	8	1		1	1	1		Rep. II.6.c	19.4%			
	Rather negative – The expected results are not yet noticeable.	Rep. II.6.d	2	2							Rep. II.6.d	3.2%			
	Very negative – No significant changes have been observed so far.	Rep. II.6.e	0								Rep. II.6.e	0.0%			
<b>Total II.6</b>	<b>62</b>	<b>39</b>	<b>3</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>7</b>	<b>3</b>	<b>Total II.6</b>	<b>100.0%</b>					
II.7. How do you assess STATAFRIC's performance in implementing SHaSA 2?	Highly satisfactory – STATAFRIC has achieved or exceeded the set objectives, with effective implementation and tangible	Rep. II.7.a	6	4				1	1		Rep. II.7.a	9.7%			
	Satisfactory – The implementation of SHaSA 2 is generally positive, despite some minor limitations or delays.	Rep. II.7.b	37	25	1	5		1	3	2	Rep. II.7.b	59.7%			
	Moderately satisfactory – Efforts are visible, but several shortcomings limit the overall impact.	Rep. II.7.c	17	9	2	1	1	1	2	1	Rep. II.7.c	27.4%			
	Unsatisfactory – Performance remains below expectations, with notable difficulties in implementation.	Rep. II.7.d	2	2							Rep. II.7.d	3.2%			
	Very unsatisfactory – STATAFRIC did not meet expectations, with little or no progress observed.	Rep. II.7.e	0								Rep. II.7.e	0.0%			
<b>Total II.7</b>	<b>62</b>	<b>40</b>	<b>3</b>	<b>6</b>	<b>1</b>	<b>3</b>	<b>6</b>	<b>3</b>	<b>Total II.7</b>	<b>100.0%</b>					
II.8. Have you noted any particular difficulties in this implementation by STATAFRIC?	No	Rep. II.8.a	17	14		1		1	1		Rep. II.8.a	33.3%			
	Yes [If yes please specify which difficulties]	Rep. II.8.b	34	20	3	4	1		Disco	3	3	Rep. II.8.b	66.7%		
	<b>Total II.8</b>	<b>51</b>	<b>34</b>	<b>3</b>	<b>5</b>	<b>1</b>	<b>1</b>	<b>4</b>	<b>3</b>	<b>Total II.8</b>	<b>100.0%</b>				



Mid-Term Evaluation of SHaSA 2 2016-2027					Modalities chosen by									
Section /N°	Questions	Answers			AU Member States	Subregional Organizations	Regional/Economic Communities	Pan African Organizations	Statistical & Demographic Training Centers	Experts & Civil Society	Partners			
I. Identification	Person contacted	:												
	Name of the organization	:												
	Function	:												
	Telephone :	:												
	Email	:												
III. Technical coordination and harmonization	III.1. How do you assess STATAFRIC's performance in the areas of coordination and harmonization of statistics in Africa?	Very satisfactory – STATAFRIC plays an exemplary role in statistical coordination and harmonization in Africa.	Rep.III.1.a	13	10		1		1	1		Rep.III.1.a	18.8%	
		Satisfactory – STATAFRIC generally fulfills its functions well, despite some limitations.	Rep.III.1.b	30	22	2	3				2	1	Rep.III.1.b	43.5%
		Moderately satisfactory – Efforts are visible, but the results remain weak.	Rep.III.1.c	19	8	1	2			2	4	2	Rep.III.1.c	27.5%
		Unsatisfactory – Coordination and harmonization are still insufficient.	Rep.III.1.d	7	4			1	1	1			Rep.III.1.d	10.1%
		Not at all satisfactory – No significant improvement was observed	Rep.III.1.e	0									Rep.III.1.e	0.0%
		<b>Total III.1</b>	<b>69</b>	<b>44</b>	<b>3</b>	<b>6</b>	<b>1</b>	<b>4</b>	<b>8</b>	<b>3</b>	<b>100.0%</b>			
	III.2. In which areas did your organization benefit from STATAFRIC's support during the implementation of SHaSA 2?	Capacity building in statistics (training, workshops, coaching)	Rep.III.2.a	45	31	2	6	1	2	2	1	Rep.III.2.a	42.1%	
		Support for the production of statistical data (surveys, censuses, information systems)	Rep.III.2.b	14	11		1				2		Rep.III.2.b	13.1%
		Improvement of data collection, processing and dissemination processes	Rep.III.2.c	18	11	1	3				2	1	Rep.III.2.c	16.8%
		Support for the coordination and monitoring and evaluation of statistical activities	Rep.III.2.d	21	10	1	3	1			4	2	Rep.III.2.d	19.6%
Technical support for the development of strategic and analytic documents		Rep.III.2.e	9	3		3				2	1	Rep.III.2.e	8.4%	
<b>Total III.2</b>	<b>107</b>	<b>66</b>	<b>4</b>	<b>16</b>	<b>2</b>	<b>2</b>	<b>12</b>	<b>5</b>	<b>100.0%</b>					
IV. SHaSA 3	IV.1 How do you think that your organization should be involved in the development and implementation of the future strategy for the harmonization of statistics in Africa (SHaSA 3)?	Actively participate in thematic working groups to share our sector expertise.	Rep.IV.1.a	48	31	1	6	1	3	5	1	Rep.IV.1.a	25.7%	
		Contribute to the definition of data needs and the identification of relevant indicators.	Rep.IV.1.b	41	26	2	6	1	2	3	1	Rep.IV.1.b	21.9%	
		Support the implementation of statistical data collection, analysis and dissemination activities	Rep.IV.1.c	32	20	2	5	1	2	2		Rep.IV.1.c	17.1%	
		Coordinate with other departments to ensure data harmonization and quality.	Rep.IV.1.d	38	24	3	6	1	1	2	1	Rep.IV.1.d	20.3%	
		Provide technical and logistical support at the various stages of the SHaSA 3 development and implementation process	Rep.IV.1.e	28	16	1	4	1	2	3	1	Rep.IV.1.e	15.0%	
		<b>Total IV.1</b>	<b>187</b>	<b>117</b>	<b>9</b>	<b>27</b>	<b>5</b>	<b>10</b>	<b>15</b>	<b>4</b>	<b>100.0%</b>			





Annex 3. List of countries which have signed, ratified/acceded to the African Charter on Statistics

No	COUNTRY/PAYS	DATE OF/DE SIGNATURE	DATE OF/DE RATIFICATION/ ACCESSION	DATE DEPOSITED/ DATE DE DEPOT
1	Algeria	-	-	-
2	Angola	27/01/2012	08/06/2022	05/09/2022
3	Benin	17/08/2009	06/11/2014	10/02/2016
4	Botswana	-	19/02/2020	10/03/2021
5	Burkina Faso	06/07/2010	08/05/2013	12/06/2013
6	Burundi	04/07/2013	17/05/2014	16/07/2014
7	Cameroon	-	27/06/2016	24/05/2017
8	Central African Rep.	26/10/2022	-	-
9	Cape Verde	10/07/2012	-	-
10	Chad	-	03/03/2015	27/04/2015
11	Côte d'Ivoire	11/06/2009	16/10/2013	28/11/2013
12	Comoros	02/02/2010	-	-
13	Congo	28/06/2009	18/08/2013	26/11/2013
14	Djibouti	20/04/2023	-	-
15	Democratic Rep. of Congo	02/02/2010	-	-
16	Egypt	-	-	-
17	Equatorial Guinea	30/01/2011	-	-
18	Eritrea	-	-	-
19	Ethiopia	-	13/02/2014	24/04/2014
20	Gabon	29/01/2010	09/09/2014	04/11/2014
21	Gambia	30/06/2009	11/07/2018	04/02/2019
22	Ghana	28/06/2009	12/10/2016	30/12/2016
23	Guinea-Bissau	27/01/2012	-	-
24	Guinea	27/01/2012	-	-
25	Kenya	25/01/2010	-	-
26	Libya	-	-	-
27	Lesotho	20/05/2013	17/04/2014	21/05/2014
28	Liberia	31/05/2011	-	-
29	Madagascar	24/06/2014	-	-

No	COUNTRY/PAYS	DATE OF/DE SIGNATURE	DATE OF/DE RATIFICATION/ ACCESSION	DATE DEPOSITED/ DATE DE DEPOT
30	Mali	22/10/2010	06/04/2011	13/07/2011
31	Malawi	05/08/2010	15/06/2012	10/07/2012
32	Morocco	-	-	-
33	Mozambique	17/06/2009	02/04/2013	25/04/2013
34	Mauritania	-	-	-
35	Mauritius	21/01/2010	27/01/2010	09/02/2010
36	Namibia	-	13/01/2017	23/01/2017
37	Nigeria	-	-	-
38	Niger	12/05/2009	10/05/2012	13/06/2012
39	Rwanda	15/05/2009	-	-
40	South Africa	-	-	-
41	Sahrawi Arab Democratic Republic	-	-	-
42	Senegal	24/02/2010	03/08/2023	01/09/2023
43	Seychelles	-	-	-
44	Sierra Leone	18/06/2009	-	-
45	Somalia	-	-	-
46	South Sudan	-	-	-
47	Sao Tome & Principe	01/02/2010	25/11/2016	24/01/2017
48	Sudan	-	-	-
49	Eswatini	-	-	-
50	Tanzania	23/03/2012	-	-
51	Togo	12/05/2009	11/06/2014	15/07/2014
52	Tunisia	15/07/2012	02/12/2014	08/01/2015
53	Uganda	22/01/2014	10/10/2016	15/12/2016
54	Zambia	31/01/2010	15/11/2013	26/12/2013
55	Zimbabwe	-	-	-
	<b>Total countries : 55</b>	<b>of signature : 35</b>	<b>of ratification : 26</b>	<b>of deposit : 26</b>

### **Note**

- Adopted in Addis Ababa, Ethiopia, on 4th February 2009.
- This Charter entered into force on 8 February 2015, thirty (30) days after the deposit of the instruments of ratification by fifteen (15) Member States.

Annex 4. List of persons who participated in the mid-term evaluation of SHaSA 2

N°	Countries	Organization / Institution	First and last names	Position	Telephone	Email
<b>Member States</b>						
1	Algeria	Office national des statistique (ONS)	BAHLOUL Samira	Chargée de Programmes Statistiques	+213 797 388 545	bahloul@ons.dz
2	Angola	Instituto Nacional de Estatística	Henrique Nsingui	Head of Department	+244923415904	Henrique.nsingui@ine.gov.ao
3	Botswana	Statistics Botswana	Ipuseng Moaletsane	Manager National Statistical System, SHaSA 2 Coordinator	+267 71998064	imoaletsane@statsbots.org.bw
4	Burkina Faso	Institut national de la statistique et de la démographie (INSD)	Toubou RIPAMA	Directeur Général	+226 70434340	rtoubou@gmail.com rtoubou1@yahoo.fr
5	Burundi	Institut National de la Statistique du Burundi (INSBU)	NDAYISENGA Modeste	Directeur du Département de la Coordination, de la Diffusion et de la Coopération	+257 79401937	ndayimode2010@gmail.com
6	Cabo Verde	Instituto Nacional de Estatística (INE)	Clodomir Pereira	Chef du bureau de planification, d'audit et de qualité		clodomir.pereira@ine.gov.cv; clodomirp@ine.gov.cv
7	Cameroon	Institut National de la Statistique (INS)	KANA Christophe	Chef de Division	+237 677 31 52 66	christkana@yahoo.com
8	Central African Republic	Institut centrafricain des Statistiques et des Etudes Economiques et Sociales (ICASEES)	YABADA Guy Boniface	Directeur de La Coordination et du Développement des Statistiques Régionales	+236 75160032 /72086810	gbyabada@yahoo.fr
9	Chad	Institut National de la Statistique, des Etudes Economiques et Démographiques (INSEED)	MOYALBAYE GOTOMON	Conseiller Technique auprès de la Direction Générale	+235 664-1566	m.gotomon@inseed.td / mgotomon@gmail.com
10	Comoros	Institut National de la Statistique et des Études Économiques et Démographiques (INSEED)	IBRAHIMA MOUSSA	Directeur de la Coordination statistique	+269 323 84 19	ibmsa@yahoo.fr
11	Congo	Institut National de la Statistique (INS)	ODZO DIMI Arsène	Directeur de la Coordination statistique	+242 06 631 84 94 / 05 090 6 592	odzodimi@ins-congo.cg / odzodimi@gmail.com

N°	Countries	Organization / Institution	First and last names	Position	Telephone	Email
12	Congo, Dem. Rep.	Institut National de la Statistique (INS)	KABWE Jacqueline	Directeur à la Documentation et Diffusion des Statistiques	+243 815 035 900	Jacky.kabwe@gmail.com
13	Côte d'Ivoire	Agence Nationale de la Statistique (ANSTAT)	BOTI BOLOU BI David	Directeur de la Coordination Statistique, de l'Action Régionale et de la Diffusion	+2250586718102	d.boti@stat.plan.gouv.ci
14	Djibouti	Institut National de la Statistique (INS)	IBRAHIM ABDI HADI	Directeur Général	+253 77 81 19 13 / +253 21 35 13 25	ibrahim@gmail.com
15	Egypt	Central Agency for Public Mobilization and Statistics (CAPMAS)	Tamer Mohamed Amin Mohamed Baioumy	Senior Statistician and Assistant Coordinator Egypt at SHaSA 2	+201 228575038	<a href="mailto:pres_capmas@capmas.gov.eg">pres_capmas@capmas.gov.eg</a> ; <a href="mailto:tamer_am@capmas.gov.eg">tamer_am@capmas.gov.eg</a>
16	Equatorial Guinea	Instituto Nacional de Estadística de Guinea Ecuatorial (INEGE)	Escolástica Nsa AKIEME AFOGO	Cheffe de Service de Planification et Coordination	+240 551625775	ensa@inege.org/ escolastica.lucracia90@yahoo.es
17	Eswatini	Central Statistical Office (CSO)	Hanson Dlamini	SHaSA 2 country Coordinator	+268 7603 2622	Dlaminish3@gmail.com
18	Ethiopia	Central Statistical Agency (CSA)	Damtew Berhanu	CEO	+251-912297197	damtew.berhanu@gmail.com
19	Gabon	Institut National de la Statistique (INSTAT)	MOUEKOUKOU MALEKOU Alain Sosthène	Directeur des Etudes, de la Coordination Statistique et de l'Informatique	+241 66 45 17 42 / 77 52 94 93	abrahametsarah@gmail.com
20	Gambia	Gambia Bureau of Statistics (GBoS)	Sanna Manjang	Director of Coordination, Statistical Methods, Quality Assurance and Dissemination	+220 3722043	sannamanjang@gmail.com
21	Ghana	Ghana Statistical Service	Emmanuel Dwamena Sasu	Acting Head, Quality Assurance Harmonisation & Standardisation Unit,	+233 0243552725	dwamena. sasu@statsghana.gov.gh
22	Guinea	Institut National de la Statistique (INS)	KOLIE Michel	Directeur	+224 622 41 15 78	Koliemichel99@yahoo.fr
23	Kenya	Kenya National Bureau of Statistics (KNBS)	John Bore	Manager, Field Services & National Statistical System	+254720802177	jbore@knbs.or.ke
24	Lesotho	Lesotho Bureau of Statistics	Malehloa Celina Molato	Director	+266 22323127	malehloa.molato@gov.ls
			Nyefolo Seboka	Senior Statistician	+266 56621026	nyefolo.seboka@bos.gov.ls

N°	Countries	Organization / Institution	First and last names	Position	Telephone	Email
25	Liberia	Liberia Institute of Statistics and Geo-Information Services (LISGIS)	David J. Gbakolo	Coordinating the NSDS/ Statistician	+231 886904723	dgbkolo@yahoo.com
26	Libya	Bureau of Statistics and Census	Abdalmajid ALI	Director of vital & Administration Statistics	+218 925001710	Abdalmajid.ali@bsc.ly
27	Malawi	National Statistical Office (NSO)	Emmanuel Mwanaleza	Chief Statistician	+265 991242794	jofilisimwanaleza@yahoo.com
28	Mali	Institut National de la Statistique (INSTAT)	MAHAMADOU KOITA	Point Focal SHaSA2	+223 72 65 85 61 / 66 54 17 19	koitamahamadou2022@gmail.com
29	Mauritius	Statistics Mauritius	MUKESH DAWOONAUTH	Ag Director of Statistics	+230 2081800	statsmauritius@govmu.org
30	Morocco	Direction de la Statistique	Marseli Oussama	Directeur de la Statistique - HCP	+212 660102207	o.marseli@hcp.ma
31	Mozambique	National Statistical Office of Mozambique (NSO)	Rogério Muteto	Head of Planning and Coordination Department		mutetorogério@gmail.com
32	Namibia	Namibia Statistics Agency	Dr. Isak Neema	Executive Data Quality Assurance and NSS Coordination	+264 811274201	ineema@nsa.org.na
33	Niger	Institut National de la Statistique	MAHAMANE SALHA MAMANE ACHOURA	Chef de Service de la Coopération et de la Coordination des Statistiques Sectorielles	+227 90612944 / 96977916	achoura2006@yahoo.fr
34	Nigeria	National Bureau of Statistics (NBS)	Samuel Adakole Augustine	Head Donor Coordination	+234 7068121975	samadakole@nigerianstat.gov.ng
35	Rwanda	National Institute of Statistics of Rwanda (NISR)	KAYITESI Claudette	Director of Statistical Methods Research and Publication	+250 788735835	claudette.kayitesi@statistics.gov.rw
36	Sao Tome-and-Principe	Instituto Nacional de Estatísticas de São Tomé e Príncipe (INE)	Milcíades Ferreira	Directeur de la planification, de l'administration et de la coopération	+239 9913034	milfer23@yahoo.com.br
37	Sénégal	Agence Nationale de la Statistique et de la Démographie (ANSD)	SY Fatimatou	Cheffe de la Division de la Coopération et de la Coordination statistique	221 77 701 02 55	fatimatou.sy@ansd.sn
38	Seychelles	National Bureau of Statistics Seychelles (NBS)	KEVIN BISTOQUET	Chief Executive Officer	+248 2822365	CEO@nbs.gov.sc

N°	Countries	Organization / Institution	First and last names	Position	Telephone	Email
39	Sierra Leone	Statistics Sierra Leone (Stats SL)	Dauda Alie Yillah	Assistant Statistician	+23277720200	dauda.yillah@statistics.sl
40	Somalia	Somali National Bureau of Statistics (SNBS)	Hassan Aden	Special advisor, SHaSA2 coordinator	+252 771916340	Hasade2023@gmail.com
			Mohamed Yarani Hassan	Director of Production Statistics	+252-612721013	yarani@nbs.gov.so
			Fadumo Mumin	Director of Policy Planning and Coordination Services	+254114927525	fadumo@bs.gov.so
			Jama Hared	Head of Labor Statistics	252615104610	Jamahared114@gmail.com
41	South Africa	Statistics South Africa	NWABISA MAYA	International Relations Support	+27 12 310 2126	nwabisam@statssa.gov.za
42	Sudan	Central Bureau of Statistics (CBOS)	AADIL ELSHAKH	Director of Statistical Coordination and Field Operations Directorate	+249 121016900	adilcbs@yahoo.com
43	Togo	Institut National de la Statistique, des Etudes Economiques et Démographiques (INSEED)	TAZOU Dadja Tassondi	Directeur p.i.	+228 91 66 28 24	dtazou@inseed.tg
44	Tunisia	Institut National de la Statistique (INS)	Mme Mouna ZGOULLI	Directeur central chargé de la coordination et coopération internationale	+216 22559700	Zgoulli.mouna@ins.tn
45	Uganda	Uganda Bureau of Statistics (UBOS)	Thomas Rutaro	Director Methodology and Statistical Coordination Services	+256 782 350 589	<a href="mailto:Thomas.rutaro@ubos.org">Thomas.rutaro@ubos.org</a>
46	Zimbabwe	Zimbabwe National Statistics Agency (ZIMSTAT)	Fadzayi Ndlovu	Director Statistical Services	+263 775323644	ndlovuf@zimstat.co.zw
<b>Subregional organizations</b>						
1	Equatorial Guinea	CEMAC/Direction Statistique	Roland Marc LONTCHI	Directeur de la Statistique	+240 555 001 694	lontchir@cemac.int
2	Mali	AFRISTAT	NGUEMA MEYE Paul-Henri	Directeur Général	+223 66741440	nguemameye@afristat.org
3	Sierra Leone	West African Monetary Agency (WAMA)	Medard DJINKPO	Chief Statistician	+23278604585/+2290167408887	mdjinkpo@amao-wama.org
<b>Regional Economic Communities</b>						
1	Djibouti	IGAD Statistics Unit	Charles Ogolla	Head of Statistics Unit	+254721452846	Charles.Ogolla@igad.int

N°	Countries	Organization / Institution	First and last names	Position	Telephone	Email
2	Gabon	CEEAC / Direction des Prévisions et des Statistiques (DPES)	NKEGNA Joël	Directeur des Prévisions et des Statistiques	+241 (0)77011699 / (0) 66683147	joel.nkegna@ceeac-eccas.org / nkegna_joel@yahoo.fr
3	Kenya	EAC	PRISCILLA NDAYARA	Migration Statistics Expert	+254 722974207	PNDAYARA@EACHQ.ORG
4	Morocco	UMA Statistics Service	RABII SAKHI	Head of Statistics Service	+212 661 339 830	Statistiques.uma@gmail.com
5	Nigeria	ECOWAS / Directorate of Research & Statistics	MAHAMADOU YAHAYA	Director of Research and Statistics	+234 7034097075	myahaya@ecowas.int
6	Zambia	COMESA Statistics Unit	Wilson Kamali	Head of Statistics and Research	+260 96 4 697 109	wkamali@comesa.int
<b>Pan African Organizations</b>						
1	Côte d'Ivoire	AfDB- Statistics Department	OUISSIKA Dorothée	Principal Statistician	+225 2027263456	d.ouissika@afdb.org
			HAUHOUOT Stéphane Regis	Statistical Assistant	+225 2027264801	s.hauhouot@afdb.org
			KOUTA Momar	Statistical Information System	+2252027264588	m.kouta@afdb.org
2	Ethiopia	UNECA / ACS	Angela KICONCO	Statistician	+251 976674646	ANGELA.KICONCO@UN.ORG
3	Tunisia	STATAFRIC	Adoum Gagoloum	Head of Economic Statistics Division	+216 22 227 823	GagoloumA@africanunion.org
			Awong Alene José	Head of Statistics System Coordination & Innovation Division	+216 70 139 760	alenej@africaunion.org
			Stephen Ngugi	Project manager	+216 24 788 673	NgugiS@africanunion.org
			Aimé Dago	Demographic and Social Statistics Expert	+216 26 446 315	DagoA@africaunion.org
			Yessoufou A Alexandre	M&E Officer	+216 25 827 042	yessoufouA@AfricanUnion.org
			Merouane Arim	Project Officer	+216 55 786 579	MerouaneA@africanunion.org
			Aberash Tariku Abaye	Coordination Statistics Expert	+216 27 227 527	AberashT@africanunion.org
			Nasreddine Saidi	Technical Assistant	+216 54 407 772	
4	Cameroon	Freelance	Luc Mbong Mbong	Senior International Consultant	+237 694 33 79 76 / 651 98 95 26	lucmbong@gmail.com / lucmbong@yahoo.com
<b>Statistical &amp; Demographic Training Centers</b>						
1	Nigeria	University of Ibadan	Olusanya Elisa Olubusoye	Professor and Coordinator UI-LISA	+234 8138840067	busoye2001@yahoo.com, oe.olubusoye@ui.edu.ng

N°	Countries	Organization / Institution	First and last names	Position	Telephone	Email
2	Senegal	ENSAE : Ecole Nationale de la Statistique et de l'Analyse Economique	BALDE Mamadou	Directeur des Etudes et des stages	+221776268373	mamadou.balde@ansd.sn
3	Tunisie	Ecole Supérieure de la Statistique et de l'Analyse de l'Information (ESSAI)	Mhamdi Farouk	Directeur du Département Statistique	+216 54100506	Farouk.mhamdi@essai.ucar.tn
<b>Experts &amp; Civil Society</b>						
1	Algérie	African Energy Commission	Samson Bel-Aube NOUGBODOHOUE	Head of Energy Information System and Statistics Division,	+213 560 49 04 28	Bel-AubeN@africanunion.org
2	Cameroun	Expert, ancien cadre de la CEA	NGOK Emmanuel	Consultant international	+237 692455083	emmanuelngok@yahoo.fr
3	Ghana	Former Government Statistician, Ghana Statistical Service	Philomena Nyarko	Research Consultant	+233 244651735	Philo141@gmail.com
4	Mauritanie	Ancien fonctionnaire de la CEA	Oumar Sarr	Fonctionnaire international retraité	+222 46495243	oumarsarr2022@outlook.com
5	Sénégal	Ancien Directeur de la Statistique du Sénégal, ancien Directeur du CESD Paris et ancien Directeur général d'AFRISTAT	DIOP Lamine	Consultant international senior	+221 77 510 76 50	ldiopsen@yahoo.fr
6	Togo	Expert, ancien Directeur de Département à AFRISTAT	AMEGASHIE Freeman Komi Akolly	Consultant international indépendant	+228 92 07 21 85	simbaamegahie@gmail.com
7	Tunisie	PAS II	BONKOUNGOU Maxime	Team leader, Contrat de Service PAS II	+226 73739111	mbonkougou@yahoo.com
<b>Partners</b>						
1	Luxembourg	EUROSTAT	Pietro IENNA	Team Leader, Development cooperation Team		Pietro.lenna@ec.europa.eu
2	France	PARIS21	Philippe Gafishi	Deputy Head (Acting)	+33 7 85 87 33 54	Philippe.gafishi@oecd.org
3	Tunisie	Statistics Sweden	Jean-Pierre Ntezimana	Chief Advisor	+216 50 73 63 73	Jean-pierre.ntezimana@scb.se

## Annex 5. Terms of reference

### (CONSULTING SERVICES– INDIVIDUAL CONSULTANT)

Project Name: Eastern Africa Regional Statistics Program for Results (EARSPrforR)

Project No: P176371

### CONSULTING SERVICE FOR MID-TERM EVALUATION OF THE STRATEGY FOR THE HARMONIZATION OF STATISTICS IN AFRICA II (2017 – 2026)

Procurement reference number: TN-STATAFRIC - AUC-339246-CS-INDV

#### 1. **Background and Rationale**

Since independence, African leaders and policymakers have made strenuous efforts to lift their countries out of poverty and improve the basic living conditions, health, education, and life expectancy of their populations. Despite gains made in a number of areas, progress has been uneven in terms of countries and sectors. Mindful of the need to accelerate progress across the entire continent, during the AU 50th Anniversary celebrations in May 2013, the AU Member States launched the “Agenda 2063” which heralded an African renaissance and a promising future for a prosperous, integrated, and peaceful Africa.

Moreover, at the global level, a further ambitious initiative saw the international community come together in September 2015 to adopt the “Agenda 2030 for Sustainable Development.” The goals set out in this document aim to globally eradicate poverty in all its forms and dimensions and to ensure sustainable development: “...to end poverty and hunger everywhere; to combat inequalities within and among countries; to build peaceful, just and inclusive societies; to protect human rights and promote gender equality and the empowerment of women and girls; and to ensure the lasting protection of the planet and its natural resources. We resolve also to create conditions for sustainable, inclusive, and sustained economic growth, shared prosperity, and decent work for all, considering different levels of national development and capacities.”

Extracted from Agenda 2030 for Sustainable Development: “The need to closely monitor and evaluate the successful implementation of both these agendas places an onus of responsibility on all Member States. It requires them not only to produce in a timely manner quality disaggregated statistical data, accessible to all, but also to respect the harmonization of data and to ensure that no country is left behind. Many development initiatives have been undertaken in recent years to scale up the production and the quality of statistics in Africa. These include the Regional Reference Strategic Framework (RRSF); the African Charter on Statistics, adopted by Heads of State and Government; the General Data Dissemination System (GDDS), National Strategies for the Development of Statistics (NSDS); the African Symposium on Statistical Development (ASSD); and the African Statistical Coordination Committee (ASCC), among others. This has led to breakthroughs in the production of reliable and timely statistics to enlighten political decisions and support the implementation of national, continental, and international development agendas.

In January 2018, the Assembly of Heads of State and Government of the African Union adopted the Second Strategy for the Harmonization of Statistics in Africa (SHaSA II) as a continental strategy for the development of statistics in Africa for the next 10 years, and its action plan, financing plan, and resource mobilization strategy. The vision of the African Statistical System is defined as follows: “An efficient statistical system that generates reliable, harmonized and timely statistical information covering all dimensions of political, economic, social, environmental and cultural development and integration of Africa.” The Vision is based on four strategic themes which are to: (i) Produce quality statistics for Africa; (ii) Coordinate the production of quality statistics for Africa; (iii) Develop the sustainable institutional capacity of the African Statistical

System and (iv) Promote a policy culture and quality decision-making. The SHaSA II covers the period 2017–2026.

## **2. Evaluation Objectives**

To assess the relevance, coherence, effectiveness, efficiency, sustainability, impact, and outcomes halfway into SHaSA II implementation 2017-2026, considering the strategic objectives of the strategy; four strategic themes which are to: (i) Produce quality statistics for Africa; (ii) Coordinate the production of quality statistics for Africa; (iii) Develop the sustainable institutional capacity of the African Statistical System and (iv) Promote a policy culture and quality decision-making.

As well as recommend to STATAFRIC how to improve/adjust implementation of the current strategic plan 2017-2026, especially in light of adaptation to the (post-) Covid-19 impacts and beyond, in fulfilling SHaSA II's mission, and reaching its goals and making progress towards sustainability.

## **3. Scope of work**

The Mid-Term Evaluation covers the SHaSA II implementation at national, regional and continental level, including STATAFRIC's core support, from the beginning of 2017 to mid-2025, including outcomes, results, and activities achieved at continental levels.

The Mid-Term Evaluation will be the result of an analysis of strategy and project documents, literature review, and quantitative and qualitative assessment based on the agreed methodology following the proposal of the Consultant(s), as a minimum including desk research, a survey among a representative sample of AU Member States, focus group discussions (FGDs) and key informant interviews (KIIs).

The Mid-Term Evaluation should incorporate major findings from STGs' reports and project progress reports, organizational and project financial audits, and other organizational and project documentation and publications in order to draw evidence-based conclusions and recommendations on the six standard evaluation criteria:

**Relevance:** to assess what extent the strategy and project activities are responding to the needs of AU Member States and are aligned to the regional policy frameworks and enabling environment, especially in the new political context and after the Covid-19 pandemic.

**Coherence:** to assess what extent SHaSA II implementation projects have been coherent under its Strategic Plan; and to what extent strategy and project are compatible with both African Union Commission and STATAFRIC's vision, mission, goal, and mandate; RECs and AU Member States and stakeholders' interventions.

**Efficiency:** to assess how efficient the SHaSA II is, all expected results will be measured in qualitative and quantitative terms in relation to the inputs, including cost-effectiveness and achievement in time. To assess to what extent the strategy's objectives will be achieved in an economically viable manner -are the deployed resources adequate in relation to the achieved results?

**Effectiveness:** to assess what extent the outcomes (Strategic Objectives/Outcomes of the Strategic Plan) and the objectives (on outcome level) of the SHaSA II have been achieved, the major factors to influence the achievement of the strategy and whether collaboration is smooth.

**Impact:** to assess positive and negative changes as they resulted from the strategy implementation and specific project interventions such as changes of capacities, attitudes, and policies including the enabling environment for citizens to interact with local and national authorities, as well as local and national authorities to respond to citizens' needs. To assess what

extent the strategy has contributed towards the attainment of the intended overall development goal/ long-term objectives according to development policy.

**Sustainability:** to assess how AU Member States and stakeholders may continue to be accountable for improving their role to respond to the data needs and promoting information disclosure; and how they may continue their roles to actively improve the availability and quality of statistics in the continent after the end of the project and the completion of the strategic plan period.

To assess if the intended positive changes will foreseeably have a lasting effect: To what extent will the positive effects of the SHaSA II continue beyond the end of the project period?

For a better understanding of the scope of the SHaSA II 2017-2026 and its different projects that are implemented in this framework, please find the Strategy and its Action Plan, project information, and the abridged version on the AUC's website as follows: <https://au.int/en/documents/20180711/strategyharmonization-statistics-africa-shasa-2017-2026>.

#### **4. Expected Outputs**

The following key outputs are expected as part of this assignment:

- Agreed Methodology and agreed detailed work plan, upon signing of contract including as per agreed detailed work plan.
- Updated Mid-Term Evaluation report and incorporating the Stakeholders' comments. The report follows the agreed reporting format and will be written in English with high quality.
- Updated Mid-Term Evaluation report and incorporating the Stakeholders' comments. The report follows the agreed reporting format and will be written in English with high quality.
- The consultant(s) will provide the final Mid-Term Evaluation Report and two presentations on key findings,
  - In the debrief meeting at the end of the data collection/research phase; and,
  - In a meeting with STATAFRIC and other key stakeholders to present the draft report.

#### **5. Report Outline**

As a minimum, the mid-term evaluation report will include the following points:

- Executive Summary
- Background
- Methodology
- Findings
- Recommendations
- Annexes
  - ToRs,
  - Survey Questionnaire,
  - List of interviews conducted,
  - Other relevant documents,

The final structure of the reports will be agreed upon with the consultant along with detailed methodology in the inception report.

## 6. Methodology

The consultant is expected to develop a well-suited methodology for all elements of this assignment in their technical proposal which will be finally agreed within the inception report after signing the contract. This research shall apply mixed methods employing both quantitative and qualitative elements to collect and analyze data.

The Mid-Term Evaluation may be based on a mix of the following and/or additional methods:

- Desk Review of SHaSA II 2017-2026, project proposals, project reports, and evaluation reports.
- Desk Review of relevant documents on the context, e.g. from AU Member States, AUC, AFDB, UNECA and other relevant stakeholders.
- Survey, as required to compile data on key indicators defined in the proposals, based on random sampling.
- Focus group discussions and key informant interviews, conducted by applying a participatory and gender-responsive approach. The focus group discussion could happen in face-to-face meetings or online meetings.
- Consultation workshop with STATAFRIC's team, full or selected staff.
- Case studies to highlight lessons learned, achievements, challenges, and/or illustrate individual project participants' or member states' success stories.
- Any other well-suited methods for the purpose of this study.

## 7. Proposed Activities

The Consultant will work directly with the STATAFRIC team under the supervision of project manager, on the following activities:

No.	Task Description	Working Days <sup>12</sup>
1.	Kick-off meeting to discuss objective, process, methodology, and tools of data collection.	01 day
2.	Draft the inception report.	05 days
3.	Present, discuss, and finalize the inception report.	05 days
4.	Debrief meeting with STATAFRIC staff about survey outline with tools and methodology for data collection.	01 day
5.	Data collection. Write up key findings.	30 days
6.	Present preliminary findings and agree on key contents for the report.	03 days
7.	Finalize the report in English based on feedback and comments from STATAFRIC team and the other stakeholders.	10 days
8.	Present and review the evaluation report to broader stakeholder groups, if needed.	05 days

Please note that the "Working Days" column provides an estimated timeframe for each task, and actual durations may vary based on the complexity and resources available for each step.

---

<sup>12</sup> The "Working Days" column provides an estimated timeframe for each task, and actual durations may vary based on the complexity and resources available for each step.

## **8. Supervisors**

- Mr. **Adoum Gagouloum**, Ag. Executive Director STATAFRIC, review and approve the final version.
- Mr. **Stephen Ngugi**, project manager, coordinates and reviews with consultant.

## **9. Duration of the Assignment**

05 August 2025 till 04 of November 2025.

## **Annex 6. Questionnaires**



## Mid-Term Evaluation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

COUNTRY: \_\_\_\_\_

<b>Respondent Identifiers</b>	:	_____
<b>Name and surname</b>	:	_____
<b>Function</b>	:	_____
<b>Email address</b>	:	_____
<b>Phone number</b>	:	_____
<b>Date of completion of the questionnaire</b>	:	_____

As part of the evaluation of the implementation of **the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)**, this survey aims to collect information on the progress made so far by **your country**.

**Reference period: 2017 to June 2025.**

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
<b>STRATEGIC THEME 1: Produce quality statistics for Africa</b>					
<b>Strategic Objective 1.1: Extend the basis of statistical information</b>					
1.1.1. Regular organization of Population and Housing censuses (PHC)	Statistical information on population	1.1.1.1	Pre-enumeration	<input type="checkbox"/>	
		1.1.1.2	Enumeration	<input type="checkbox"/>	
		1.1.1.3	Post-enumeration	<input type="checkbox"/>	
1.1.2. Regular organization of household surveys	Statistical information on population	1.1.2.1	Survey preparation	<input type="checkbox"/>	
	Update of PHC results	1.1.2.2	Data collection	<input type="checkbox"/>	
		1.1.2.3	Data processing, analysis, and dissemination	<input type="checkbox"/>	
1.1.3.a. Regular organization of agricultural censuses	Agricultural and rural statistics	1.1.3.a.1	Pre-enumeration	<input type="checkbox"/>	
		1.1.3.a.2	Enumeration	<input type="checkbox"/>	
		1.1.3.a.3	Post-enumeration	<input type="checkbox"/>	
1.1.3.b. Regular organization of annual agricultural surveys	Agricultural and rural statistics	1.1.3.b.1	Survey preparation	<input type="checkbox"/>	
		1.1.3.b.2	Data collection	<input type="checkbox"/>	
		1.1.3.b.3	Data processing, analysis, and dissemination	<input type="checkbox"/>	
1.1.4.a. Regular organization of economic censuses	Economic Statistics	1.1.4.a.1	Pre-enumeration	<input type="checkbox"/>	
		1.1.4.a.2	Enumeration	<input type="checkbox"/>	
		1.1.4.a.3	Post-enumeration	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
1.1.4.b. Regular organization of economic surveys	Economic Statistics	1.1.4.b.1	Survey preparation	<input type="checkbox"/>	
		1.1.4.b.2	Data collection	<input type="checkbox"/>	
		1.1.4.b.3	Data processing, analysis, and dissemination	<input type="checkbox"/>	
1.1.5 Surveys on informal sector	Statistical information on informal sector	1.1.5.1	Survey preparation	<input type="checkbox"/>	
		1.1.5.2	Data collection	<input type="checkbox"/>	
		1.1.5.3	Data processing, analysis, and dissemination	<input type="checkbox"/>	
1.1.6. Regular organization of data collection on governance, peace and security (surveys and administrative sources)	Statistical information on : - peace - security - governance	1.1.6.1	Survey preparation / administrative data collection	<input type="checkbox"/>	
		1.1.6.2	Data collection	<input type="checkbox"/>	
		1.1.6.3	Data processing, analysis, and dissemination	<input type="checkbox"/>	
1.1.7. Development and organization of the collection of socio-economic information from administrative sources	The quality and coverage of data sources have improved. The costs of data collection have improved. Statistical information on economic convergence criteria. Trade register. Business register.	1.1.7.1	Preparation of administrative data collection and processing tools	<input type="checkbox"/>	
		1.1.7.2	Data collection	<input type="checkbox"/>	
		1.1.7.3	Data processing, analysis, and dissemination	<input type="checkbox"/>	
	- CRVS in place	1.1.8.1	Status assessment	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
1.1.8. Improvement of civil registration and vital statistics systems	– Vital statistics produced	1.1.8.2	Development of strategic plan	<input type="checkbox"/>	
		1.1.8.3	Implementation of the plan	<input type="checkbox"/>	
		1.1.8.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic Objective 1.2 : Transform existing statistics for comparability</b>					
1.2.1. Adoption of reprocessing and adjustment methodologies	Technical manuals on reprocessing and adjustment methodologies are available by statistical domains	1.2.1.1	Assessment of existing manuals per statistical domain	<input type="checkbox"/>	
		1.2.1.2	Development of guidelines to assist with the implementation of manuals on data reprocessing and adjustment methodologies	<input type="checkbox"/>	
		1.2.1.3	Development of manuals on reprocessing and adjustment methodologies	<input type="checkbox"/>	
1.2.2. Production and validation of comparable data.	Comparable data are published and available	1.2.2.1	Consolidation of data	<input type="checkbox"/>	
		1.2.2.2	Processing, analysis of data in accordance to the manuals	<input type="checkbox"/>	
		1.2.2.3	Publication of data in accordance to the manuals	<input type="checkbox"/>	
<b>Strategic Objective 1.3 : Harmonize the standards and the methods for data production</b>					
1.3.2 Implementation of Standards and Methods Approved by the STGs	Manual on common standards and methods are available and used	1.3.2.1	Training and dissemination of adopted manuals on standards and methods	<input type="checkbox"/>	
		1.3.2.2	Production of statistics using new manuals as reference	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		1.3.2.3	Publication of harmonized statistics	<input type="checkbox"/>	
1.3.3. Development of a quality assurance framework [quality kit] and consistency of national data between sectors	Validated quality and certified data are available	1.3.3.1	Development of quality assurance frameworks	<input type="checkbox"/>	
		1.3.3.2	Implementation of data quality frameworks	<input type="checkbox"/>	
<b>STRATEGIC THEME 2: Coordinate the production of quality statistics for Africa</b>					
<b>Strategic Objective 2.1: Establish effective coordination and collaboration mechanisms</b>					
2.1.4. Development and implementation of NSDSs linked to SHaSA 2	NSDS aligned with SHaSA 2 are available Reports on the implementation of NSDS are available	2.1.4.1	Preparation for the revision of the NSDS in line with SHaSA 2	<input type="checkbox"/>	
		2.1.4.2	Development of NSDS in line with SHaSA 2	<input type="checkbox"/>	
		2.1.4.3	Validation and adoption of the revised NSDS linked to SHaSA 2	<input type="checkbox"/>	
		2.1.4.4	Implementation of NSDS linked to SHaSA 2	<input type="checkbox"/>	
		2.1.4.5	Monitoring and Evaluation	<input type="checkbox"/>	
2.1.5. Appointment of SHaSA 2 National, Regional and Continental Coordinators	Institutional framework of SHaSA 2 is operationalized	2.1.5.1	Request Ministers in charge of statistics in AU Member States (MS), RECs and Pan-African organizations to appoint SHaSA 2 coordinators	<input type="checkbox"/>	
		2.1.5.2	SHaSA 2 coordinators are appointed	<input type="checkbox"/>	
		2.1.5.3	Submission of letter of appointment to AUC	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
2.1.6. Strengthening South-South Cooperation	Statistical capacity in the different statistical domains under south-south cooperation are improved	2.1.6.2	Organization of study tours for countries and RECs with identified needs	<input type="checkbox"/>	
		2.1.6.3	Development and signing of MOU/Protocols for cooperation with a work plan	<input type="checkbox"/>	
		2.1.6.4	Implementation of the work program	<input type="checkbox"/>	
		2.1.6.5	Monitoring and evaluation	<input type="checkbox"/>	
2.1.7. Building strong partnerships with foundations, civil society, partners, users, etc., in the continent and outside the continent.	Actors and development partners are involved in African statistical development	2.1.7.2	Exchanges between partners and AU MS/RECs on their support needs	<input type="checkbox"/>	
		2.1.7.3	Development and signing of MOU/Protocols together with a work program for fostering cooperation	<input type="checkbox"/>	
		2.1.7.4	Implementation of the work program	<input type="checkbox"/>	
		2.1.7.5	Monitoring and evaluation	<input type="checkbox"/>	
<b>Strategic objective 2.2: Define statistical priorities for the implementation of integration and development agendas</b>					
2.2.1. Identification of priority statistics by domain	10-year action plans in place	2.2.1.1	Identify statistical priorities	<input type="checkbox"/>	
		2.2.1.2	Preparation of work programs	<input type="checkbox"/>	
		2.2.1.3	Implementation of work programs	<input type="checkbox"/>	
		2.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
2.2.2. Selection and definition of statistical indicators	Statistical indicators, definitions, formulae and computation techniques are available	2.2.2.1	Definition of indicators and computation techniques	<input type="checkbox"/>	
		2.2.2.2	Validation of indicators and computation techniques	<input type="checkbox"/>	
		2.2.2.3	Publication and dissemination of indicators and computation techniques	<input type="checkbox"/>	
<b>STRATEGIC THEME 3: Developing the sustainable institutional capacities of the African statistical system</b>					
<b>Strategic objective 3.1: Reform and strengthen national statistical systems</b>					
3.1.1. Implementation of the African Charter on Statistics (ACS)	Instruments of ratification of the Charter are available.	3.1.1.1	Pursue advocacy for AU MS to ratify African charter on Statistics	<input type="checkbox"/>	
		3.1.1.2	Promotion and popularization of the Charter	<input type="checkbox"/>	
	Charter is integrated in the legal instruments of countries and RECs (Laws, NSDS, etc.)	3.1.1.3	Mainstreaming of the Charter into national and legal instruments	<input type="checkbox"/>	
		3.1.1.4	Implementation of the Charter	<input type="checkbox"/>	
		3.1.1.5	Monitoring and Evaluation	<input type="checkbox"/>	
3.1.4. Establishment of sustainable financing for statistical activities and pooling of resources	<ul style="list-style-type: none"> <li>– African Statistical Fund established</li> <li>– National Statistical Funds established</li> </ul>	3.1.4.1	Advocacy for the establishment of the different Funds (national and continental)	<input type="checkbox"/>	
		3.1.4.2	Creation of Funds	<input type="checkbox"/>	
		3.1.4.3	Mobilization of resources for the Funds	<input type="checkbox"/>	
		3.1.4.4	Management of the Funds	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		3.1.4.5	Monitoring and evaluation of the management of the Funds	<input type="checkbox"/>	
3.1.5. Organization of peer reviews	Peer reviews of the African Statistical System (NSS, RECs, Continental institutions, etc)	3.1.5.1	Development of guidelines for peer review	<input type="checkbox"/>	
		3.1.5.2	Development of annual calendars of peer reviews	<input type="checkbox"/>	
		3.1.5.3	Preparation and organization of peer review missions	<input type="checkbox"/>	
		3.1.5.4	Preparation and dissemination of peer review reports	<input type="checkbox"/>	
3.1.6. Creation and/or empowerment of NSO with management autonomy and professional independence	Autonomous NSOs established	3.1.6.1	Advocacy for the implementation of the Charter	<input type="checkbox"/>	
		3.1.6.2	Enhancement of the leadership skills of the Management of NSSs (Councils, Boards, NSO Management, etc.)	<input type="checkbox"/>	
		3.1.6.3	Provision of adequate resources for the NSS	<input type="checkbox"/>	
		3.1.6.4	Promotion of good governance in the management of statistical resources (financial, human, material, etc.)	<input type="checkbox"/>	
3.1.7. Establishment of governance structures to promote statistical production	Governance structures are set up and functioning (Statistical Councils, Boards,	3.1.7.1	Establishment of governance structures	<input type="checkbox"/>	
		3.1.7.2	Development of work programs	<input type="checkbox"/>	
		3.1.7.3	Implementation of work programs	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
	Committees, Associations, etc.)	3.1.7.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic objective 3.3: Develop sustainable statistical capacity</b>					
3.3.1. Creation of training centers in NSOs or strengthening of existing centers	Statistical training centers are created Capacities of existing statistical training centers are strengthened	3.3.1.1	Assessment of training needs of NSSs	<input type="checkbox"/>	
		3.3.1.2	Development of training programs and modules	<input type="checkbox"/>	
		3.3.1.3	Creation or strengthening of existing training centers	<input type="checkbox"/>	
		3.3.1.4	Implementation of the work program	<input type="checkbox"/>	
		3.3.1.5	Monitoring and Evaluation	<input type="checkbox"/>	
3.3.3. Participation in international statistical training programs	Statisticians are trained in international statistical programs	3.3.3.1	Assessment of external training needs	<input type="checkbox"/>	
		3.3.3.2	Development of a 10-year international training program	<input type="checkbox"/>	
		3.3.3.3	Implementation of the training program	<input type="checkbox"/>	
		3.3.3.4	Monitoring and Evaluation	<input type="checkbox"/>	
		3.3.5.6	Monitoring and Evaluation	<input type="checkbox"/>	
3.3.4. Capacity building for Young African Statisticians (coaching)	Young African Statisticians are better initiated to professional	3.3.4.1	Establishment of a database of Young African Statisticians	<input type="checkbox"/>	
		3.3.4.2	Assessment of training or coaching needs of Young African Statisticians	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
	practice and are well coached	3.3.4.3	Development of a training/coaching plan	<input type="checkbox"/>	
		3.3.4.4	Implementation of training plan	<input type="checkbox"/>	
		3.3.4.5	Monitoring and evaluation	<input type="checkbox"/>	
<b>Strategic objective 3.4: Established an effective technology environment</b>					
3.4.1. Development of integrated information system with links at national, regional, and continental levels	Actors of ASS have credible and integrated subsystems	3.4.1.1	Assessment of the existing system	<input type="checkbox"/>	
		3.4.1.2	Development of the work program for the integration of the information system at all levels	<input type="checkbox"/>	
		3.4.1.3	Implementation of work program	<input type="checkbox"/>	
		3.4.1.4	Monitoring and evaluation	<input type="checkbox"/>	
<b>STRATEGIC THEME 4: Promoting a culture of quality policy and decision-making</b>					
<b>Strategic objective 4.1: Make evidence-based decisions through increased use of statistics</b>					
4.1.1. Dialogue between ASS and decision-makers and legislators so that their speeches are based on statistics	Statistics are used in speeches, interventions and decision-making	4.1.1.1	Assessment of the utilization of statistics by the different actors	<input type="checkbox"/>	
		4.1.1.2	Development of a work program for promoting dialogue among decision-makers and legislators on the use of statistics	<input type="checkbox"/>	
		4.1.1.3	Implementation of work program	<input type="checkbox"/>	
		4.1.1.4	Monitoring and Evaluation	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
4.1.2. Advocacy for the use of statistics	Advocacy strategy, annual reports on dialogue with governments, civil society and private sector are available	4.1.2.1	Assessment of the utilization of statistics by the different actors	<input type="checkbox"/>	
		4.1.2.2	Development of a work program for promoting dialogue among governments, parliament, civil society and the private sector	<input type="checkbox"/>	
		4.1.2.3	Implementation of work program	<input type="checkbox"/>	
		4.1.2.4	Monitoring and Evaluation	<input type="checkbox"/>	
4.1.3. Integration of statistics into national and regional development plans	NSDS and RSDS are integrated as strategic themes in National and Regional Development Plans	4.1.3.1	Status of the integration of statistics into national and regional development plans	<input type="checkbox"/>	
		4.1.3.2	Development of work program on the integration of statistics into national and regional development plans	<input type="checkbox"/>	
		4.1.3.3	Implementation of work programs	<input type="checkbox"/>	
		4.1.3.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic Objective 4.2: Improve the communication of statistical information</b>					
4.2.1. Development of a strategy for the dissemination of data	Dissemination plan, strategies and guidelines on dissemination of statistical information are available	4.2.1.1	Assessment of existing communication strategy	<input type="checkbox"/>	
		4.2.1.2	Development of dissemination plan, strategies and guidelines on dissemination of statistical information	<input type="checkbox"/>	
		4.2.1.3	Implementation of the strategy/plan	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		4.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
4.2.2. Development of a national, regional and continental communication plan	Approved plans and communication plans for SHaSA II, NSDS and RSDS are in place	4.2.2.1	Assessment of existing communication strategy	<input type="checkbox"/>	
		4.2.2.2	Development of dissemination plan, strategies and guidelines on dissemination of statistical information	<input type="checkbox"/>	
		4.2.2.3	Implementation of the strategy/plan	<input type="checkbox"/>	
		4.2.2.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>5. Coordination of SHaSA 2</b>					
5.1. National level  Please specify the coordination activities carried out for the implementation of SHaSA 2 at the level of the national statistical system (NSS)	5.1. 1. The implementation of SHaSA 2 is well coordinated at the national level	5.1.1.1	Development of one or more National Strategy (ies) for the Development of Statistics (NSDSs) integrating SHaSA 2	<input type="checkbox"/>	
		5.1.1.2	Implementation of NSDSs	<input type="checkbox"/>	
		5.1.1.3	Nomination of SHaSA 2 National Coordinator	<input type="checkbox"/>	
		5.1.1.4	Regular participation in the SHaSA 2 Executive Committee (EC) meetings	<input type="checkbox"/>	
		5.1.1.5	Regular participation in the SHaSA 2 Specialized Technical Groups (STGs) meetings	<input type="checkbox"/>	
		5.1.1.6	Nomination as Lead Country or Champion	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025).		Activity implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		5.1.1.7	Strengthening the national statistical system through the creation of statistical services/units in all ministries	<input type="checkbox"/>	
<b>6. Monitoring, Evaluation, and Reporting</b>					
6.1. National level  Please specify the monitoring, evaluation, and reporting activities carried out in the framework of the implementation of SHaSA 2 at the national level	6.1.1 Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the national level	6.1.1.1	Regular preparation of biannual National Statistical Activity Reports (BNSARs)	<input type="checkbox"/>	
		6.1.1.2	Regular submission of BNSARs to REC	<input type="checkbox"/>	
		6.1.1.3	Preparation of country reports on statistical support	<input type="checkbox"/>	
		6.1.1.4	Preparation of evaluation reports for the implementation of the NSDS	<input type="checkbox"/>	
		6.1.1.5		<input type="checkbox"/>	

### Statistical activities costs and funding from 2017 to 2025

(in 000 USD)

Headings	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Initial budget for statistical activities										
Actual national financing										
Actual external financing										
National budget										



## Évaluation à mi-parcours de la Stratégie pour l'Harmonisation des Statistiques en Afrique 2017-2026 (SHaSA 2)

PAYS:

Identifiants du répondant :

Nom et prénom :

Fonction :

Adresse E-mail :

Numéro de téléphone :

Date de remplissage du questionnaire :

Dans le cadre du processus d'évaluation de la mise en œuvre de la **Stratégie pour l'Harmonisation des Statistiques en Afrique 2017-2026 (SHaSA 2)**, cette enquête vise à recueillir des informations sur les progrès réalisés jusqu'ici par **votre pays**.

**Période de référence : 2017 à juin 2025**

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
<b>THEME STRATEGIQUE 1 : Produire des statistiques de qualité pour l'Afrique</b>					
<b>Objectif stratégique 1.1 : Elargir la base de l'information statistique</b>					
1.1.1. Organisation régulière de recensements de la population et de l'habitat (RGPH)	Information statistique sur la population	1.1.1.1	Pré-dénombrement	<input type="checkbox"/>	
		1.1.1.2	Dénombrement	<input type="checkbox"/>	
		1.1.1.3	Post-dénombrement	<input type="checkbox"/>	
1.1.2. Organisation régulière d'enquêtes auprès des ménages	<ul style="list-style-type: none"> <li>- Information statistique sur la population</li> <li>- Actualisation des résultats des RGPH</li> </ul>	1.1.2.1	Préparation de l'enquête	<input type="checkbox"/>	
		1.1.2.2	Collecte des données	<input type="checkbox"/>	
		1.1.2.3	Traitement, analyse et publication des résultats	<input type="checkbox"/>	
1.1.3.a. Organisation régulière de recensements agricoles	Statistiques agricoles et rurales	1.1.3.a.1	Pré-dénombrement	<input type="checkbox"/>	
		1.1.3.a.2	Dénombrement	<input type="checkbox"/>	
		1.1.3.a.3	Post-dénombrement	<input type="checkbox"/>	
1.1.3.b. Organisation régulière d'enquêtes annuelles sur l'agriculture.	Statistiques agricoles et rurales	1.1.3.b.1	Préparation de l'enquête	<input type="checkbox"/>	
		1.1.3.b.2	Collecte des données	<input type="checkbox"/>	
		1.1.3.b.3	Traitement, analyse et publication des résultats	<input type="checkbox"/>	
1.1.4.a. Organisation régulière de recensements économiques	Statistiques économiques	1.1.4.a.1	Pré-dénombrement	<input type="checkbox"/>	
		1.1.4.a.2	Dénombrement	<input type="checkbox"/>	
		1.1.4.a.3	Post-dénombrement	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
1.1.4.b. Organisation régulière d'enquêtes économiques	Statistiques économiques	1.1.4.b.1	Préparation de l'enquête	<input type="checkbox"/>	
		1.1.4.b.2	Collecte des données	<input type="checkbox"/>	
		1.1.4.b.3	Traitement, analyse et publication des résultats	<input type="checkbox"/>	
1.1.5 Enquêtes sur le secteur informel	Information statistique sur le secteur informel	1.1.5.1	Préparation de l'enquête	<input type="checkbox"/>	
		1.1.5.2	Collecte des données	<input type="checkbox"/>	
		1.1.5.3	Traitement, analyse et publication des résultats	<input type="checkbox"/>	
1.1.6. Organisation régulière de la collecte de données sur la gouvernance, la paix et la sécurité (enquêtes et sources administratives)	Information statistique sur: - la paix - la sécurité - la gouvernance	1.1.6.1	Préparation de l'enquête/collecte des données administratives	<input type="checkbox"/>	
		1.1.6.2	Collecte des données	<input type="checkbox"/>	
		1.1.6.3	Traitement, analyse et publication des résultats	<input type="checkbox"/>	
1.1.7. Développement et organisation de la collecte de l'information socio-économique à partir des sources administratives	La qualité et la couverture des sources de données se sont améliorées. Les coûts de la collecte des données se sont améliorés. Information statistique sur les critères de convergence économique. Registre de commerce. Annuaire des entreprises	1.1.7.1	Préparation des outils de la collecte et du traitement des données	<input type="checkbox"/>	
		1.1.7.2	Collecte des données	<input type="checkbox"/>	
		1.1.7.3	Traitement, analyse et publication des résultats	<input type="checkbox"/>	
1.1.8. Amélioration des systèmes d'enregistrement des faits d'état	- Les systèmes d'enregistrement d'état civil en place	1.1.8.1	Evaluation de la situation	<input type="checkbox"/>	
		1.1.8.2	Elaboration du plan stratégique	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
civil et des statistiques de l'état civil	– Les statistiques de l'état civil sont produites	1.1.8.3	Mise en œuvre du plan stratégique	<input type="checkbox"/>	
		1.1.8.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 1.2 : Transformer les statistiques existantes pour la comparabilité</b>					
1.2.1. Adoption de méthodologies de retraitement et d'ajustement	Manuels sur les méthodologies de retraitement et d'ajustement sont disponibles par domaines	1.2.1.1	Evaluation des manuels existants sur les différents domaines statistiques	<input type="checkbox"/>	
		1.2.1.2	Elaboration des guides techniques sur les manuels méthodologiques de retraitement et d'ajustement	<input type="checkbox"/>	
		1.2.1.3	Elaboration des manuels méthodologiques de retraitement et d'ajustement	<input type="checkbox"/>	
1.2.2. Production et validation des données comparables.	Les données comparables sont publiées et disponibles	1.2.2.1	Centralisation des données	<input type="checkbox"/>	
		1.2.2.2	Traitement et analyse des données conformément aux manuels	<input type="checkbox"/>	
<b>Objectif Stratégique 1.3 : Harmoniser les normes et les méthodes de la production statistique</b>					
1.3.1. Opérationnalisation des groupes techniques spécialisés (GTS)	Programmes de travail des GTS sont disponibles	1.3.1.1	Etat des lieux des performances des GTS	<input type="checkbox"/>	
		1.3.1.2	Elaboration d'un programme de travail	<input type="checkbox"/>	
		1.3.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
1.3.2. Mise en œuvre des normes et méthodes adoptées par les GTS		1.3.2.1	Formation and vulgarisation sur les manuels adoptés	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
	Manuels sur les normes et méthodes communes sont disponibles et utilisés	1.3.2.2	Production statistique en utilisant les manuels	<input type="checkbox"/>	
		1.3.2.3	Publication des données harmonisées	<input type="checkbox"/>	
1.3.3. Développement d'un cadre d'assurance qualité [kit de qualité] et de cohérence des données nationales entre secteurs	Données de qualité validées et certifiées sont disponibles	1.3.3.1	Elaboration du kit qualité	<input type="checkbox"/>	
		1.3.3.2	Mise en œuvre du kit qualité	<input type="checkbox"/>	
<b>THEME STRATEGIQUE 2 : Coordonner la production des statistiques de qualité pour l'Afrique</b>					
<b>Objectif stratégique 2.1 : Mettre en place des mécanismes de coordination et de collaboration efficaces</b>					
2.1.4. Développement et mise en œuvre des SNDS arrimées à la SHaSA 2	<ul style="list-style-type: none"> <li>- Les SNDS arrimées à la SHaSA 2 sont disponible.</li> <li>- Les rapports de mise en œuvre des SNDS sont disponibles</li> </ul>	2.1.4.2	Elaboration des SNDS arrimées à la SHaSA 2	<input type="checkbox"/>	
		2.1.4.3	Validation et adoption de la SNDS arrimée à la SHaSA 2	<input type="checkbox"/>	
		2.1.4.4	Mise en œuvre des SNDS arrimées à la SHaSA 2	<input type="checkbox"/>	
		2.1.4.5	Suivi et évaluation	<input type="checkbox"/>	
2.1.5. Nomination des coordonnateurs nationaux, régionaux et continentaux de SHaSA 2	Le cadre institutionnel de la SHaSA 2 est opérationnel	2.1.5.1	Saisine des institutions continentales, régionales et des ministres en charge de la statistique au niveau des pays à l'effet de la désignation du coordinateur de la SHaSA 2	<input type="checkbox"/>	
		2.1.5.2	Nomination des coordinateurs	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
		2.1.5.3	Transmission à la CUA du document de nomination	<input type="checkbox"/>	
2.1.6. Renforcement de la coopération sud-sud	Les capacités statistiques dans les domaines statistiques bénéficiant de la coopération retenues sont améliorées	2.1.6.1	Evaluation des capacités statistiques des pays et des CER (forces et faiblesses)	<input type="checkbox"/>	
		2.1.6.2	Organisation des voyages d'études au profit des pays et des CER ayant des besoins identifiés	<input type="checkbox"/>	
		2.1.6.3	Elaboration and signature des Mémoires/Protocole de coopération avec un programme d'activités	<input type="checkbox"/>	
		2.1.6.4	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		2.1.6.5	Suivi et évaluation	<input type="checkbox"/>	
2.1.7. Etablissement de partenariats solides avec les fondations, la société civile, les partenaires, les utilisateurs, etc. dans le continent et en dehors du continent.	Les acteurs et des partenaires au développement sont impliqués dans le développement de la statistique africaine	2.1.7.1	Evaluation des capacités statistiques des pays et des CER (forces et faiblesses)	<input type="checkbox"/>	
		2.1.7.2	Organisation des échanges entre les partenaires éventuels et des pays et des CER ayant des besoins identifiés	<input type="checkbox"/>	
		2.1.7.3	Elaboration and signature des Mémoires/Protocole de coopération avec un programme d'activités	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
		2.1.7.4	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		2.1.7.5	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 2.2: Définir les priorités statistiques pour la mise en œuvre des agendas de l'intégration et du développement</b>					
2.2.1. Identification des statistiques prioritaires par domaine	Le plan d'activités continental sur 10 ans est disponible	2.2.1.1	Détermination des statistiques prioritaires par domaine	<input type="checkbox"/>	
		2.2.1.2	Elaboration du programme de travail	<input type="checkbox"/>	
		2.2.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		2.2.1.4	Suivi et évaluation	<input type="checkbox"/>	
2.2.2. Sélection et définition des indicateurs statistiques	Les indicateurs statistiques, leurs définitions, leurs formules et les techniques de calcul sont disponibles	2.2.2.1	Définition des indicateurs et techniques de calcul	<input type="checkbox"/>	
		2.2.2.2	Validation des indicateurs et techniques de calcul	<input type="checkbox"/>	
		2.2.2.3	Publication et vulgarisation des indicateurs et techniques de calcul	<input type="checkbox"/>	
<b>THEME STRATEGIQUE 3: Développer les capacités institutionnelles durables du système statistique africain</b>					
<b>Objectif stratégique 3.1 : Réformer et renforcer les systèmes statistiques nationaux</b>					
3.1.1. Mise en œuvre de la Charte africaine de la statistique	– Les instruments de ratification sont disponibles.	3.1.1.1	Poursuite du plaidoyer pour la ratification de la charte par les pays	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
	– La Charte est intégrée dans les instruments juridiques des pays et des CER	3.1.1.2	Promotion et vulgarisation de la charte	<input type="checkbox"/>	
		3.1.1.3	Adoption des instruments juridiques nationaux et régionaux à la charte	<input type="checkbox"/>	
		3.1.1.4	Mise en œuvre de la charte	<input type="checkbox"/>	
		3.1.1.5	Suivi et évaluation	<input type="checkbox"/>	
		3.1.3.2	Elaboration du code d'éthique	<input type="checkbox"/>	
		3.1.3.3	Validation et adoption du code d'éthique	<input type="checkbox"/>	
		3.1.3.4	Promotion et vulgarisation du code d'éthique	<input type="checkbox"/>	
3.1.4. Mise en place d'un financement durable en faveur des activités statistiques et mutualisation des ressources	– Le fonds africain de la statistique est fonctionnel – Les fonds nationaux de la statistique sont fonctionnels	3.1.4.1	Plaidoyer pour la création des différents fonds (nationaux et continental)	<input type="checkbox"/>	
		3.1.4.2	Création des fonds	<input type="checkbox"/>	
		3.1.4.3	Alimentation des fonds	<input type="checkbox"/>	
		3.1.4.4	Gestion des fonds	<input type="checkbox"/>	
		3.1.4.5	Suivi et évaluation de la gestion des fonds	<input type="checkbox"/>	
3.1.5. Organisation des évaluations par les pairs		3.1.5.1	Elaboration du guide de la revue des pairs	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
	Les rapports des évaluations par les pairs sur le SSA (SSN, CER, institutions continentales, etc.)	3.1.5.2	Elaboration des calendriers annuels des évaluations par les pairs	<input type="checkbox"/>	
		3.1.5.3	Préparation et organisation des missions d'évaluation par les pairs	<input type="checkbox"/>	
		3.1.5.4	Production et publication des rapports d'évaluation	<input type="checkbox"/>	
3.1.6. Création et/ou dotation d'INS avec autonomie de gestion et professionnellement indépendants	INS autonomes et indépendants	3.1.6.1	Plaidoyer pour l'application de la charte	<input type="checkbox"/>	
		3.1.6.2	Renforcement du leadership des dirigeants des SSN	<input type="checkbox"/>	
		3.1.6.3	Allocation de ressources adéquates pour la gestion du SSN	<input type="checkbox"/>	
		3.1.6.4	Promotion de la bonne gouvernance en matière de la gestion des ressources statistiques (financières, matérielles, humaines)	<input type="checkbox"/>	
		3.1.6.5	Mise en œuvre du statut des statisticiens africains	<input type="checkbox"/>	
3.1.7. Mise en place de structures de gouvernance en vue de promouvoir la production statistique	Les organes de gouvernance (Conseils/Comités/Associations) sont mis en place et fonctionnels	3.1.7.1	Mise en place des structures de gouvernance	<input type="checkbox"/>	
		3.1.7.2	Elaboration du programme de travail	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
		3.1.7.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		3.1.7.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 3.3 : Développer les capacités statistiques durables</b>					
3.3.1. Création de centres de formation continue dans les INS ou renforcement de centres existants	<ul style="list-style-type: none"> <li>- Les centres de formation sont créés</li> <li>- Les centres de formation existants sont renforcés</li> </ul>	3.3.1.1	Evaluation des besoins en formation du SSN	<input type="checkbox"/>	
		3.3.1.2	Elaboration des programmes et modules de formation	<input type="checkbox"/>	
		3.3.1.3	Création des centres de formation ou renforcement des centres existants	<input type="checkbox"/>	
		3.3.1.4	Mise en œuvre des programmes	<input type="checkbox"/>	
		3.3.1.5	Suivi et évaluation	<input type="checkbox"/>	
3.3.3. Participation aux programmes internationaux de formation statistique	Des statisticiens sont formés dans des programmes statistiques internationaux	3.3.3.1	Evaluation des besoins en formation à l'étranger	<input type="checkbox"/>	
		3.3.3.2	Elaboration du programme décennal de formation à l'étranger	<input type="checkbox"/>	
		3.3.3.3	Mise en œuvre des programmes de formation	<input type="checkbox"/>	
		3.3.3.4	Suivi et évaluation	<input type="checkbox"/>	
3.3.4. Renforcement des capacités des jeunes statisticiens	Les jeunes statisticiens africains sont mieux initiés à la pratique du métier et bien encadrés	3.3.4.1	Etablissement de la base de données des jeunes statisticiens africains	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
africains (coaching et encadrement)		3.3.4.2	Evaluation des besoins pour l'encadrement des jeunes statisticiens	<input type="checkbox"/>	
		3.3.4.3	Elaboration d'un programme d'encadrement	<input type="checkbox"/>	
		3.3.4.4	Mise en œuvre du programme d'encadrement	<input type="checkbox"/>	
		3.3.4.5	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 3.4: Mettre en place un environnement technologique efficace</b>					
3.4.1. Développement d'un système d'information intégré avec des maillons aux niveaux national, régional et continental	Les maillons essentiels du SSA disposent des sous-systèmes d'informations fiables, intégrés et en réseau	3.4.1.1	Evaluation des systèmes en place	<input type="checkbox"/>	
		3.4.1.2	Elaboration d'un programme de travail décennal	<input type="checkbox"/>	
		3.4.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		3.4.1.4	Suivi et évaluation	<input type="checkbox"/>	
<b>THEME STRATEGIQUE 4 : Promouvoir une culture de la politique et de la prise de décisions de qualité</b>					
<b>Objectif stratégique 4.1 : Prendre des décisions fondées sur des faits grâce à l'utilisation accrue des statistique</b>					
4.1.1. Dialogue entre les SSA et les décideurs et les législateurs pour que leurs discours soient basés sur la statistique	Les statistiques sont utilisées dans les discours et interventions et pour des décisions de qualité	4.1.1.1	Etats des lieux de l'utilisation des statistiques par les différents acteurs	<input type="checkbox"/>	
		4.1.1.2	Elaboration d'un programme de travail décennal pour la promotion du dialogue sur l'utilisation des	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
			statistiques par les décideurs et les législateurs		
		4.1.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		4.1.1.4	Suivi et évaluation	<input type="checkbox"/>	
		4.1.2.1	Etats des lieux de l'utilisation des statistiques par les différents acteurs	<input type="checkbox"/>	
4.1.2. Plaidoyer en faveur de l'utilisation des statistiques	La stratégie du plaidoyer et le rapport annuel sur le dialogue avec les gouvernements, les parlements, la société civile et le secteur privé sont disponibles	4.1.2.2	Elaboration d'un programme de travail décennal pour la promotion du dialogue sur l'utilisation des statistiques par les gouvernements, les parlements, la société civile et le secteur privé	<input type="checkbox"/>	
		4.1.2.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		4.1.2.4	Suivi et évaluation	<input type="checkbox"/>	
		4.1.3.1	Etats des lieux de l'intégration des statistiques dans les plans nationaux et régionaux de développement	<input type="checkbox"/>	
4.1.3. Intégration des statistiques dans les plans nationaux et régionaux de développement	La SNDS et La SRDS sont intégrés comme axes stratégiques des plans nationaux et régionaux de développement	4.1.3.2	Elaboration d'un programme de travail décennal pour l'intégration des statistiques dans les plans nationaux et régionaux de développement	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
		4.1.3.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		4.1.3.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 4.2: Améliorer la communication de l'information statistique</b>					
4.2.1. Développement d'une stratégie pour la diffusion des données	Le plan de diffusion et les stratégies/lignes directrices sur la diffusion de l'information statistique sont disponibles	4.2.1.1	Etats des lieux des stratégies de diffusion	<input type="checkbox"/>	
		4.2.1.2	Développement d'un plan, d'une stratégie et des lignes directrices sur la diffusion de l'information statistique	<input type="checkbox"/>	
		4.2.1.3	Mise en œuvre de la stratégie/plan	<input type="checkbox"/>	
		4.2.1.4	Suivi et évaluation	<input type="checkbox"/>	
		4.2.2.2	Développement d'un plan, d'une stratégie et des lignes directrices sur la communication	<input type="checkbox"/>	
		4.2.2.3	Mise en œuvre de la stratégie/plan	<input type="checkbox"/>	
		4.2.2.4	Suivi et évaluation	<input type="checkbox"/>	
4.2.2. Développement d'un plan pour la communication aux niveaux national, régional et continental	Les plans approuvés et la stratégie de communication sur la SHaSA 2, les SNDS et SRDS sont disponibles	4.2.2.1	Etats des lieux des stratégies de communication	<input type="checkbox"/>	
		4.2.2.2	Développement d'un plan, d'une stratégie et des lignes directrices sur la communication	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
		4.2.2.3	Mise en œuvre de la stratégie/plan	<input type="checkbox"/>	
<b>5. Coordination de la SHaSA 2</b>					
5.1. Niveau national  Veuillez préciser les activités de coordination entreprises dans le cadre de la mise en œuvre de la SHaSA 2	5.1.1 La mise en œuvre de la SHaSA 2 est bien coordonnée au niveau national	5.1.1.1	Elaboration d'une/des stratégies nationales de développement de la statistique (SNDS) intégrant la SHaSA 2	<input type="checkbox"/>	
		5.1.1.2	Mise en œuvre de la (des) SNDS	<input type="checkbox"/>	
		5.1.1.3	Nomination du coordonnateur national de la SHaSA 2	<input type="checkbox"/>	
		5.1.1.4	Participation régulière aux réunions du Comité exécutif (CE) de la SHaSA 2	<input type="checkbox"/>	
		5.1.1.5	Participation régulière aux réunions des Groupes Techniques Spécialisés (GTS) de la SHaSA 2	<input type="checkbox"/>	
		5.1.1.6	Désignation comme pays chef de file ou champion	<input type="checkbox"/>	
		5.1.1.7	Autre (à préciser)	<input type="checkbox"/>	
<b>6. Suivi, Evaluation et Rapportage</b>					
6.1. Niveau national  Veuillez préciser les activités de suivi-évaluation et de rapportage entreprises dans le cadre de la mise	6.1.1 Le suivi-évaluation de la SHaSA 2 et le rapportage sont menés régulièrement et de	6.1.1.1	Elaboration régulière des Rapports d'activité nationaux semestriels (RANS)	<input type="checkbox"/>	
		6.1.1.2	Soumission régulière des RANS à la CER	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025 )		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
en œuvre de la SHaSA 2 au niveau national	façon efficace au niveau national	6.1.1.3	Autre (à préciser)	<input type="checkbox"/>	
		6.1.1.4	Autre (à préciser)	<input type="checkbox"/>	
		6.1.1.5	Autre (à préciser)	<input type="checkbox"/>	

### Coûts et financement des activités statistiques de 2017 à 2025

(en 1000 USD)

Titre	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Budget initial pour les activités statistiques										
Financement national réel										
Financement externe réel										
Budget national										



## Mid-Term Evaluation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

PAO: \_\_\_\_\_

**Respondent Identifiers** : \_\_\_\_\_

**Name and surname** : \_\_\_\_\_

**Function** : \_\_\_\_\_

**Email address** : \_\_\_\_\_

**Phone number** : \_\_\_\_\_

**Date of completion of the questionnaire** : \_\_\_\_\_

**Reference period: 2017 to June 2025.**

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
<b>STRATEGIC THEME 1: Produce quality statistics for Africa</b>					
<b>Strategic objective 1.1: Expand the statistical information base</b>					
1.1.8. Improvement of civil registration and vital statistics systems	CRVS in place	1.1.8.1	Status assessment	<input type="checkbox"/>	
		1.1.8.2	Development of strategic plan	<input type="checkbox"/>	
	Vital statistics produced	1.1.8.3	Implementation of the plan	<input type="checkbox"/>	
		1.1.8.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic Objective 1.2: Transform existing statistics for comparability</b>					
1.2.1. Adoption of reprocessing and adjustment methodologies	Technical manuals on reprocessing and adjustment methodologies are available by statistical domains	1.2.1.1	Assessment of existing manuals per statistical domain	<input type="checkbox"/>	
		1.2.1.2	Development of guidelines to assist with the implementation of manuals on data reprocessing and adjustment methodologies	<input type="checkbox"/>	
		1.2.1.3	Development of manuals on reprocessing and adjustment methodologies	<input type="checkbox"/>	
1.2.2. Production and validation of comparable data.	Comparable data are published and available	1.2.2.1	Consolidation of data	<input type="checkbox"/>	
		1.2.2.2	Processing, analysis of data in accordance to the manuals	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		1.2.2.3	Publication of data in accordance to the manuals	<input type="checkbox"/>	
<b>Strategic Objective 1.3 : Harmonize methods and Codes for data production</b>					
1.3.2. Implementation of Standards and Methods Adopted by the STGs	Manuals on common standards and methods are available and used	1.3.2.1	Training and dissemination of adopted manuals on standards and methods	<input type="checkbox"/>	
		1.3.2.2	Production of statistics using new manuals as reference	<input type="checkbox"/>	
		1.3.2.3	Publication of harmonized statistics	<input type="checkbox"/>	
1.3.3. Development of a quality assurance framework [quality kit] and consistency of national data between sectors	Validated quality and certified data are available	1.3.3.1	Development of quality assurance frameworks	<input type="checkbox"/>	
		1.3.3.2	Implementation of data quality frameworks	<input type="checkbox"/>	
<b>STRATEGIC THEME 2: Coordinate the production of quality statistics for Africa</b>					
<b>Strategic Objective 2.1: Establish effective coordination and collaboration mechanisms</b>					
2.1.1. Development of a protocol defining the roles and responsibilities of AfSS actors in the implementation of SHaSA 2	Strategy or protocol developed and implemented	2.1.1.1	Put in place a framework for setting up protocols	<input type="checkbox"/>	
		2.1.1.2	Development of Protocols	<input type="checkbox"/>	
		2.1.1.3	Validation and adoption of Protocols	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		2.1.1.4	Signing of Protocols	<input type="checkbox"/>	
2.1.2. Strengthening the activities of the African Statistical Coordination Committee (ASCC)	Annual common programs of ASCC activities are available	2.1.2.1	Revision of the ASCC TORs	<input type="checkbox"/>	
		2.1.2.2	Preparation of work programs	<input type="checkbox"/>	
	Calendar of meetings and events are agreed	2.1.2.3	Implementation of work programs	<input type="checkbox"/>	
		2.1.2.4	Monitoring and evaluation	<input type="checkbox"/>	
2.1.5. Appointment of SHaSA 2 National, Regional and Continental Coordinators	Institutional framework of SHaSA 2 is operationalized	2.1.5.1	Request Ministers in charge of statistics in AU Member States (MS), RECs and Pan-African organizations to appoint SHaSA 2 coordinators	<input type="checkbox"/>	
		2.1.5.2	SHaSA 2 coordinators are appointed	<input type="checkbox"/>	
		2.1.5.3	Submission of letter of appointment to AUC	<input type="checkbox"/>	
2.1.6. Strengthening South-South Cooperation	Statistical capacity in the different statistical domains under south-south cooperation are improved	2.1.6.1	Statistical capacity assessment of AU MS and RECs	<input type="checkbox"/>	
		2.1.6.2	Organization of study tours for countries and RECs with identified needs	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		2.1.6.3	Development and signing of MOU/Protocols for cooperation with a work plan	<input type="checkbox"/>	
		2.1.6.4	Implementation of the work program	<input type="checkbox"/>	
		2.1.6.5	Monitoring and evaluation	<input type="checkbox"/>	
2.1.7. Building strong partnerships with foundations, civil society, partners, users, etc., in the continent and outside the continent.	Actors and development partners are involved in African statistical development	2.1.7.1	Statistical capacity assessment of AU MS and RECs (strengths and weaknesses)	<input type="checkbox"/>	
		2.1.7.2	Exchanges between partners and AU MS/RECs on their support needs	<input type="checkbox"/>	
		2.1.7.3	Development and signing of MOU/Protocols together with a work program for fostering cooperation	<input type="checkbox"/>	
		2.1.7.4	Implementation of the work program	<input type="checkbox"/>	
		2.1.7.5	Monitoring and evaluation	<input type="checkbox"/>	
<b>Strategic objective 2.2: Define statistical priorities for the implementation of integration and development agendas</b>					
	10-year action plans in place	2.2.1.1	Identify statistical priorities	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
2.2.1. Identification of priority statistics by domain		2.2.1.2	Preparation of work programs	<input type="checkbox"/>	
		2.2.1.3	Implementation of work programs	<input type="checkbox"/>	
		2.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
2.2.2. Selection and definition of statistical indicators	Statistical indicators, definitions, formulae and computation techniques are available	2.2.2.1	Definition of indicators and computation techniques	<input type="checkbox"/>	
		2.2.2.2	Validation of indicators and computation techniques	<input type="checkbox"/>	
		2.2.2.3	Publication and dissemination of indicators and computation techniques	<input type="checkbox"/>	
<b>STRATEGIC THEME 3: Developing the sustainable institutional capacities of the African statistical system</b>					
<b>Strategic objective 3.1: Reform and strengthen national statistical systems</b>					
3.1.1. Implementation of the African Charter on Statistics (ACS)	Instruments of ratification of the Charter are available.	3.1.1.1	Pursue advocacy for AU MS to ratify African charter on Statistics	<input type="checkbox"/>	
		3.1.1.2	Promotion and popularization of the Charter	<input type="checkbox"/>	
	Charter is integrated in the legal instruments of countries and RECs (Laws, NSDS, etc.)	3.1.1.3	Mainstreaming of the Charter into national and legal instruments	<input type="checkbox"/>	
		3.1.1.4	Implementation of the Charter	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		3.1.1.5	Monitoring and Evaluation	<input type="checkbox"/>	
3.1.2. Updating the African Charter for Statistics (ACS) to include emerging issues (Big data, Data Revolution, open data, etc.)	Updated ACS is adopted	3.1.2.1	Setting up of a committee to revise the ACS	<input type="checkbox"/>	
		3.1.2.2	Revision of the ACS	<input type="checkbox"/>	
		3.1.2.3	Validation and adoption of revised ACS	<input type="checkbox"/>	
		3.1.3.4	Dissemination and promotion of the ACS	<input type="checkbox"/>	
3.1.3. Development of a code of professional ethics for the African statistician and a system for the protection of the profession of the African statistician	<p>A professional code of ethics for the African Statistician is available</p> <ul style="list-style-type: none"> <li>– A professional body of African Statisticians established.</li> <li>– Statutes for African Statisticians developed and disseminated</li> </ul>	3.1.3.1	Preparation of the processes involved in the development of the professional code of ethics and statutes	<input type="checkbox"/>	
		3.1.3.2	Development of the code of ethics and statutes	<input type="checkbox"/>	
		3.1.3.3	Validation and adoption of the code of ethics and statutes	<input type="checkbox"/>	
		3.1.3.4	Validation and adoption of the code of ethics and statutes	<input type="checkbox"/>	
3.1.4. Establishment of sustainable financing for statistical activities and pooling of resources	<ul style="list-style-type: none"> <li>– African Statistical Fund established</li> <li>– National Statistical Funds established</li> </ul>	3.1.4.1	Advocacy for the establishment of the different Funds (national and continental)	<input type="checkbox"/>	
		3.1.4.2	Creation of Funds	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		3.1.4.3	Mobilization of resources for the Funds	<input type="checkbox"/>	
		3.1.4.4	Management of the Funds	<input type="checkbox"/>	
		3.1.4.5	Monitoring and evaluation of the management of the Funds	<input type="checkbox"/>	
3.1.5. Organization of peer reviews	Peer reviews on the African Statistical System (NSS, RECs, continental institutions, etc.)	3.1.5.1	Development of guidelines for peer reviews	<input type="checkbox"/>	
		3.1.5.2	Development of annual calendars of peer reviews	<input type="checkbox"/>	
		3.1.5.3	Preparation and organization of peer review missions	<input type="checkbox"/>	
		3.1.5.4	Preparation and dissemination of peer review reports	<input type="checkbox"/>	
<b>Strategic objective 3.2: Reform and enhance regional and continental statistical systems</b>					
3.2.2. Operationalization of the Statistical Institute of the African Union	AU Institute for Statistics is functioning	3.2.2.1	Signing of the Host Country agreement between AU and Tunisia	<input type="checkbox"/>	
		3.2.2.2	Development and adoption of operational documents of the Institute (statutes including the organogram, staffing, etc)	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		3.2.2.3	Recruitment of staff	<input type="checkbox"/>	
		3.2.2.4	Development of the 10-year work program	<input type="checkbox"/>	
		3.2.2.5	Implementation of the work program	<input type="checkbox"/>	
		3.2.2.6	Monitoring and evaluation	<input type="checkbox"/>	
<b>Strategic objective 3.3: Develop sustainable statistical capacity</b>					
3.3.3. Participation in international statistical training programs	Statisticians are trained in international statistical programs	3.3.3.1	Assessment of external training needs	<input type="checkbox"/>	
		3.3.3.2	Development of a 10-year international training program	<input type="checkbox"/>	
		3.3.3.3	Implementation of the training program	<input type="checkbox"/>	
		3.3.3.4	Monitoring and Evaluation	<input type="checkbox"/>	
3.3.4. Capacity building for young African statisticians (coaching)	Young African Statisticians are better initiated to professional practice and are well coached	3.3.4.1	Establishment of a database of young African statisticians	<input type="checkbox"/>	
		3.3.4.2	Assessment of training or coaching needs of young African statisticians	<input type="checkbox"/>	
		3.3.4.3	Development of a training /coaching plan	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		3.3.4.4	Implementation of training/coaching plan	<input type="checkbox"/>	
		3.3.4.5	Monitoring and evaluation	<input type="checkbox"/>	
<b>STRATEGIC THEME 4: Promoting a culture of quality policy and decision-making</b>					
<b>Strategic objective 4.1: Make evidence-based decisions through increased use of statistics</b>					
4.1.1. Dialogue between ASS and decision-makers and legislators so that their speeches are based on statistics	Statistics are used in speeches, interventions and decision-making	4.1.1.1	Assessment of the utilization of statistics by the different actors	<input type="checkbox"/>	
		4.1.1.2	Development of work program for promoting dialogue among decision-makers and legislators on the use of statistics	<input type="checkbox"/>	
		4.1.1.3	Implementation of work program	<input type="checkbox"/>	
		4.1.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
4.1.2. Advocacy for the use of statistics	Advocacy strategy, annual reports on dialogue with governments, civil society and private sector are available	4.1.2.1	Assessment of the utilization of statistics by the different actors	<input type="checkbox"/>	
		4.1.2.2	Development of work program for promoting dialogue among governments, parliament, civil society and the private sector	<input type="checkbox"/>	
		4.1.2.3	Implementation of work program	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		4.1.2.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic Objective 4.2: Improve the communication of statistical information</b>					
4.2.1. Development of a strategy for the dissemination of data	Dissemination plan, strategies and guidelines on dissemination of statistical information are available	4.2.1.1	Assessment of existing communication strategy	<input type="checkbox"/>	
		4.2.1.2	Development of dissemination plan, strategies and guidelines on dissemination of statistical information	<input type="checkbox"/>	
		4.2.1.3	Implementation of the strategy/plan	<input type="checkbox"/>	
		4.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
4.2.2. Development of a national, regional and continental communication plan	Approved plans and communication plans for SHaSA 2, NSDS and RSDS are in place	4.2.2.1	Assessment of existing communication strategy	<input type="checkbox"/>	
		4.2.2.2	Development of dissemination plan, strategies and guidelines on dissemination of statistical information	<input type="checkbox"/>	
		4.2.2.3	Implementation of the strategy/plan	<input type="checkbox"/>	
		4.2.2.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>5. Coordination of SHaSA 2</b>					

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
5.3. Continental level  Please specify the coordination activities carried out for the implementation of SHaSA 2 at the continental level	5.3.1. The implementation of SHaSA 2 is well coordinated at the continental level	5.3.1.1	Development of a Continental Strategy or Programme	<input type="checkbox"/>	
		5.3.1.2	Implementation of a Continental Strategy or Programme	<input type="checkbox"/>	
		5.3.1.3	Nomination of the SHaSA 2 Continental Coordinator	<input type="checkbox"/>	
		5.3.1.4	Regular participation in the SHaSA 2 Executive Committee meetings	<input type="checkbox"/>	
		5.3.1.5	Regular participation in the SHaSA 2 Specialized Technical Groups meetings	<input type="checkbox"/>	
		5.3.1.6	Roster of African experts by domain	<input type="checkbox"/>	
<b>6. Monitoring, Evaluation, and Reporting</b>					
6.3. Continental level  Please specify the monitoring, evaluation, and reporting activities carried out in the framework of the implementation of SHaSA 2 at the continental level	6.3.1. Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the continental level	6.3.1.1	Regular Preparation of Biannual Activity Reports (BARs)	<input type="checkbox"/>	
		6.3.1.2	Regular submission of BARs to STATAFRIC	<input type="checkbox"/>	
		6.3.1.3	Preparation of the annual Consolidated Activity Report (CAR) [STATAFRIC]	<input type="checkbox"/>	
		6.3.1.4	Submission of the annual CAR to EC and ASCC [STATAFRIC]	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Details on the activity implemented
		6.3.1.5	Submission of the annual CAR to CoDG [STATAFRIC]	<input type="checkbox"/>	
		6.3.1.6	Amendment, Validation, and Submission of the annual CAR to the Conference of Ministers [CoDG]	<input type="checkbox"/>	
		6.3.1.7	Preparation of the Annual Report on Statistics [Conference of Ministers]	<input type="checkbox"/>	
		6.3.1.8	Preparation and Submission of Resolutions of Ministers to the Summit [Conference of Ministers]	<input type="checkbox"/>	

**Statistical activities costs and funding from 2017 to 2025**

(in 000 USD)

Headings	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Initial budget for statistical activities										
Actual PAO own financing										
Actual external financing										
Total PAO budget										



## Mid-Term Evaluation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

REC:

<b>Respondent Identifiers</b>	:	_____
<b>Name and surname</b>	:	_____
<b>Function</b>	:	_____
<b>Email address</b>	:	_____
<b>Phone number</b>	:	_____
<b>Date of completion of the questionnaire</b>	:	_____

**Reference period: 2017 to June 2025.**

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
<b>STRATEGIC THEME 1: Produce quality statistics for Africa</b>					
<b>Strategic objective 1.1: Expand the statistical information base</b>					
1.1.8. Improvement of civil registration and vital statistics systems	CRVS in place	1.1.8.1	Status assessment	<input type="checkbox"/>	
		1.1.8.2	Development of strategic plan	<input type="checkbox"/>	
	Vital statistics produced	1.1.8.3	Implementation of the plan	<input type="checkbox"/>	
		1.1.8.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic Objective 1.2: Transform existing statistics for comparability</b>					
1.2.1. Adoption of reprocessing and adjustment methodologies	Technical manuals on reprocessing and adjustment methodologies are available by statistical domains	1.2.1.1	Assessment of existing manuals per statistical domain	<input type="checkbox"/>	
		1.2.1.2	Development of guidelines to assist with the implementation of manuals on data reprocessing and adjustment methodologies	<input type="checkbox"/>	
		1.2.1.3	Development of manuals on reprocessing and adjustment methodologies	<input type="checkbox"/>	
1.2.2. Production and validation of comparable data.	Comparable data are published and available	1.2.2.1	Consolidation of data	<input type="checkbox"/>	
		1.2.2.2	Processing, analysis of data in accordance to the manuals	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		1.2.2.3	Publication of data in accordance to the manuals	<input type="checkbox"/>	
<b>Strategic Objective 1.3 : Harmonize methods and Codes for data production</b>					
1.3.3. Development of a quality assurance framework [quality kit] and consistency of national data between sectors	Validated quality and certified data are available	1.3.3.1	Development of quality assurance frameworks	<input type="checkbox"/>	
		1.3.3.2	Implementation of data quality frameworks	<input type="checkbox"/>	
<b>STRATEGIC THEME 2: Coordinate the production of quality statistics for Africa</b>					
<b>Strategic Objective 2.1: Establish effective coordination and collaboration mechanisms</b>					
2.1.3. Strengthening coordination at the regional level	RSDS aligned with SHaSA 2 are available	2.1.3.1	Revision of RSDSs in line with SHaSA 2	<input type="checkbox"/>	
		2.1.3.2	Development of RSDS in line with SHaSA 2	<input type="checkbox"/>	
	Regional coordination meetings on RSDS held	2.1.3.3	Implementation of RSDS	<input type="checkbox"/>	
		2.1.3.4	Monitoring and Evaluation	<input type="checkbox"/>	
2.1.5. Appointment of SHaSA 2 National, Regional and Continental Coordinators	Institutional framework of SHaSA 2 is operationalized	2.1.5.2	SHaSA 2 coordinators are appointed	<input type="checkbox"/>	
		2.1.5.3	Submission of letter of appointment to AUC	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
2.1.6. Strengthening South-South Cooperation	Statistical capacity in the different statistical domains under south-south cooperation are improved	2.1.6.2	Organization of study tours for countries and RECs with identified needs	<input type="checkbox"/>	
		2.1.6.3	Development and signing of MOU/Protocols for cooperation with a work plan	<input type="checkbox"/>	
		2.1.6.4	Implementation of the work program	<input type="checkbox"/>	
		2.1.6.5	Monitoring and evaluation	<input type="checkbox"/>	
2.1.7. Building strong partnerships with foundations, civil society, partners, users, etc., in the continent and outside the continent.	Actors and development partners are involved in African statistical development	2.1.7.2	Exchanges between partners and AU MS/RECs on their support needs	<input type="checkbox"/>	
		2.1.7.3	Development and signing of MOU/Protocols together with a work program for fostering cooperation	<input type="checkbox"/>	
		2.1.7.4	Implementation of the work program	<input type="checkbox"/>	
		2.1.7.5	Monitoring and evaluation	<input type="checkbox"/>	
<b>Strategic objective 2.2: Define statistical priorities for the implementation of integration and development agendas</b>					
2.2.1. Identification of priority statistics by domain	10-year action plans in place	2.2.1.1	Identify statistical priorities	<input type="checkbox"/>	
		2.2.1.2	Preparation of work programs	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		2.2.1.3	Implementation of work programs	<input type="checkbox"/>	
		2.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
2.2.2. Selection and definition of statistical indicators	Statistical indicators, definitions, formulae and computation techniques are available	2.2.2.1	Definition of indicators and computation techniques	<input type="checkbox"/>	
		2.2.2.2	Validation of indicators and computation techniques	<input type="checkbox"/>	
		2.2.2.3	Publication and dissemination of indicators and computation techniques	<input type="checkbox"/>	
<b>STRATEGIC THEME 3: Developing the sustainable institutional capacities of the African statistical system</b>					
<b>Strategic objective 3.1: Reform and strengthen national statistical systems</b>					
3.1.1. Implementation of the African Charter on Statistics (ACS)	Instruments of ratification of the Charter are available.	3.1.1.1	Pursue advocacy for AU MS to ratify African charter on Statistics	<input type="checkbox"/>	
		3.1.1.2	Promotion and popularization of the Charter	<input type="checkbox"/>	
	Charter is integrated in the legal instruments of countries and RECs (Laws, NSDS, etc.)	3.1.1.3	Mainstreaming of the Charter into national and legal instruments	<input type="checkbox"/>	
		3.1.1.4	Implementation of the Charter	<input type="checkbox"/>	
		3.1.1.5	Monitoring and Evaluation	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
3.1.7. Establishment of governance structures to promote statistical production	Governance structures are set up and functioning (Statistical Councils, Boards, Committees, Associations, etc.)	3.1.7.1	Establishment of governance structures	<input type="checkbox"/>	
		3.1.7.2	Development of work programs	<input type="checkbox"/>	
		3.1.7.3	Implementation of work programs	<input type="checkbox"/>	
		3.1.7.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic objective 3.2: Reform and strengthen regional and continental statistical systems</b>					
3.2.1. Creation of Statistical Units within RECs where it doesn't exist yet (CEN-SAD, IGAD)	Statistical entities of RECs are in place and functioning	3.2.1.1	Assessment RECs needs in the statistical domain	<input type="checkbox"/>	
		3.2.1.2	Development of work programs	<input type="checkbox"/>	
		3.2.1.3	Implementation of work programs	<input type="checkbox"/>	
		3.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic objective 3.3: Develop sustainable statistical capacity</b>					
3.3.3. Participation in international statistical training programs	Statisticians are trained in international statistical programs	3.3.3.1	Assessment of external training needs	<input type="checkbox"/>	
		3.3.3.2	Development of a 10-year international training program	<input type="checkbox"/>	
		3.3.3.3	Implementation of the training program	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		3.3.3.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic objective 3.4: Established an effective technology environment</b>					
3.4.1. Development of integrated information system with links at national, regional, and continental levels	Actors of ASS have credible and integrated subsystems	3.4.1.1	Assessment of the existing system	<input type="checkbox"/>	
		3.4.1.2	Development of the work program for the integration of the information system at all levels	<input type="checkbox"/>	
		3.4.1.3	Implementation of work program	<input type="checkbox"/>	
		3.4.1.4	Monitoring and evaluation	<input type="checkbox"/>	
<b>STRATEGIC THEME 4: Promoting a culture of quality policy and decision-making</b>					
<b>Strategic objective 4.1: Make evidence-based decisions through increased use of statistics</b>					
4.1.1. Dialogue between ASS and decision-makers and legislators so that their speeches are based on statistics	Statistics are used in speeches, interventions and decision-making	4.1.1.1	Assessment of the utilization of statistics by the different actors	<input type="checkbox"/>	
		4.1.1.2	Development of a work program for promoting dialogue among decision-makers and legislators on the use of statistics	<input type="checkbox"/>	
		4.1.1.3	Implementation of work program	<input type="checkbox"/>	
		4.1.1.4	Monitoring and Evaluation	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
4.1.2. Advocacy for the use of statistics	Advocacy strategy, annual reports on dialogue with governments, civil society and private sector are available	4.1.2.1	Assessment of the utilization of statistics by the different actors	<input type="checkbox"/>	
		4.1.2.2	Development of work program for promoting dialogue among governments, parliament, civil society and the private sector	<input type="checkbox"/>	
		4.1.2.3	Implementation of work program	<input type="checkbox"/>	
		4.1.2.4	Monitoring and Evaluation	<input type="checkbox"/>	
4.1.3. Integration of statistics into national and regional development plans	NSDS and RSDS are integrated as strategic themes in National and Regional Development Plans	4.1.3.1	Status of the integration of statistics into national and regional development plans	<input type="checkbox"/>	
		4.1.3.2	Development of work program on the integration of statistics into national and regional development plans	<input type="checkbox"/>	
		4.1.3.3	Implementation of work programs	<input type="checkbox"/>	
		4.1.3.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>Strategic Objective 4.2: Improve the communication of statistical information</b>					
4.2.1. Development of a strategy for the dissemination of data	Dissemination plan, strategies and guidelines on dissemination of statistical information are available	4.2.1.1	Assessment of existing communication strategy	<input type="checkbox"/>	
		4.2.1.2	Development of dissemination plan, strategies and guidelines on dissemination of statistical information	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		4.2.1.3	Implementation of the strategy/plan	<input type="checkbox"/>	
		4.2.1.4	Monitoring and Evaluation	<input type="checkbox"/>	
4.2.2. Development of a national, regional and continental communication plan	Approved plans and communication plans for SHaSA II, NSDS and RSDS are in place	4.2.2.1	Assessment of existing communication strategy	<input type="checkbox"/>	
		4.2.2.2	Development of dissemination plan, strategies and guidelines on dissemination of statistical information	<input type="checkbox"/>	
		4.2.2.3	Implementation of the strategy/plan	<input type="checkbox"/>	
		4.2.2.4	Monitoring and Evaluation	<input type="checkbox"/>	
<b>5. Coordination of SHaSA 2</b>					
5.2. Regional level  Please specify the coordination activities carried out for the implementation of SHaSA 2 at the regional level	The implementation of SHaSA 2 is well coordinated at the regional level	5.2.1	Development of Regional Strategy for the Development of Statistics (RSDS)/ Regional Programme integrating SHaSA 2	<input type="checkbox"/>	
		5.2.2	Implementation of RSDS / Regional Programme	<input type="checkbox"/>	
		5.2.3	Nomination of the SHaSA 2 Regional Coordinator	<input type="checkbox"/>	
		5.2.4	Regular participation in the SHaSA 2 Executive Committee meetings	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
		5.2.5	Regular participation in the SHaSA 2 Specialized Technical Groups meetings	<input type="checkbox"/>	
		5.2.6	Other (please specify)	<input type="checkbox"/>	
<b>6. Monitoring, Evaluation, and Reporting</b>					
6.2. Regional level  Please specify the monitoring, evaluation, and reporting activities carried out in the framework of the implementation of SHaSA 2 at the regional level	Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the regional level	6.2.1	Regular Preparation of Biannual Regional Activity Reports (BRARs)	<input type="checkbox"/>	
		6.2.2	Coordination of biannual National Statistical Activity Reports	<input type="checkbox"/>	
		6.2.3	Regular submission of BRARs to STATAFRIC	<input type="checkbox"/>	
		6.2.4	Other (please specify)	<input type="checkbox"/>	
		6.2.5	Other (please specify)	<input type="checkbox"/>	

**Statistical activities costs and funding from 2017 to 2025**

**(in 000 USD)**

Headings	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Initial budget for statistical activities										
Actual REC own financing										
Actual external financing										
REC budget										

## STATISTICAL ACTIVITIES

For each of the following areas, what statistical activities do you carry out?

Statistical domains		Statistical Activities			
		Data collection	Technical assistance to member states	Publication	None
1. Trade in goods statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Trade in services statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. National accounts	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Labour market statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Gender statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. SDGs/Agenda 2063	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Migration statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. Governance, peace & security statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. Environment statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10. Agricultural statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. ICT statistics	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12. Foreign Direct Investment (FDI)	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. Harmonized Consumer Price Index (HCPI)	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14. Industry	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15. Infrastructure	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16. Other (please specify)	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



## Évaluation à mi-parcours de la Stratégie pour l'Harmonisation des Statistiques en Afrique 2017-2026 (SHaSA 2)

CER:

<b>Identifiants du répondant</b>	:	_____
<b>Nom et prénom</b>	:	_____
<b>Fonction</b>	:	_____
<b>Adresse e-mail</b>	:	_____
<b>Numéro de téléphone</b>	:	_____
<b>Date de remplissage du questionnaire</b>	:	_____

**Période de référence : de 2017 à juin 2025.**

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
<b>THEME STRATEGIQUE 1 : Produire des statistiques de qualité pour l'Afrique</b>					
<b>Objectif stratégique 1.1 : Elargir la base de l'information statistique</b>					
1.1.8. Amélioration des systèmes d'enregistrement des faits d'état civil et des statistiques de l'état civil	Les systèmes d'enregistrement d'état civil en place	1.1.8.1	Evaluation de la situation	<input type="checkbox"/>	
		1.1.8.2	Elaboration du plan stratégique	<input type="checkbox"/>	
	Les statistiques de l'état civil sont produites	1.1.8.3	Mise en œuvre du plan stratégique	<input type="checkbox"/>	
		1.1.8.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 1.2 : Transformer les statistiques existantes pour la comparabilité</b>					
1.2.1. Adoption de méthodologies de retraitement et d'ajustement	Manuels sur les méthodologies de retraitement et d'ajustement sont disponibles par domaine	1.2.1.1	Evaluation des manuels existants sur les différents domaines statistiques	<input type="checkbox"/>	
		1.2.1.2	Elaboration des guides techniques sur les manuels méthodologiques de retraitement et d'ajustement	<input type="checkbox"/>	
		1.2.1.3	Elaboration des manuels méthodologiques de retraitement et d'ajustement	<input type="checkbox"/>	
1.2.2. Production et validation des données comparables.	Les données comparables sont publiées et disponibles	1.2.2.1	Centralisation des données	<input type="checkbox"/>	
		1.2.2.2	Traitement et analyse des données conformément aux manuels	<input type="checkbox"/>	
		1.2.2.3	Publication des données conformément aux manuels	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
<b>Objectif Stratégique 1.3 : Harmoniser les normes et les méthodes de la production statistique</b>					
1.3.2. Mise en œuvre des normes et méthodes adoptées par les GTS	Manuels sur les normes et méthodes communes sont disponibles et utilisés	1.3.2.1	Formation et vulgarisation sur les manuels adoptés	<input type="checkbox"/>	
		1.3.2.2	Production statistique en utilisant les manuels	<input type="checkbox"/>	
		1.3.2.3	Publication des données harmonisées	<input type="checkbox"/>	
1.3.3. Développement d'un cadre d'assurance qualité [kit de qualité] et de cohérence des données nationales entre secteurs	Données de qualité validées et certifiées sont disponibles	1.3.3.1	Elaboration du kit qualité	<input type="checkbox"/>	
		1.3.3.2	Mise en œuvre du kit qualité	<input type="checkbox"/>	
<b>THEME STRATEGIQUE 2 : Coordonner la production des statistiques de qualité pour l'Afrique</b>					
<b>Objectif stratégique 2.1 : Mettre en place des mécanismes de coordination et de collaboration efficaces</b>					
2.1.3. Renforcement de la coordination au niveau régional	Les SRDS arrimées à la SHaSA 2 sont disponibles	2.1.3.1	Révision des SRDS conformément à la SHaSA 2	<input type="checkbox"/>	
		2.1.3.2	Elaboration des SRDS arrimées à la SHaSA 2	<input type="checkbox"/>	
	Des réunions régionales de coordination de la SRDS sont tenues	2.1.3.3	Mise en œuvre des SRDS	<input type="checkbox"/>	
		2.1.3.4	Suivi et évaluation	<input type="checkbox"/>	
2.1.5. Nomination des coordonnateurs nationaux, régionaux et continentaux de SHaSA 2	Le cadre institutionnel de la SHaSA 2 est opérationnel	2.1.5.2	Nomination des coordinateurs	<input type="checkbox"/>	
		2.1.5.3	Transmission à la CUA du document de nomination	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
2.1.6. Renforcement de la coopération sud-sud	Les capacités statistiques dans les domaines statistiques bénéficiant de la coopération retenue sont améliorées	2.1.6.1	Evaluation des capacités statistiques des pays et des CER (forces et faiblesses)	<input type="checkbox"/>	
		2.1.6.2	Organisation des voyages d'études au profit des pays et des CER ayant des besoins identifiés	<input type="checkbox"/>	
		2.1.6.3	Elaboration and signature des Mémoires/Protocole de coopération avec un programme d'activités	<input type="checkbox"/>	
		2.1.6.4	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		2.1.6.5	Suivi et évaluation	<input type="checkbox"/>	
2.1.7. Etablissement de partenariats solides avec les fondations, la société civile, les partenaires, les utilisateurs, etc. dans le continent et en dehors du continent.	Les acteurs et des partenaires au développement sont impliqués dans le développement de la statistique africaine	2.1.7.1	Evaluation des capacités statistiques des pays et des CER (forces et faiblesses)	<input type="checkbox"/>	
		2.1.7.2	Organisation des échanges entre les partenaires éventuels et des pays et des CER ayant des besoins identifiés	<input type="checkbox"/>	
		2.1.7.3	Elaboration and signature des Mémoires/Protocole de coopération avec un programme d'activités	<input type="checkbox"/>	
		2.1.7.4	Mise en œuvre du programme de travail	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
		2.1.7.5	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 2.2: Définir les priorités statistiques pour la mise en œuvre des agendas de l'intégration et du développement</b>					
2.2.1. Identification des statistiques prioritaires par domaine	Le plan d'activités continental sur 10 ans est disponible	2.2.1.1	Détermination des statistiques prioritaires par domaine	<input type="checkbox"/>	
		2.2.1.2	Elaboration du programme de travail	<input type="checkbox"/>	
		2.2.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		2.2.1.4	Suivi et évaluation	<input type="checkbox"/>	
2.2.2. Sélection et définition des indicateurs statistiques	Les indicateurs statistiques, leurs définitions, leurs formules et les techniques de calcul sont disponibles	2.2.2.1	Définition des indicateurs et techniques de calcul	<input type="checkbox"/>	
		2.2.2.2	Validation des indicateurs et techniques de calcul	<input type="checkbox"/>	
		2.2.2.3	Publication et vulgarisation des indicateurs et techniques de calcul	<input type="checkbox"/>	
<b>THEME STRATEGIQUE 3: Développer les capacités institutionnelles durables du système statistique africain</b>					
<b>Objectif stratégique 3.1 : Réformer et renforcer les systèmes statistiques nationaux</b>					
3.1.1. Mise en œuvre de la Charte africaine de la statistique	Les instruments de ratification sont disponibles.	3.1.1.1	Poursuite du plaidoyer pour la ratification de la charte par les pays	<input type="checkbox"/>	
		3.1.1.2	Promotion et vulgarisation de la charte	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques / Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
	La Charte est intégrée dans les instruments juridiques des pays et des CER	3.1.1.3	Adoption des instruments juridiques nationaux et régionaux à la charte	<input type="checkbox"/>	
		3.1.1.4	Mise en œuvre de la charte	<input type="checkbox"/>	
		3.1.1.5	Suivi et évaluation	<input type="checkbox"/>	
3.1.7. Mise en place de structures de gouvernance en vue de promouvoir la production statistique	Les organes de gouvernance (Conseils/Comités/Associations) sont mis en place et fonctionnels	3.1.7.1	Mise en place des structures de gouvernance	<input type="checkbox"/>	
		3.1.7.2	Elaboration du programme de travail	<input type="checkbox"/>	
		3.1.7.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		3.1.7.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 3.2 : Réformer et renforcer les systèmes statistiques régionaux et continental</b>					
3.2.1. Création de fonctions statistiques dans les CER qui n'en ont pas encore (ex. CEN-SAD et IGAD)	Des entités statistiques des CER sont fonctionnelles	3.2.1.1	Etat des lieux des CER	<input type="checkbox"/>	
		3.2.1.2	Elaboration du programme de travail	<input type="checkbox"/>	
		3.2.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		3.2.1.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 3.3 : Développer les capacités statistiques durables</b>					
3.3.1. Création de centres de formation continue dans les INS	Les centres de formation sont créés	3.3.1.1	Evaluation des besoins en formation du SSN	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
ou renforcement de centres existants	Les centres de formation existants sont renforcés	3.3.1.2	Elaboration des programmes et modules de formation	<input type="checkbox"/>	
		3.3.1.3	Création des centres de formation ou renforcement des centres existants	<input type="checkbox"/>	
		3.3.1.4	Mise en œuvre des programmes	<input type="checkbox"/>	
		3.3.1.5	Suivi et évaluation	<input type="checkbox"/>	
3.3.3. Participation aux programmes internationaux de formation statistique	Des statisticiens sont formés dans des programmes statistiques internationaux	3.3.3.1	Evaluation des besoins en formation à l'étranger	<input type="checkbox"/>	
		3.3.3.2	Elaboration du programme décennal de formation à l'étranger	<input type="checkbox"/>	
		3.3.3.3	Mise en œuvre des programmes de formation	<input type="checkbox"/>	
		3.3.3.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 3.4: Mettre en place un environnement technologique efficace</b>					
3.4.1. Développement d'un système d'information intégré avec des maillons aux niveaux national, régional et continental	Les maillons essentiels du SSA disposent des sous-systèmes d'informations fiables, intégrés et en réseau	3.4.1.1	Evaluation des systèmes en place	<input type="checkbox"/>	
		3.4.1.2	Elaboration d'un programme de travail décennal	<input type="checkbox"/>	
		3.4.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		3.4.1.4	Suivi et évaluation	<input type="checkbox"/>	
<b>THEME STRATEGIQUE 4 : Promouvoir une culture de la politique et de la prise de décisions de qualité</b>					

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
<b>Objectif stratégique 4.1 : Prendre des décisions fondées sur des faits grâce à l'utilisation accrue des statistique</b>					
4.1.1. Dialogue entre les SSA et les décideurs et les législateurs pour que leurs discours soient basés sur la statistique	Les statistiques sont utilisées dans les discours et interventions et pour des décisions de qualité	4.1.1.1	Etats des lieux de l'utilisation des statistiques par les différents acteurs	<input type="checkbox"/>	
		4.1.1.2	Elaboration d'un programme de travail décennal pour la promotion du dialogue sur l'utilisation des statistiques par les décideurs et les législateurs	<input type="checkbox"/>	
		4.1.1.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		4.1.1.4	Suivi et évaluation	<input type="checkbox"/>	
4.1.2. Plaidoyer en faveur de l'utilisation des statistiques	La stratégie du plaidoyer et le rapport annuel sur le dialogue avec les gouvernements, les parlements, la société civile et le secteur privé sont disponibles	4.1.2.1	Etats des lieux de l'utilisation des statistiques par les différents acteurs	<input type="checkbox"/>	
		4.1.2.2	Elaboration d'un programme de travail décennal pour la promotion du dialogue sur l'utilisation des statistiques par les gouvernements, les parlements, la société civile et le secteur privé	<input type="checkbox"/>	
		4.1.2.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		4.1.2.4	Suivi et évaluation	<input type="checkbox"/>	
	La SNDS et La SRDS sont intégrés comme axes	4.1.3.1	Etats des lieux de l'intégration des statistiques dans les plans	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
4.1.3. Intégration des statistiques dans les plans nationaux et régionaux de développement	stratégiques des plans nationaux et régionaux de développement		nationaux et régionaux de développement		
		4.1.3.2	Elaboration d'un programme de travail décennal pour l'intégration des statistiques dans les plans nationaux et régionaux de développement	<input type="checkbox"/>	
		4.1.3.3	Mise en œuvre du programme de travail	<input type="checkbox"/>	
		4.1.3.4	Suivi et évaluation	<input type="checkbox"/>	
<b>Objectif stratégique 4.2: Améliorer la communication de l'information statistique</b>					
4.2.1. Développement d'une stratégie pour la diffusion des données	Le plan de diffusion et les stratégies/lignes directrices sur la diffusion de l'information statistique sont disponibles	4.2.1.1	Etats des lieux des stratégies de diffusion	<input type="checkbox"/>	
		4.2.1.2	Développement d'un plan, d'une stratégie et des lignes directrices sur la diffusion de l'information statistique	<input type="checkbox"/>	
		4.2.1.3	Mise en œuvre de la stratégie/plan	<input type="checkbox"/>	
		4.2.1.4	Suivi et évaluation	<input type="checkbox"/>	
		4.2.2.2	Développement d'un plan, d'une stratégie et des lignes directrices sur la communication	<input type="checkbox"/>	
		4.2.2.3	Mise en œuvre de la stratégie/plan	<input type="checkbox"/>	
		4.2.2.4	Suivi et évaluation	<input type="checkbox"/>	

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
4.2.2. Développement d'un plan pour la communication aux niveaux national, régional et continental	Les plans approuvés et la stratégie de communication sur la SHaSA 2, les SNDS et SRDS sont disponibles	4.2.2.1	Etats des lieux des stratégies de communication	<input type="checkbox"/>	
		4.2.2.2	Développement d'un plan, d'une stratégie et des lignes directrices sur la communication	<input type="checkbox"/>	
		4.2.2.3	Mise en œuvre de la stratégie/plan	<input type="checkbox"/>	
<b>5. Coordination de la SHaSA 2</b>					
5.2. Niveau régional  Veuillez préciser les activités de coordination entreprises dans le cadre de la mise en œuvre de la SHaSA 2 au niveau régional	La mise en œuvre de la SHaSA 2 est bien coordonnée au niveau régional	5.2.1	Elaboration d'une/des stratégies régionales de développement de la statistique (SRDS) intégrant la SHaSA 2	<input type="checkbox"/>	
		5.2.2	Mise en œuvre de la (des) SRDS	<input type="checkbox"/>	
		5.2.3	Nomination du coordonnateur régional de la SHaSA 2	<input type="checkbox"/>	
		5.2.4	Participation régulière aux réunions du Comité exécutif de la SHaSA 2	<input type="checkbox"/>	
		5.2.5	Participation régulière aux réunions des Groupes Techniques Spécialisés de la SHaSA 2	<input type="checkbox"/>	
		5.2.6	Autre (à préciser)	<input type="checkbox"/>	
<b>6. Suivi, Evaluation et Rapportage</b>					

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à Juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
6.2. Niveau régional  Veuillez préciser les activités de suivi-évaluation et de rapportage entreprises dans le cadre de la mise en œuvre de la SHaSA 2 au niveau régional	Le suivi-évaluation de la SHaSA 2 et le rapportage sont menés régulièrement et de façon efficace au niveau régional	6.2.1	Elaboration régulière des Rapports d'activité régionaux semestriels (RARS)	<input type="checkbox"/>	
		6.2.2	Coordination des rapports d'activité nationaux semestriels	<input type="checkbox"/>	
		6.2.3	Soumission régulière des RARS à STATAFRIC	<input type="checkbox"/>	
		6.2.4	Autre (à préciser)	<input type="checkbox"/>	
		6.2.5	Autre (à préciser)	<input type="checkbox"/>	

### Coûts et financement des activités statistiques de 2017 à 2025

(en 1000 USD)

Titre	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total
Budget initial pour les activités statistiques										
Financement réel de la CER										
Financement externe réel										
Budget total de la CER										

## ACTIVITES STATISTIQUES

**Pour chacun des domaines suivants, quelles activités statistiques réalisez-vous ?**

Domaines statistiques		Activités statistiques			
		Collecte des données	Assistance Technique aux Etats membres	Publication	Aucun
1. Statistiques sur le commerce des biens	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Statistiques sur le commerce des services	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Comptes nationaux	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Statistiques du marché du travail	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Statistiques sur le genre	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. ODD/Agenda 2063	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Statistiques sur les migrations	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. Statistiques sur la gouvernance, la paix et la sécurité	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. Statistiques de l'environnement	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10. Statistiques agricoles	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. Statistiques sur les TIC	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12. Investissement Direct Étranger (IDE)	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. Indice Harmonisé des Prix à la Consommation (IHPC)	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14. Industries	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15. Infrastructure	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16. Autre (prière de préciser)	>>>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



## Mid-Term Evaluation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

SDTC:

### Respondent Identifiers

Name and surname : \_\_\_\_\_

Function : \_\_\_\_\_

Email address : \_\_\_\_\_

Phone number : \_\_\_\_\_

Date of completion of the questionnaire : \_\_\_\_\_

**Reference period: 2017 to June 2025.**

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
<b>STRATEGIC THEME 3: Developing the sustainable institutional capacities of the African statistical system</b>					
<b>Strategic objective 3.3: Develop sustainable statistical capacity</b>					
3.3.1. Creation of training centers in NSOs or strengthening of existing centers	Statistical training centers are created Capacities of existing statistical training centers are strengthened	3.3.1.1	Assessment of training needs of NSSs	<input type="checkbox"/>	
		3.3.1.2	Development of training programs and modules	<input type="checkbox"/>	
		3.3.1.3	Creation or strengthening of existing training centers	<input type="checkbox"/>	
		3.3.1.4	Implementation of the work program	<input type="checkbox"/>	
		3.3.1.5	Monitoring and Evaluation	<input type="checkbox"/>	
3.3.2. Strengthening the capacity of schools and centers for statistical and demographic training	Statistical and demographic training centers become centers of excellence for statistical training	3.3.2.1	Capacity building needs assessment at the NSS level	<input type="checkbox"/>	
		3.3.2.2	Development of capacity building programs and modules	<input type="checkbox"/>	
		3.3.2.3	Implementation of capacity building programs	<input type="checkbox"/>	
		3.3.2.4	Monitoring and evaluation	<input type="checkbox"/>	
<b>5. Coordination of SHaSA 2</b>					
5.4. SDTC level		5.4.1	Development of SDTC Strategy / Programme integrating SHaSA 2	<input type="checkbox"/>	

Strategic Themes / Strategic Objectives / Initiatives	Outcomes	Activities (From 2017 to June 2025)		Activities implemented?	
		Code	Description	If yes, tick the box	Summary description of the activity implemented
Please specify the coordination activities carried out for the implementation of SHaSA 2 at your level	The implementation of SHaSA 2 is well coordinated at the SDTC level	5.4.2	Implementation of SDTC Strategy / Programme integrating SHaSA 2	<input type="checkbox"/>	
		5.4.3	Nomination of the SHaSA 2 Coordinator of the SDTC	<input type="checkbox"/>	
		5.4.4	Regular participation in the SHaSA 2 Executive Committee (EC) meetings	<input type="checkbox"/>	
		5.4.5	Regular participation in the SHaSA 2 Specialized Technical Groups (STGs) meetings	<input type="checkbox"/>	
		5.4.6	Other (please specify)	<input type="checkbox"/>	
<b>6. Monitoring, Evaluation, and Reporting</b>					
6.4. STC level  Please specify the monitoring, evaluation, and reporting activities carried out in the framework of the implementation of SHaSA 2 at your level	Monitoring, evaluation and reporting activities of SHaSA 2 are carried out regularly and effectively at the national level	6.4.1	Regular Preparation of Biannual Activity Reports (BARs)	<input type="checkbox"/>	
		6.4.2	Regular submission of BARs to STATAFRIC	<input type="checkbox"/>	
		6.4.3	Other (please specify)	<input type="checkbox"/>	
		6.4.4	Other (please specify)	<input type="checkbox"/>	

**Statistical activities costs and funding from 2017 to 2025**

**(in 000 USD)**

<b>Headings</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
Initial budget for statistical activities										
Actual SDTC own financing										
Actual external financing										
Total SDTC budget										



## Évaluation à mi-parcours de la Stratégie pour l’Harmonisation des Statistiques en Afrique 2017-2026 (SHaSA 2)

CFSD:

Identifiants du répondant

:

Nom et prénom

:

Fonction

:

Adresse e-mail

:

Numéro de téléphone

:

Date de remplissage du questionnaire

:

**Période de référence : de 2017 à juin 2025.**

Thèmes stratégiques / Objectifs stratégiques / Initiatives	Activités (de 2017 à juin 2025)		Activité réalisée ?		
	Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre	
<b>THEME STRATEGIQUE 3: Développer les capacités institutionnelles durables du système statistique africain</b>					
<b>Objectif stratégique 3.3 : Développer les capacités statistiques durables</b>					
3.3.1. Création de centres de formation continue dans les INS ou renforcement de centres existants	Les centres de formation sont créés  Les centres de formation existants sont renforcés	3.3.1.1	Evaluation des besoins en formation du SSN	<input type="checkbox"/>	
		3.3.1.2	Elaboration des programmes et modules de formation	<input type="checkbox"/>	
		3.3.1.3	Création des centres de formation ou renforcement des centres existants	<input type="checkbox"/>	
		3.3.1.4	Mise en œuvre des programmes	<input type="checkbox"/>	
		3.3.1.5	Suivi et évaluation	<input type="checkbox"/>	
3.3.2. Renforcement des capacités des écoles et centres de formation statistique et démographiques	Les écoles et centres de formation statistique sont devenus des pôles d'excellence en matière de formation statistique	3.3.2.1	Evaluation des besoins en renforcement des capacités du SSN	<input type="checkbox"/>	
		3.3.2.2	Elaboration des programmes et modules de renforcement de capacités	<input type="checkbox"/>	
		3.3.2.3	Mise en œuvre des programmes de renforcement des capacités	<input type="checkbox"/>	
		3.3.2.4	Suivi et évaluation	<input type="checkbox"/>	
<b>5. Coordination de la SHaSA 2</b>					

Thèmes stratégiques / Objectifs stratégiques /Initiatives		Activités (de 2017 à juin 2025)		Activité réalisée ?	
		Code	Libellé	Cocher la case si oui	Description sommaire de l'activité mise en œuvre
5.4. Niveau CFSD  Veuillez préciser les activités de coordination entreprises dans le cadre de la mise en œuvre de la SHaSA 2 à votre niveau	La mise en œuvre de la SHaSA 2 est bien coordonnée au niveau du CFSD	5.4.1	Elaboration de la Stratégie / du Programme du CFSD intégrant la SHaSA 2	<input type="checkbox"/>	
		5.4.2	Mise en œuvre de la Stratégie / du Programme du CFSD intégrant la SHaSA 2	<input type="checkbox"/>	
		5.4.3	Nomination du Coordonnateur de la SHaSA 2 pour le CFSD	<input type="checkbox"/>	
		5.4.4	Participation régulière aux réunions du Comité exécutif (CE) de la SHaSA 2	<input type="checkbox"/>	
		5.4.5	Participation régulière aux réunions des Groupes Techniques Spécialisés (GTS) de la SHaSA 2	<input type="checkbox"/>	
		5.4.6	Autre (à préciser)	<input type="checkbox"/>	
<b>6. Suivi, Evaluation et Rapportage</b>					
6.4. Niveau CFSD  Veuillez préciser les activités de suivi-évaluation et de rapportage entreprises dans le cadre de la mise en œuvre de la SHaSA 2 à votre niveau	Le suivi-évaluation de la SHaSA 2 et le rapportage sont menés régulièrement et de façon efficace au niveau du CFSD	6.4.1	Elaboration régulière des Rapports d'activité semestriels (RAS)	<input type="checkbox"/>	
		6.4.2	Soumission régulière des RAS à STATAFRIC	<input type="checkbox"/>	
		6.4.3	Autre (à préciser)	<input type="checkbox"/>	
		6.4.4	Autre (à préciser)	<input type="checkbox"/>	

**Coûts et financement des activités statistiques de 2017 à 2025**

**(en 1000 USD)**

<b>Titre</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
Budget initial pour les activités statistiques										
Financement réel du CFSD										
Financement externe réel										
Budget total du CFSD										



## Stakeholder opinions on the implementation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

### Respondent Identifiers

---

Name and surname : \_\_\_\_\_

Function : \_\_\_\_\_

Email address : \_\_\_\_\_

Phone number : \_\_\_\_\_

Date of completion of the questionnaire : \_\_\_\_\_

**Reference period: 2017 to June 2025.**

Section /N°	Questions	Responses		
<b>II. General knowledge of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)</b>	II.1. How did you receive the SHaSA 2 document?	By the African Development Bank	Rep.II.1.a	<input type="checkbox"/>
		By STATAFRIC	Rep.II.1.b	<input type="checkbox"/>
		Downloaded by internet	Rep.II.1.c	<input type="checkbox"/>
		Other (please specify)	Rep.II.1.d	<input type="checkbox"/>
			Rep.II.1.e	<input type="checkbox"/>
	II.2. Can you describe your understanding of SHaSA 2?	I have a good knowledge of the content and objectives of SHaSA 2	Rep.II.2.a	<input type="checkbox"/>
		I have a general understanding of the outline of SHaSA 2	Rep.II.2.b	<input type="checkbox"/>
		I know about SHaSA 2 but I know little about its details.	Rep.II.2.c	<input type="checkbox"/>
		I've heard about SHaSA 2 but I don't know what it contains.	Rep.II.2.d	<input type="checkbox"/>
		I have no knowledge of SHaSA 2	Rep.II.2.e	<input type="checkbox"/>
	II.3. To what extent were you (or your department) involved in the development of SHaSA 2?	Very heavily involved	Rep.II.3.a	<input type="checkbox"/>
		Quite involved	Rep.II.3.b	<input type="checkbox"/>
		Little involved	Rep.II.3.c	<input type="checkbox"/>
		Not at all involved	Rep.II.3.d	<input type="checkbox"/>
		I don't know / No opinion	Rep.II.3.e	<input type="checkbox"/>
	II.4. To what extent are you involved in the implementation of SHaSA 2?	Very actively – I am directly involved in several implementation activities.	Rep.II.4.a	<input type="checkbox"/>
		Actively – I regularly contribute to certain activities or projects.	Rep.II.4.b	<input type="checkbox"/>
		Moderately – I participate occasionally	Rep.II.4.c	<input type="checkbox"/>
		Weakly – My involvement is limited or indirect.	Rep.II.4.d	<input type="checkbox"/>
		Not at all – I am not involved in the implementation of SHaSA 2.	Rep.II.4.e	<input type="checkbox"/>
	Yes, it is widely popularized and well known to all.	Rep.II.5.a	<input type="checkbox"/>	

Section /N°	Questions	Responses		
	II.5. Is SHaSA 2 popularized within your organization?	Yes, it has been introduced, but not all staff have mastered it yet.	Rep.II.5.b	<input type="checkbox"/>
		Partially, only some staff are aware of it.	Rep.II.5.c	<input type="checkbox"/>
		No, it has not yet been popularized in our department.	Rep.II.5.d	<input type="checkbox"/>
		I don't know / no opinion.	Rep.II.5.e	<input type="checkbox"/>
	II.6. What is your overall impression of the impact of SHaSA 2 on statistical development in Africa?	<b>Very positive</b> – SHaSA 2 has significantly strengthened the African statistical system?	Rep.II.6.a	<input type="checkbox"/>
		<b>Mostly positive</b> – Significant progress has been made, despite some challenges.	Rep.II.6.b	<input type="checkbox"/>
		<b>Neutral</b> – The impact remains limited or difficult to assess at this time.	Rep.II.6.c	<input type="checkbox"/>
		<b>Rather negative</b> – The expected results are not yet noticeable.	Rep.II.6.d	<input type="checkbox"/>
		<b>Very negative</b> – No significant changes have been observed so far.	Rep.II.6.e	<input type="checkbox"/>
	II.7. How do you assess STATAFRIC's performance in implementing SHaSA 2?	<b>Highly satisfactory</b> – STATAFRIC has achieved or exceeded the set objectives, with effective implementation and tangible results.	Rep.II.7.a	<input type="checkbox"/>
		<b>Satisfactory</b> – The implementation of SHaSA 2 is generally positive, despite some minor limitations or delays.	Rep.II.7.b	<input type="checkbox"/>
		<b>Moderately satisfactory</b> – Efforts are visible, but several shortcomings limit the overall impact.	Rep.II.7.c	<input type="checkbox"/>
		<b>Unsatisfactory</b> – Performance remains below expectations, with notable difficulties in implementation.	Rep.II.7.d	<input type="checkbox"/>
		<b>Very unsatisfactory</b> – STATAFRIC did not meet expectations, with little or no progress observed.	Rep.II.7.e	<input type="checkbox"/>
	II.8. Have you noted any particular difficulties in this implementation by STATAFRIC?	No	Rep.II.8.a	<input type="checkbox"/>
		Yes [If yes please specify which difficulties]	Rep.II.8.b	<input type="checkbox"/>

Section /N°	Questions	Responses		
<p style="text-align: center;"><b>III. Technical coordination and harmonization</b></p>	<p>III.1. How do you assess STATAFRIC's performance in the areas of coordination and harmonization of statistics in Africa?</p>	<p><b>Very satisfactory</b> – STATAFRIC plays an exemplary role in statistical coordination and harmonization in Africa.</p>	Rep.III.1.a	<input type="checkbox"/>
		<p><b>Satisfactory</b> – STATAFRIC generally fulfills its functions well, despite some limitations.</p>	Rep.III.1.b	<input type="checkbox"/>
		<p><b>Moderately satisfactory</b> – Efforts are visible, but the results remain weak.</p>	Rep.III.1.c	<input type="checkbox"/>
		<p><b>Unsatisfactory</b> – Coordination and harmonization are still insufficient.</p>	Rep.III.1.d	<input type="checkbox"/>
		<p><b>Not at all satisfactory</b> – No significant improvement was observed</p>	Rep.III.1.e	<input type="checkbox"/>
	<p>III.2. In which areas did your organization benefit from STATAFRIC's support during the implementation of SHaSA 2?</p>	<p>Capacity building in statistics (training, workshops, coaching)</p>	Rep.III.2.a	<input type="checkbox"/>
		<p>Support for the production of statistical data (surveys, censuses, information systems)</p>	Rep.III.2.b	<input type="checkbox"/>
		<p>Improvement of data collection, processing and dissemination processes</p>	Rep.III.2.c	<input type="checkbox"/>
		<p>Support for the coordination and monitoring and evaluation of statistical activities</p>	Rep.III.2.d	<input type="checkbox"/>
		<p>Technical support for the development of strategic or analytical documents</p>	Rep.III.2.e	<input type="checkbox"/>
<p style="text-align: center;"><b>IV. SHaSA 3</b></p>	<p>IV.1 How do you think that your organization should be involved in the development and implementation of the future strategy for the harmonization of statistics in Africa (SHaSA 3)?</p>	<p>Actively participate in thematic working groups to share our sector expertise.</p>	Rep.IV.1.a	<input type="checkbox"/>
		<p>Contribute to the definition of data needs and the identification of relevant indicators.</p>	Rep.IV.1.b	<input type="checkbox"/>
		<p>Support the implementation of statistical data collection, analysis and dissemination activities</p>	Rep.IV.1.c	<input type="checkbox"/>
		<p>Coordinate with other departments to ensure data harmonization and quality.</p>	Rep.IV.1.d	<input type="checkbox"/>
		<p>Provide technical and logistical support at the various stages of the SHaSA 3 development and implementation process</p>	Rep.IV.1.e	<input type="checkbox"/>



## Opinions des parties prenantes sur la mise en œuvre de la Stratégie pour l'Harmonisation des Statistiques en Afrique 2017-2026 (SHaSA 2)

### Identifiants du répondant

Nom et prénom : \_\_\_\_\_

Fonction : \_\_\_\_\_

Adresse e-mail : \_\_\_\_\_

Numéro de téléphone : \_\_\_\_\_

Date de remplissage du questionnaire : \_\_\_\_\_

**Période de référence : de 2017 à juin 2025**

Section /N°	Questions	Réponses		
<b>II. Connaissance générale de la Stratégie pour l'harmonisation des statistiques en Afrique 2017-2026 (SHaSA 2)</b>	II.1. Comment avez-vous reçu le document de la SHaSA 2 ?	Par la Banque africaine de développement	Rep.II.1.a	<input type="checkbox"/>
		Par STATAFRIC	Rep.II.1.b	<input type="checkbox"/>
		Téléchargement par internet	Rep.II.1.c	<input type="checkbox"/>
		Autre (à préciser)	Rep.II.1.d	<input type="checkbox"/>
			Rep.II.1.e	<input type="checkbox"/>
	II.2. Pouvez-vous décrire votre compréhension de la SHaSA 2 ?	Je maîtrise bien le contenu et les objectifs de la SHaSA 2	Rep.II.2.a	<input type="checkbox"/>
		J'ai une compréhension générale des grandes lignes de la SHaSA 2	Rep.II.2.b	<input type="checkbox"/>
		Je connais l'existence de la SHaSA 2 mais j'en connais peu les détails.	Rep.II.2.c	<input type="checkbox"/>
		J'ai entendu parler de la SHaSA 2 mais je ne sais pas ce qu'elle contient.	Rep.II.2.d	<input type="checkbox"/>
		Je n'ai aucune connaissance de la SHaSA 2	Rep.II.2.e	<input type="checkbox"/>
	II.3. Dans quelle mesure avez-vous (ou votre service a-t-il) été impliqué dans l'élaboration de la SHaSA 2 ?	Très fortement impliqué(e)	Rep.II.3.a	<input type="checkbox"/>
		Assez impliqué(e)	Rep.II.3.b	<input type="checkbox"/>
		Peu impliqué(e)	Rep.II.3.c	<input type="checkbox"/>
		Pas du tout impliqué(e)	Rep.II.3.d	<input type="checkbox"/>
		Je ne sais pas / Sans opinion	Rep.II.3.e	<input type="checkbox"/>
	II.4. Dans quelle mesure participez-vous à la mise en œuvre de la SHaSA 2 ?	<b>Très activement</b> – Je suis directement impliqué(e) dans plusieurs actions de mise en œuvre.	Rep.II.4.a	<input type="checkbox"/>
		<b>Activement</b> – Je contribue régulièrement à certaines activités ou projets.	Rep.II.4.b	<input type="checkbox"/>
		<b>Modérément</b> – Je participe de manière occasionnelle ou ponctuelle.	Rep.II.4.c	<input type="checkbox"/>
		<b>Faiblement</b> – Mon implication est limitée ou indirecte.	Rep.II.4.d	<input type="checkbox"/>

Section /N°	Questions	Réponses		
		<b>Pas du tout</b> – Je ne suis pas impliqué(e) dans la mise en œuvre de la SHaSA 2.	Rep.II.4.e	<input checked="" type="checkbox"/>
	II.5. La SHaSA 2 est-elle vulgarisée au sein de votre organisme ?	Oui, elle est largement vulgarisée et bien connue de tous.	Rep.II.5.a	<input type="checkbox"/>
		Oui, elle a été présentée, mais tous les agents ne la maîtrisent pas encore.	Rep.II.5.b	<input type="checkbox"/>
		Partiellement, seuls certains agents en ont connaissance.	Rep.II.5.c	<input type="checkbox"/>
		Non, elle n’a pas encore été vulgarisée dans notre service	Rep.II.5.d	<input type="checkbox"/>
		Je ne sais pas / sans opinion.	Rep.II.5.e	<input type="checkbox"/>
	II.6. Quelle est votre impression générale sur l'impact de la SHaSA 2 sur le développement statistique en Afrique ?	<b>Très positive</b> – La SHaSA 2 a considérablement renforcé le système statistique africain ?	Rep.II.6.a	<input type="checkbox"/>
		<b>Plutôt positive</b> – Des progrès notables ont été réalisés, malgré quelques défis.	Rep.II.6.b	<input type="checkbox"/>
		<b>Neutre</b> – L'impact reste limité ou difficile à évaluer pour le moment.	Rep.II.6.c	<input type="checkbox"/>
		<b>Plutôt négative</b> – Les résultats attendus ne sont pas encore perceptibles.	Rep.II.6.d	<input type="checkbox"/>
		<b>Très négative</b> – Aucun changement significatif n’a été observé jusqu’à présent.	Rep.II.6.e	<input type="checkbox"/>
	II.7. Comment jugez-vous la performance de STATAFRIC dans la mise en œuvre de la SHaSA 2 ?	<b>Très satisfaisante</b> –STATAFRIC a atteint ou dépassé les objectifs fixés, avec une mise en œuvre efficace et des résultats tangibles.	Rep.II.7.a	<input type="checkbox"/>
		<b>Satisfaisante</b> – La mise en œuvre de la SHaSA 2 est globalement positive, malgré quelques limites ou retards mineurs.	Rep.II.7.b	<input type="checkbox"/>
		<b>Moyennement satisfaisante</b> – Des efforts sont visibles, mais plusieurs lacunes limitent l’impact global.	Rep.II.7.c	<input type="checkbox"/>

Section /N°	Questions	Réponses		
		<b>Peu satisfaisante</b> – La performance reste en deçà des attentes, avec des difficultés notables dans la mise en œuvre.	Rep.II.7.d	<input type="checkbox"/>
		<b>Insatisfaisante</b> – STATAFRIC n’a pas répondu aux attentes, avec peu ou pas de progrès observés.	Rep.II.7.e	<input type="checkbox"/>
	II.8. Avez-vous noté des difficultés particulières dans cette mise en œuvre par STATAFRIC ?	Non	Rep.II.8.a	<input type="checkbox"/>
		Oui [Si oui veuillez préciser lesquelles]	Rep.II.8.b	<input type="checkbox"/>
<b>III. Coordination et harmonisation techniques</b>	III.1. Comment appréciez-vous la performance de STATAFRIC en matière de coordination et d’harmonisation des statistiques en Afrique ?	<b>Très satisfaisante</b> – STATAFRIC joue un rôle exemplaire dans la coordination et l’harmonisation statistique en Afrique.	Rep.III.1.a	<input type="checkbox"/>
		<b>Satisfaisante</b> –STATAFRIC remplit globalement bien ses fonctions, malgré quelques limites.	Rep.III.1.b	<input type="checkbox"/>
		<b>Moyennement satisfaisante</b> – Des efforts sont visibles, mais les résultats restent faibles.	Rep.III.1.c	<input type="checkbox"/>
		<b>Peu satisfaisante</b> – La coordination et l’harmonisation sont encore insuffisantes.	Rep.III.1.d	<input type="checkbox"/>
		<b>Pas du tout satisfaisante</b> – Aucune amélioration notable n’a été observée	Rep.III.1.e	<input type="checkbox"/>
	III.2. Dans quels domaines votre organisme a-t-il bénéficié de l’appui de STATAFRIC au cours de la mise en œuvre de la SHaSA 2 ?	Renforcement des capacités en statistiques (formations, ateliers, coaching)	Rep.III.2.a	<input type="checkbox"/>
		Appui à la production des données statistiques (enquêtes, recensements, systèmes d’information)	Rep.III.2.b	<input type="checkbox"/>
		Amélioration des processus de collecte, traitement et diffusion des données	Rep.III.2.c	<input type="checkbox"/>
		Appui à la coordination et au suivi-évaluation des activités statistiques	Rep.III.2.d	<input type="checkbox"/>

Section /N°	Questions	Réponses		
		Soutien technique pour l'élaboration de documents stratégiques ou analytiques	Rep.III.2.e	<input type="checkbox"/>
<b>IV. SHaSA 3</b>	IV.1 De quelle manière pensez-vous que votre organisme devrait être impliqué à l'élaboration et à la mise en œuvre de la future stratégie pour l'harmonisation des statistiques en Afrique (SHaSA 3) ?	Participer activement aux groupes de travail thématiques pour partager notre expertise sectorielle.	Rep.IV.1.a	<input type="checkbox"/>
		Contribuer à la définition des besoins en données et à l'identification des indicateurs pertinents.	Rep.IV.1.b	<input type="checkbox"/>
		Appuyer la mise en œuvre des activités de collecte, d'analyse et de diffusion des données statistiques	Rep.IV.1.c	<input type="checkbox"/>
		Assurer la coordination avec d'autres services pour garantir l'harmonisation et la qualité des données.	Rep.IV.1.d	<input type="checkbox"/>
		Fournir un appui technique et logistique aux différentes étapes du processus d'élaboration et de mise en œuvre de la SHaSA 3	Rep.IV.1.e	<input type="checkbox"/>



## Mid-Term Evaluation of the Strategy for the Harmonization of Statistics in Africa 2017-2026 (SHaSA 2)

<b>Respondent Identifiers</b>	:	_____
<b>Name and surname</b>	:	_____
<b>Function</b>	:	_____
<b>Email address</b>	:	_____
<b>Phone number</b>	:	_____
<b>Date of completion of the questionnaire</b>	:	_____

**Reference period: 2017 to June 2025**

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
01	STG-GPS (Governance, Peace and Security)		AUC/AfDB	ECA, ACBF, RECs, NEPAD, APRM, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
02	STG-ES. External Sector (External Trade and Balance of Payments)		AUC/AACB	ECA, AfDB, ACBF, RECs, AFRITAC, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
03	STG-MF (Money and Finance)		AACB	AUC, ECA, AfDB, ACBF, RECs, AFRITAC, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
04	STG-NA&P (AGNA) (National Accounts and Price Statistics)		ECA/AfDB/ AUC	RECs, AFRISTAT, AFRITAC, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
05	STG-II&T. (Infrastructure, Industries & Tourism)		AfDB/NEPAD	AUC, ECA, ACBF, RECs, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
							<input type="checkbox"/>	
							<input type="checkbox"/>	
06	STG-PFPS&I. (Public Finance, Private Sector and Investment)		AfDB	AUC, ECA, ACBF, RECs, AFRISTAT, AFRITAC, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
07	STG-STE. (Science, Technology & Education)		AUC/ACBF/NEPAD	AfDB, ECA, RECs, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
08	STG-So. Demography, Migration, Health, Human Development, Social Protection & Gender		ECA/AUC	AfDB, ACBF, RECs, Afristat, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
09	STG-Env. (Agriculture, Environment, Natural Resources, & Climate Change)		AfDB/AUC	ECA, ACBF, AFRISTAT, REC, NEPAD, FAO, UNEP, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
10	STG-CB (AGROST). Statistical Training and		ECA/ACBF/AUC	AfDB, RECs, AFRISTAT, STCs, ACBF,			<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
	Capacity Building.			AFRITAC, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
11	STG-Labor and Informal Sector Statistics		AUC/AfDB	ECA, RECs, ILO, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
12	STG-Classification		ECA/ AFRISTAT	AUC, AfDB, RECs, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
13	STG-Statistics on Civil Registration		ECA/AUC	AfDB, AFRISTAT, RECs, UNICEF, UNFPA, WHO, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
14	STG-Sustainable Development		AUC/AfDB/ECA	AFRISTAT, NEPAD, RECs, UNDP, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
15	STG-ICT for Statistical Production		AfDB/AUC	ECA, AFRISTAT, RECs, Member States, STCs			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
16	STG-Mobilization of Political Will		AUC/AfDB	ECA, AFRISTAT, RECs, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

No	Specialized Technical Groups	Lead Country or Champion?	Secretariat	Composition (Other members)	Meetings			
					Date	Theme	Experts invited (If yes, click the box)	Output
17	STG-Emerging Statistical Issues		AfDB/ECA/ACBF	AUC, AFRISTAT, RECs, UNDP, STCs, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
18	STG-National Strategies for the Development of Statistics		AUC/AfDB/ECA	ACBF, AFRISTAT, RECs, PARIS21, STCs, Member States			<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	
							<input type="checkbox"/>	

## Annex 7. References

Annex 7.1. Strategy for the Harmonization of Statistics in Africa 2017-2026 SHaSA 2

Annex 7.2. Strategy for the Harmonization of Statistics in Africa 2017-2026 SHaSA 2 Multi-Year Action Plan, Financing Plan, Resource and Financing Strategies.

Annex 7.3. Consolidated Activity Reports amended and validated by the CoDGs

Annex 7.4. Reports of the CoDGs meetings

Annex 7.5. Reports of the EC meetings

Annex 7.6. Reports of the STGs meetings